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1. What does the Product Owner do during a Sprint?

- A. Protects the Team and the process
- B. Clarifies requirements and answers questions
- C. Guides the Team in its work
- D. Intervenes when required to make sure the pace of work is sustainable

Question was not answered

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2. Which role is responsible for turning the Product Backlog into incremental pieces of functionality?

- A. Product Owner
- B. ScrumMaster
- C. Team
- D. Everyone within the Project

Question was not answered

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## Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q21-Q26):

### NEW QUESTION # 21

If Scrum Teams become too large, they should

- A. Split into sub-teams based on function
- B. Do nothing and focus on delivering a usable product Increment
- C. Reorganize into multiple cohesive Scrum Teams and share the same Product Goal and Product Backlog
- D. Divide into separate teams each with their own Product Owner

**Answer: C**

Explanation:

If a Scrum Team becomes too large, the team should reorganize into multiple cohesive Scrum Teams that share the same Product Goal and Product Backlog. This approach ensures that all teams remain focused on delivering value while maintaining transparency and alignment.

According to the 2020 Scrum Guide:

- \* The ideal size for a Scrum Team is small enough to remain nimble (typically 10 or fewer people).
- \* When a Scrum Team becomes too large, it should form multiple smaller teams, all working from the same Product Backlog and pursuing the same Product Goal.

Why the other options are incorrect:

- \* A. Split into sub-teams based on function: Scrum encourages cross-functional teams, so dividing based on function contradicts Scrum principles.
- \* C. Divide into separate teams each with their own Product Owner: A single Product Owner should manage the Product Backlog to ensure alignment and avoid conflicting priorities.
- \* D. Do nothing and focus on delivering a usable product Increment: Not addressing the issue of an oversized team can lead to inefficiencies and reduced team effectiveness.

## NEW QUESTION # 22

How should Scrum teams plan work to be performed within Sprints?

- A. One Sprint at a time in the Product Backlog Refinement meeting with participation of stakeholders
- B. One Sprint at a time, adapting each Sprint Backlog according to what was learned from the last Sprint
- C. One project at a time, adjusting each Sprint Backlog Item to meet the release date negotiated at inception
- D. One release at a time, adjusting the number of Sprints to the prior releases' average velocity

**Answer: B**

Explanation:

Scrum teams plan work one Sprint at a time, using the Sprint Planning event to adapt the Sprint Backlog based on what was learned in previous Sprints. This approach aligns with Scrum's empirical process control, which relies on inspection and adaptation to plan effectively.

According to the 2020 Scrum Guide:

- \* Sprint Planning creates a Sprint Backlog, which includes the Sprint Goal, selected Product Backlog items, and the plan to deliver them.

\* Teams adjust their plans Sprint by Sprint, responding to new information, feedback, and changing circumstances.

Why the other options are incorrect:

- \* A. One release at a time, adjusting the number of Sprints to the prior releases' average velocity: Scrum does not prescribe release-driven planning or adjusting Sprint duration based on velocity.
- \* C. One project at a time, adjusting each Sprint Backlog Item to meet the release date negotiated at inception: Scrum encourages iterative planning within Sprints, not fixed plans tied to predetermined release dates.
- \* D. One Sprint at a time in the Product Backlog Refinement meeting with participation of stakeholders: Product Backlog Refinement is an ongoing activity, not a Sprint planning process.

Stakeholders typically participate in Sprint Reviews, not in backlog refinement.

## NEW QUESTION # 23

What should the Scrum Master do if the Developers complain that the Daily Scrum is just a "status update" meeting?

- A. Reduce the occurrence for this meeting to once a week
- B. Explain that the intent of the Daily Scrum is to inspect progress towards the Sprint Goal
- C. Make Daily Scrum an optional meeting for the Developers to attend
- D. Cancel the Daily Scrum and have status update meetings instead

**Answer: B**

Explanation:

The Scrum Master should coach the Developers by explaining the intent of the Daily Scrum, which is to inspect progress toward the Sprint Goal and adapt the plan as needed. The Daily Scrum is not a status update meeting—it is a collaborative event for the Developers to synchronize their efforts, share progress, and discuss any impediments.

According to the 2020 Scrum Guide:

- \* The Daily Scrum is a 15-minute event where the Developers inspect their progress and adapt their plan to achieve the Sprint Goal.
- \* The event belongs to the Developers, and they decide how to structure it, but its purpose must align with the framework's

guidance.

Why the other options are incorrect:

- \* B. Cancel the Daily Scrum and have status update meetings instead: Status update meetings go against Scrum principles, which emphasize team ownership and collaboration.
- \* C. Reduce the occurrence for this meeting to once a week: The Daily Scrum is a daily event for inspection and adaptation; reducing its frequency would hinder the team's ability to remain aligned.
- \* D. Make Daily Scrum an optional meeting for the Developers to attend: The Daily Scrum is mandatory for the Developers to inspect and adapt their plan, and making it optional undermines its importance.

#### NEW QUESTION # 24

What is an activity of the Product Owner?

- A. Managing the Developers
- B. Experimenting with Sprint duration
- C. **Maximizing the value of the Scrum Team's work**
- D. Ensuring the Charter is understood

**Answer: C**

Explanation:

The primary activity of the Product Owner is maximizing the value of the Scrum Team's work. This involves managing the Product Backlog, ensuring that the most valuable work is prioritized, and collaborating with stakeholders to define clear goals and objectives for the Scrum Team.

According to the 2020 Scrum Guide, the Product Owner:

- \* Ensures that the Scrum Team is working on the most valuable work by continuously prioritizing and refining the Product Backlog.
- \* Collaborates closely with stakeholders to understand their needs and expectations.
- \* Focuses on delivering value while enabling the Scrum Team to achieve their Sprint Goals.

Why the other options are incorrect:

- \* A. Ensuring the Charter is understood: A project charter is not part of the Scrum framework. This option is unrelated to Scrum.
- \* B. Experimenting with Sprint duration: Sprint duration is decided by the Scrum Team and is fixed throughout the Scrum implementation. It is not the Product Owner's responsibility to experiment with this.
- \* D. Managing the Developers: Scrum does not involve "managing" Developers; they are self-organizing and responsible for how they complete their work.

#### NEW QUESTION # 25

When Scrum Team members meet and collaborate with each other to find the best way to build and deliver the software to the customer, which of the following Agile Values is being practiced?

- A. Individuals and Interactions over Working Software
- B. **Individuals and Interactions over Processes and Tools**
- C. Individuals and Interactions over Contract Negotiation
- D. Individuals and Interactions over Customer Collaboration

**Answer: B**

Explanation:

The described scenario aligns with "Individuals and Interactions over Processes and Tools," one of the four core Agile Values from the Agile Manifesto. This value emphasizes the importance of collaboration, communication, and teamwork over reliance on rigid processes or tools. Scrum encourages team members to work together closely to solve problems and deliver high-quality software.

Why the other options are incorrect:

- \* A. Individuals and Interactions over Working Software: While this value mentions "Working Software," the scenario focuses on collaboration among team members, which relates more to prioritizing individuals and interactions.
- \* C. Individuals and Interactions over Contract Negotiation: This value applies to collaboration with stakeholders and customers rather than collaboration within the team.
- \* D. Individuals and Interactions over Customer Collaboration: While customer collaboration is essential, the scenario specifically highlights collaboration among team members.

## NEW QUESTION # 26

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