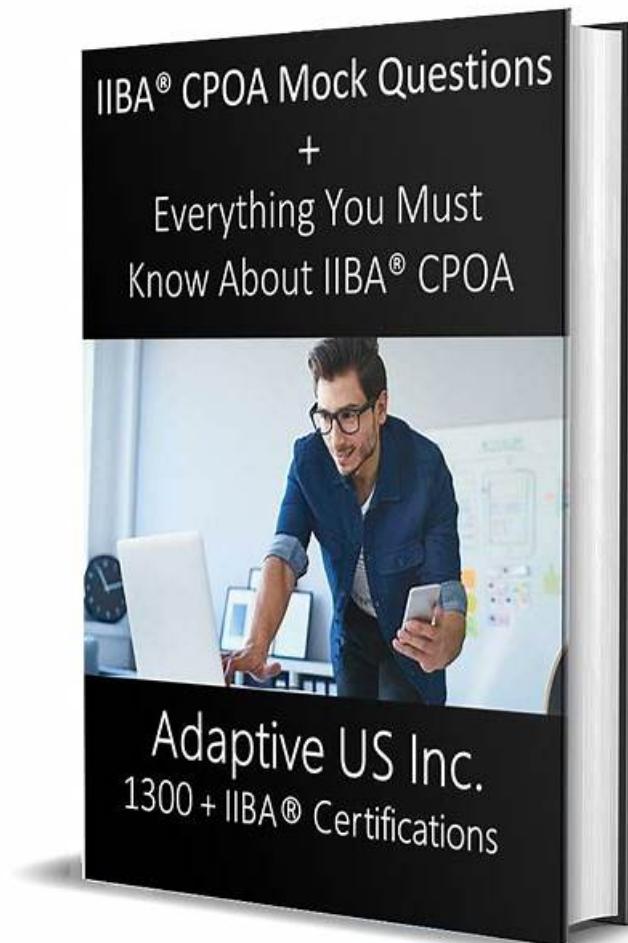


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## IIBA Certificate in Product Ownership Analysis (IIBA-CPOA) Sample Questions (Q19-Q24):

### NEW QUESTION # 19

A roles and permissions matrix can be used to:

- A. define a training plan for the scrum team.
- B. allocate work to the delivery team.
- C. plan an iteration.
- D. determine who can provide specialized recommendations.

**Answer: D**

Explanation:

A roles and permissions matrix helps determine who has the authority or expertise to provide specialized recommendations, ensuring decisions are made by the right individuals.

### NEW QUESTION # 20

What happens when the product ownership analysis (POA) practitioner rejects a product backlog item (PBI) that has been marked done and the team decides the work cannot be completed?

- A. The change is added to the product backlog for revision work to change the road map.
- B. The change is added to the product backlog for revision work to update the stakeholders.
- C. The change is added to the product backlog for revision work in the next iteration.
- D. The change is added to the product backlog for revision work in the next release.

**Answer: C**

Explanation:

If a PBI marked as done is rejected and the team cannot complete the work, the POA practitioner adds it back to the product backlog for revision in the next iteration, ensuring the issue is addressed promptly without delaying ongoing delivery cycles.

### NEW QUESTION # 21

While the delivery team is busy building product features in ongoing iterations, the majority of a product ownership analysis (POA) practitioner's time will be spent in:

- A. validating product features from the previous iteration.
- B. monitoring progress of the delivery team.
- C. refining the product backlog for the upcoming iteration.
- D. clarifying delivery team queries.

**Answer: C**

Explanation:

During ongoing iterations, the POA practitioner primarily focuses on refining the product backlog for the upcoming iteration to ensure a steady pipeline of well-defined, prioritized PBIs ready for development.

### NEW QUESTION # 22

When segmenting customers by their education, this segmentation belongs to a:

- A. psychographic group.
- B. demographic group.
- C. behavioural group.

- D. geographic group.

**Answer: B**

Explanation:

Segmenting customers by education falls under demographic grouping, which categorizes customers based on measurable population characteristics such as age, income, and education level.

**NEW QUESTION # 23**

Iteration planning:

- A. is required to complete release planning.
- B. demonstrates commitment to the team.
- **C. may evolve through the learn and adapt cycle.**
- D. requires the delivery team to align goals to support the product vision.

**Answer: C**

Explanation:

Iteration planning may evolve through the learn and adapt cycle, allowing the team to refine plans based on new insights, feedback, and changing priorities to improve delivery effectiveness.

**NEW QUESTION # 24**

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