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APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q127-Q132):

NEW QUESTION # 127

Which of the common Agile concepts, behaviors, and techniques delivers a version of a product with just enough features to be usable by early customers who can then provide feedback for future product development?

- A. Full transparency.
- B. Empowerment.
- C. Self-organized teams.
- D. Minimum viable product.

Answer: D

Explanation:

* Minimum Viable Product (MVP): An MVP allows early customers to use a product and provide valuable feedback, which is then incorporated into subsequent iterations. This is central to Agile practices, emphasizing incremental delivery and responsiveness to user needs.

* Other Options:

* B: Full transparency relates to visibility into processes and progress, not product development.

* C and D: These refer to team dynamics, not product delivery.

Key AgilePM Concepts Referenced:

* Incremental Delivery: AgilePM Handbook, Chapter 3, Section 3.7.

NEW QUESTION # 128

In which of the following circumstances should processes and tools be prioritized over individuals and interactions?

- A. Requirement to create and approve documentation
- B. Contractual obligations
- C. None of the above
- D. Need to demonstrate formal control over processes

Answer: C

Explanation:

The Agile Manifesto explicitly values "individuals and interactions over processes and tools." AgilePM fully aligns with this principle. While processes, tools, documentation, and contracts are important and often necessary (especially for governance, compliance, and clarity), they should not take precedence over effective collaboration, empowered teams, and rapid feedback. AgilePM's practices-facilitated workshops, daily coordination, frequent reviews, and active business involvement-are designed to maximize human interaction to reduce waste, accelerate understanding, and improve quality. Even in regulated or contractual contexts, AgilePM recommends shaping processes and agreements to enable collaboration (e.g., clear roles, decision latency reduction, acceptance criteria, and incremental validation) rather than letting procedures dominate. Therefore, no listed circumstance justifies prioritizing processes and tools over individuals and interactions. The right choice is D. None of the above.

NEW QUESTION # 129

In neuroscience, which particularly rewards the brain's need for certainty?

- A. Group social events.
- B. Public praise.

- C. Delegated decision-making through change.
- **D. Change delivered in small stages.**

Answer: D

Explanation:

* Certainty in Neuroscience: The brain seeks predictability and stability, which is supported by delivering change in small, incremental stages. This approach aligns with Agile's iterative and incremental delivery, providing clarity and reducing stress for individuals undergoing change.

* Other Options:

* B: Delegated decision-making relates to empowerment but does not directly address certainty.

* C: Group social events foster connection, not certainty.

* D: Public praise boosts morale but doesn't satisfy the need for predictability.

Key AgilePM Concepts Referenced:

* Iterative and Incremental Delivery: AgilePM Handbook, Chapter 3, Section 3.6.

NEW QUESTION # 130

If two separate development teams are required to work on the same project, how will this be managed?

- A. Each team will have a different Business Visionary
- B. Each team will need a different Scrum Master
- C. There will be two projects with different project roles
- **D. Both teams can share the same Product Owner**

Answer: D

Explanation:

Comprehensive and Detailed 150-300 words Explanation (paraphrased from Scrum & AgilePM practice):

When multiple teams build a single product within one project, effective backlog ownership and value alignment are critical. Scrum practice-and AgilePM when combined with Scrum-supports one Product Owner for the product, even when several teams deliver increments in parallel. A single Product Owner preserves a single ordered Product Backlog, unified priorities, and consistent acceptance criteria, minimizing conflicts and dependency churn. Each team may have its own Scrum Master to optimize facilitation and impediment removal locally, but the essential management mechanism for cross-team coherence is shared product ownership (one Product Owner) paired with lightweight cross-team planning and frequent integration. Splitting into two separate projects (with separate roles) for one product typically fragments value flow and complicates governance. Likewise, mandating different Business Visionaries per team dilutes accountability for the product outcome. Hence, the preferred and most effective approach is that both teams share the same Product Owner to maintain a single value and prioritization voice.

NEW QUESTION # 131

While the definition of a Must Have requirement is clearly defined, the definition of Could Have and Should Have requirements can be less clear.

When, ideally, should the project team discuss and agree some objective criteria for how these requirements will be prioritized?

- A. During the pre-project phase
- **B. During the Foundations phase**
- C. During the Feasibility phase
- D. During the Development Phase

Answer: B

Explanation:

Comprehensive and Detailed Explanation (paraphrased from AgilePM planning/prioritization guidance):

AgilePM expects teams to establish objective MoSCoW criteria and decision rules during Foundations. Foundations is where the delivery approach, governance, Business Case, scope boundaries, quality expectations, and planning baselines are agreed. Clarifying how Should and Could items will be interpreted (e.g., business value thresholds, regulatory constraints, UX standards, operational readiness factors) avoids later ambiguity, speeds trade-off decisions inside timeboxes, and protects the Business Case. While Feasibility assesses whether proceeding makes sense, and Development executes the timeboxed work, Foundations is the optimal moment to set shared prioritization rules, acceptance criteria structures, and change control protocols so that delivery can proceed predictably while flexing scope responsibly. Hence, C is the correct choice.

NEW QUESTION # 132

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