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ISACA COBIT Design and Implementation Certificate Sample Questions (Q93-Q98):

NEW QUESTION # 93

Which of the following should be a KEY consideration for an enterprise when refining the scope of the governance system in the third stage of the Governance System Design Workflow?

- A. Enterprise strategy
- B. The risk profile
- C. Compliance requirements
- D. Current I&T-related risks

Answer: A

Explanation:

In the third stage of the Governance System Design Workflow, refining the scope of the governance system involves aligning it closely with the overall strategic direction and objectives of the enterprise. COBIT 2019 emphasizes that the governance system should support the enterprise's strategy to ensure that I&T-related activities contribute effectively to achieving business goals.

Key considerations for refining the scope include:

Enterprise Strategy (Option A): The primary consideration is ensuring that the governance system aligns with and supports the enterprise strategy. This involves understanding the strategic objectives, goals, and priorities of the organization and ensuring that the governance system is designed to help achieve these strategic aims.

This alignment ensures that IT governance is not just a compliance exercise but a strategic enabler for business success.

Current I&T-Related Risks (Option B): While important, this factor is more about addressing immediate operational concerns and is typically considered earlier in the process to identify and mitigate significant risks.

The Risk Profile (Option C): Understanding the overall risk profile and risk appetite of the enterprise is crucial for shaping the governance system but is not the primary focus in the third stage. This aspect is usually addressed in earlier stages to ensure that the governance framework adequately covers risk management.

Compliance Requirements (Option D): Ensuring compliance is always a critical consideration, but like risk management, it is typically addressed earlier in the design process. Compliance requirements should be integrated into the governance framework but are not the key driver at the refining stage.

Thus, the correct answer is A. Enterprise strategy. By focusing on the enterprise strategy during the third stage of the Governance System Design Workflow, the governance system can be refined to support strategic initiatives, thereby ensuring that IT governance contributes directly to achieving business goals.

References:

ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

ISACA. COBIT 2019 Framework: Introduction and Methodology. ISACA.

NEW QUESTION # 94

Which of the following situations is MOST likely the root cause for an enterprise lacking the required skills and competencies to execute an EGIT implementation program plan?

- A. The enterprise relies too heavily on the use of COBIT as its EG IT framework.
- B. Enterprise training does not include business and management skill development.
- C. Business staff are too often involved in IT processes that affect business processes and procedures.
- D. IT staff are too often focused on the achievement of business value.

Answer: B

Explanation:

The most likely root cause for an enterprise lacking the required skills and competencies to execute an EGIT (Enterprise Governance of IT) implementation program plan is that enterprise training does not include business and management skill development. Effective EGIT implementation requires a blend of technical, business, and management skills.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Framework: Governance and Management Objectives, APO07 (Managed Human Resources):

This objective emphasizes the importance of developing skills and competencies, including business and management skills, for successful governance and management of enterprise IT.

COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the need for comprehensive training programs that address not only technical skills but also business and management capabilities to ensure successful implementation of governance frameworks. Without proper training that includes business and management skills, staff may be ill-prepared to handle the complexities of EGIT implementation, leading to skill gaps and competency issues.

NEW QUESTION # 95

Which of the following situations is MOST likely the root cause for an enterprise lacking the required skills and competencies to execute an EGIT implementation program plan?

- A. The enterprise relies too heavily on the use of COBIT as its EG IT framework.
- **B. Enterprise training does not include business and management skill development.**
- C. Business staff are too often involved in IT processes that affect business processes and procedures.
- D. IT staff are too often focused on the achievement of business value.

Answer: B

Explanation:

The most likely root cause for an enterprise lacking the required skills and competencies to execute an EGIT (Enterprise Governance of IT) implementation program plan is that enterprise training does not include business and management skill development. Effective EGIT implementation requires a blend of technical, business, and management skills.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO07 (Managed Human

* Resources): This objective emphasizes the importance of developing skills and competencies, including business and management skills, for successful governance and management of enterprise IT.

* COBIT 2019 Implementation Guide, Chapter 3: This chapter outlines the need for comprehensive training programs that address not only technical skills but also business and management capabilities to ensure successful implementation of governance frameworks.

Without proper training that includes business and management skills, staff may be ill-prepared to handle the complexities of EGIT implementation, leading to skill gaps and competency issues.

NEW QUESTION # 96

Which of the following is the PRIMARY benefit or output derived from setting targeted capability levels and performing a capability-level gap analysis for selected processes?

- **A. Identification of process improvement opportunities**
- B. Identification and mitigation of all identified risks
- C. Development of a business case outline
- D. Development of enterprise goals that align to established targets

Answer: A

Explanation:

The primary benefit or output derived from setting targeted capability levels and performing a capability-level gap analysis for selected processes is the identification of process improvement opportunities. This analysis helps to pinpoint specific areas where processes can be enhanced to achieve the desired capability levels.

Setting targeted capability levels and conducting a capability-level gap analysis allows an enterprise to:

* Identify gaps between current and desired process capabilities.

* Highlight areas where processes are underperforming.

* Prioritize improvement initiatives to close these gaps.

COBIT 2019 Framework References:

* COBIT 2019 Design Guide, Chapter 2: Discusses the use of capability levels and gap analysis to identify and prioritize process

improvement opportunities.

* COBIT 2019 Implementation Guide, Chapter 5: Provides guidance on conducting capability-level gap analyses to drive process improvements.

By identifying process improvement opportunities through capability-level gap analysis, the enterprise can systematically enhance its processes, leading to better performance and alignment with business objectives.

NEW QUESTION # 97

Which of the following should be the role of IT management when executing an EGIT implementation program plan?

- A. Ensure the implementation includes the full scope of activities required.
- B. Provide guidance on risk and compliance issues identified during implementation.
- **C. Monitor the implementation and provide direction when necessary.**
- D. Take ownership for business participation in the implementation.

Answer: C

Explanation:

The role of IT management when executing an EGIT implementation program plan should be to monitor the implementation and provide direction when necessary. This ensures that the program stays on track and aligns with the enterprise's strategic objectives. IT management's role is to oversee the execution of the EGIT implementation program, ensuring that it adheres to the plan and meets the established objectives. This includes monitoring progress, addressing any issues that arise, and providing guidance to ensure successful implementation.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 7: Details the responsibilities of IT management in monitoring and directing the implementation of the EGIT program.

* COBIT 2019 Design Guide, Chapter 4: Emphasizes the need for active management involvement to guide and support the implementation process.

By monitoring the implementation and providing direction, IT management ensures that the program remains aligned with business goals and can adapt to any changes or challenges encountered during execution.

NEW QUESTION # 98

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