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SHRM Senior Certified Professional (SHRM-SCP) Sample Questions (Q341-Q346):

NEW QUESTION #341

Which demand forecasting methodology best supports a workforce management strategy regardless of industry?

- · A. Ratio-trend
- B. Managerial judgment
- C. Technological forecast
- D. Work study

Answer: B

Explanation:

- * Experience-Based Forecasting: Managerial judgment relies on the experience and insights of managers to predict future workforce needs. This method is versatile and can be applied across various industries.
- * Holistic View: Managers can provide a comprehensive view of workforce requirements based on their understanding of the organization's strategic goals, market conditions, and internal capabilities.
- * Adaptability: This method is flexible and can be adjusted based on real-time changes in the business environment, making it suitable for dynamic and rapidly changing industries.
- * Practical Application: Managerial judgment is practical and straightforward to implement, especially in organizations where historical data may not be readily available or where unique industry factors must be considered.

 References:
- * SHRM-SCP Exam Content Outline
- * SHRM guidelines on workforce planning and demand forecasting methodologies

NEW QUESTION #342

What contributes to an employee's motivation, according to Vroom?

- A. Working in a motivated and driven team environment
- B. Transparent communication from managers to employees
- C. Having a manager with good leadership skills
- D. Likelihood to get promoted if one puts in effort

Answer: D

Explanation:

According to Vroom's expectancy theory, an employee is motivated by three factors:

expectancy, instrumentality and valence. For example, an employee will be motivated if he can expect to get a desired promotion by working hard.

NEW QUESTION #343

The hiring practices of a company include fully screening prospective employees prior to a job offer, which is then unconditional. A new HR manager wants to instead begin extending conditional offers. Which reason best illustrates an advantage of extending conditional offers from the company's perspective?

- A. Extending a conditional offer shows interest in the candidate more quickly.
- B. There is immunity from a discrimination standpoint when a conditional offer is withdrawn.
- C. A conditional job offer shows greater interest by the company.
- D. A candidate can be onboarded more quickly when a conditional offer is extended.

Answer: B

Explanation:

Extending a conditional job offer allows the company to set specific conditions that must be met before the offer becomes final, such as background checks, drug tests, or reference checks. If these conditions are not met, the offer can be withdrawn without the company facing discrimination claims. This provides the company with a level of legal protection and ensures that all necessary checks are completed before the employee begins work.

References:

- * SHRM Talent Acquisition Strategies
- * SHRM Learning System for SHRM-SCP

NEW QUESTION #344

When conducting a strengths, weaknesses, opportunities and threats (SWOT) analysis, what portion may be accomplished by a

political, economic, social and technological (PEST) analysis?

- A. Opportunities and threats
- B. Weaknesses and threats
- C. Strengths and opportunities
- D. Strengths and weaknesses

Answer: B

Explanation:

A political, economic, social and technological (PEST) analysis is a method of obtaining and reviewing data from external influences to the organization.

NEW QUESTION #345

How should an HR director create a workforce plan to manage headcount?

- A. Modify the hiring plan based on attrition.
- B. Determine the competencies needed for current open positions.
- C. Facilitate the information-gathering process to determine talent inventory.
- D. Identify talent gaps as a result of necessary skillset changes.

Answer: C

Explanation:

Creating an effective workforce plan involves understanding the current talent inventory. This includes gathering comprehensive data on the existing workforce, such as skills, competencies, and capabilities. By facilitating this information-gathering process, the HR director can accurately assess the current talent pool, identify gaps, and make informed decisions about future hiring and development needs.

References:

- * SHRM Workforce Planning Guide
- * SHRM Learning System for SHRM-SCP

NEW QUESTION #346

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