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CAPM Practice Test – 20 Free Questions & Answers

10 min read

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We will go through a 20 questions CAPM practice test and answers in this post. We will be giving rationales for each CAPM questions. You will see the relationship of each CAPM questions in the CAPM practice test with the project management knowledge areas of PMBOK.



CAPM Practice Test Question #1

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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q1200-Q1205):

NEW QUESTION # 1200

A project manager is reporting the project performance as 25 days worth of work completed against 13 days originally planned. What is the schedule variance (SV)?

- A. 0
- B. 1.15
- **C. 1**
- D. 2

Answer: C

NEW QUESTION # 1201

The Define Scope process is in which of the following Process Groups?

- A. Executing
- **B. Planning**
- C. Monitoring and Controlling
- D. Initiating

Answer: B

Explanation:

Explanation/Reference:

Explanation:

Planning Process Group

4.2 Develop Project Management Plan

5.1 Plan Scope Management

5.2 Collect Requirements

5.3 Define Scope

5.4 Create WBS

6.1 Plan Schedule Management

6.2 Define Activities

6.3 Sequence Activities

6.4 Estimate Activity Resources

6.5 Estimate Activity Durations

6.6 Develop Schedule

7.1 Plan Cost Management

7.2 Estimate Costs

7.3 Determine Budget

8.1 Plan Quality Management

9.1 Plan Human Resource Management

10.1 Plan Communications Management

11.1 Plan Risk Management

11.2 Identify Risks

11.3 Perform Qualitative Risk Analysis

11.4 Perform Quantitative Risk Analysis

11.5 Plan Risk Responses

12.1 Plan Procurement Management

13.2 Plan Stakeholder Management

NEW QUESTION # 1202

What risk technique is used to quantify the probability and impact of risks on project objectives?

- A. Interviewing
- B. Expert judgment
- C. Risk response planning
- D. Risk registry

Answer: A

Explanation:

Section: Volume D

Explanation:

11.2.2.2 Information Gathering Techniques

Examples of information gathering techniques used in identifying risks can include:

Brainstorming. The goal of brainstorming is to obtain a comprehensive list of project risks. The project team

usually performs brainstorming, often with a multidisciplinary set of experts who are not part of the team. Ideas about project risk are generated under the leadership of a facilitator, either in a traditional free-form brainstorm session or structured mass interviewing techniques. Categories of risk, such as in a risk breakdown structure, can be used as a framework. Risks are then identified and categorized by type of risk and their definitions are refined.

Delphi technique. The Delphi technique is a way to reach a consensus of experts. Project risk experts

participate in this technique anonymously. A facilitator uses a questionnaire to solicit ideas about the important project risks. The responses are summarized and are then recirculated to the experts for further comment.

Consensus may be reached in a few rounds of this process. The Delphi technique helps reduce bias in the data and keeps any one person from having undue influence on the outcome.

Interviewing. Interviewing experienced project participants, stakeholders, and subject matter experts helps to identify risks.

Root cause analysis. Root-cause analysis is a specific technique used to identify a problem, discover the underlying causes that lead to it, and develop preventive action.

NEW QUESTION # 1203

Which is an output of the Collect Requirements process?

- A. WBS dictionary
- B. Work performance measurements
- C. Requirements traceability matrix
- D. Project scope statement

Answer: C

NEW QUESTION # 1204

Monte Carlo is which type of risk analysis technique?

- A. Probability
- B. Quantitative
- C. Qualitative
- D. Sensitivity

Answer: B

NEW QUESTION # 1205

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For example, if a View object displays data based on the user's CAPM current selection, a mediator can supply default data for use when nothing is selected, Bandwidth On-Demand Service.

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