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BCI CBCI Exam Syllabus Topics:

Topic	Details

Topic 1	 Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 2	Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 3	Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q25-Q30):

NEW QUESTION #25

Which of the following is NOT correct in relation to Business Continuity plans?

- A. They should contain detailed step-by-step instructions on what to do for every eventuality that could occur
- B. They should be kept up to date
- C. They may include scenario-specific plans that are designed to address a particular threat
- D. They should be validated before being deemed operational

Answer: A

Explanation:

The CBCI 7.0 course explains that Business Continuity plansshould not contain detailed step-by-step instructions for every possible eventuality, as this is impractical and can lead to overly complex, difficult-to-maintain plans. Instead, plans should provide clear, actionable guidance and procedures that focus on managing the most likely or impactful scenarios. Scenario-specific plans targeting particular threats can complement overarching plans to address specific risks more thoroughly. Validation through exercises and reviews is essential to confirm operational readiness, and plans must be regularly updated to reflect changes in organizational context, resources, and threats. Over-detailing can hinder flexibility and rapid decision-making during actual incidents. Reference:CBCI 7.0 Study Guide, Module 5: Plans and Procedures, pages 80-82.

NEW QUESTION #26

When carrying out the Business Impact Analysis (BIA) process, the Business Continuity professional should use a consistent approach to determine priorities of products, services, and activities. Which of the following is a method that could be used?

- A. Pre-defined impact thresholds
- B. A standardized risk rating table
- C. A risk assessment matrix
- D. A gap analysis

Answer: A

Explanation:

The CBCI 7.0 course details that usingpre-defined impact thresholds an effective and consistent method for prioritizing products, services, and activities during a BIA. These thresholds establish clear criteria for impact levels across various categories, such as financial loss, reputational damage, and regulatory consequences. By applying standardized thresholds, organizations can objectively assess and compare the criticality of different business functions, ensuring that prioritization aligns with organizational risk appetite and strategic objectives. This approach promotes consistency, transparency, and repeatability in BIA processes. While risk matrices and gap analyses are useful tools in risk management, pre-defined impact thresholds directly guide priority-setting within BIAs. Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 46-48.

NEW QUESTION #27

When implementing solutions so that they can be deployed to respond to disruption, the Business Continuity professional should:

- A. Review and revise the specifications for each solution developed in the design phase prior to launching them
- · B. Empower the implementation team to make changes to specifications without referring back to top management
- C. Work with the teams who will utilize the solutions to develop any new systems or tools required to enable implementation
- D. Allocate implementation to the relevant teams and instruct them to manage the implementation as they see fit and to their own timelines

Answer: C

Explanation:

According to the CBCI 7.0 course, collaborating with the teams who will use the solutions is vital for successful implementation. This cooperative approach ensures that practical considerations, system requirements, and user needs are incorporated early, facilitating smoother integration and operationalization.

It also promotes ownership and readiness. Revising specifications alone or delegating implementation without collaboration can lead to misaligned outcomes. Empowering teams to unilaterally change specifications without oversight risks scope creep or misapplication. Structured collaboration balances control and flexibility, ensuring solutions meet both design intent and practical deployment realities.

Reference: CBCI 7.0 Study Guide, Module 5: Implementation and Solutions Deployment, pages 98-101.

NEW QUESTION #28

Which of the following is an outcome of personnel embracing Business Continuity and the organization's Business Continuity Management System (BCMS)?

- A. A Business Continuity programme that is tailored specifically for the organization, taking into account its organizational culture
- B. Increased sales of products and services due to public confidence in the published information about the organization's resilience capability
- C. A reduction in the need to update and review the BCMS due to the commitment of personnel in the development stage
- D. Validation of plans is no longer needed due to the high level of commitment from relevant personnel to their effective implementation

Answer: A

Explanation:

Personnel embracing Business Continuity fosters a culture that supports the design and implementation of a BCMS tailored to the organization's unique culture, risks, and operational realities. The CBCI 7.0 course underscores that when personnel actively engage with continuity practices, the BCMS reflects actual organizational needs, leading to practical, accepted, and effective continuity programs. Commitment does not reduce the necessity for regular updates or validation; instead, it enhances the quality and relevance of those processes. While public confidence may improve indirectly, the key outcome is the fit-for-purpose nature of the BCMS driven by engaged personnel.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 67-70.

NEW QUESTION #29

Which of the following elements would NOT be validated by an exercise?

- A. The availability of key information when required
- B. The reliability of systems and equipment
- C. The effectiveness and usability of relevant procedures
- D. The design and effectiveness of the business impact analysis process

Answer: D

Explanation:

Exercises focus on validating the practical elements of Business Continuity arrangements, including the availability of key information, usability of procedures, and reliability of systems and equipment under simulated conditions. The CBCI 7.0 course clearly distinguishes that thebusiness impact analysis (BIA) processitself is a planning and analysis activity, not a response function, and therefore is not subject to validation through exercises. BIAs are validated through reviews and audits rather than operational testing. Exercises are designed to test response and recovery capabilities, communication flows, and system robustness in real-time or simulated disruptions. Validating the BIA design requires analytical review, stakeholder engagement, and continuous improvement processes, which occur separately from exercises. This differentiation ensures that exercises focus on operational readiness rather

Reference: CBCI 7.0 Study Guide, Module 6: Exercising and Validation, pages 115-117.

NEW QUESTION #30

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