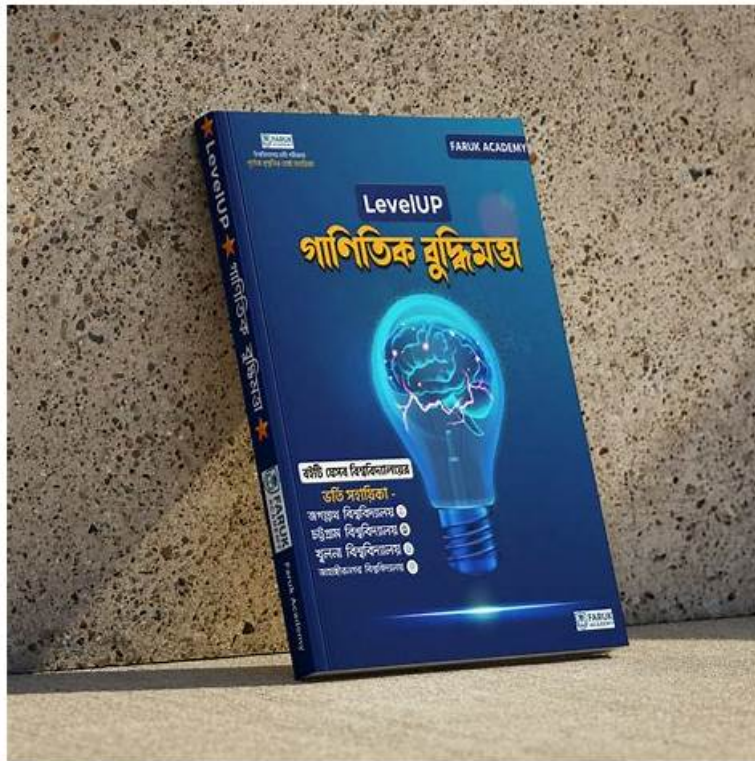


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Peoplecert DevOps Leader v2.2 Exam Sample Questions (Q11-Q16):

NEW QUESTION # 11

A manufacturing organization is struggling to deliver the new features their clients are asking for in their web-based applications. When they do release a new version it usually causes incidents which result in system downtime and overtime worked by the IT operations department. Additionally, the CEO has told the IT department he is extremely worried about cyber threats and wants them to focus on this as a matter of urgency

- they are not sure how to do this as they are so busy firefighting.

How will DevOps help them?

- A. By automating the software delivery lifecycle
- B. By experimenting with new features
- **C. By increasing the ability to deliver applications quickly and safely**
- D. By making the development teams support their applications

Answer: C

Explanation:

DevOps helps this organization primarily by improving its ability to deliver technology change quickly, safely, and sustainably. The scenario describes several classic symptoms of a non-DevOps operating model:

slow feature delivery, unstable releases, production incidents, excessive operational toil, and inability to focus on strategic risk such as cybersecurity because teams are trapped in reactive firefighting. Option B is the most complete answer because DevOps is not merely automation, experimentation, or shifting support responsibility to developers. Those may be practices within a broader transformation, but the leadership objective is improved flow, reliability, feedback, resilience, and value delivery.

By adopting DevOps principles, the organization can reduce deployment risk through smaller batch sizes, better collaboration between development, operations, security, and business stakeholders, automated testing, continuous integration, continuous delivery, monitoring, and learning from incidents. Security concerns can also be addressed earlier through DevSecOps practices, integrating security controls into the delivery lifecycle rather than treating them as separate emergency work. This supports both business agility and operational stability.

Specific Study Guide alignment: Becoming a DevOps Organization; Measuring to Improve; Measuring to Learn; DevOps and Transformational Leadership.

NEW QUESTION # 12

Bernhard is an expert tester and whilst he likes the new model his organization has chosen, which means he is in a cross-functional team, he also misses working in a group of testers and sharing best practice and knowledge. He goes to his chapter meetups but wants a broader community to work with on the emerging artificial intelligence based testing automation tools becoming available in the market.

What could Bernhard do?

- A. Implement a testing automation Tribe Leadership Team
- **B. Create a Guild for AI testing automation**
- C. Have a chapter lead organize AI testing automation meetups
- D. Organize testing automation people into squads

Answer: B

Explanation:

The correct answer is B because a guild is an appropriate structure for a broader community of interest that spans teams, squads, chapters, or tribes. Bernhard already participates in chapter meetups, which typically connect people with the same discipline or competency area, such as testing. However, his need is more specific and broader: collaboration around emerging AI-based testing automation tools across the organization.

A guild allows interested practitioners to voluntarily share knowledge, develop practices, explore tools, run experiments, and build capability around a shared topic. This fits the DevOps principle of enabling decentralized learning while avoiding the return to rigid functional silos. It also supports communities of practice, which help specialists maintain professional excellence while still contributing to cross-functional delivery teams.

Option A introduces unnecessary hierarchy. Option C is incorrect because squads are delivery teams, not communities for specialist knowledge sharing. Option D may help locally, but it is narrower than forming a guild and depends on the chapter lead rather than creating an open community. Relevant study guide references: Target Operating Models and Organizational Designs; Maintaining Energy and Momentum; Becoming a DevOps Organization.

NEW QUESTION # 13

When an organization has adopted DevOps principles and practices, releasing a change to their applications and services can be described as which of the following?

- A. A release night or weekend is scheduled
- B. A high risk event
- C. The release management team handle it
- **D. Like breathing**

Answer: D

Explanation:

In a mature DevOps organization, releasing change should become routine, low-risk, repeatable, and almost unremarkable - "like breathing." This reflects a shift away from large, infrequent, manually coordinated releases toward small, frequent, well-tested, automated, and observable changes. DevOps aims to make delivery safe by improving flow, feedback, collaboration, automation, deployment practices, monitoring, and learning from production.

Option A describes the traditional release pattern DevOps seeks to eliminate: large batches, long lead times, fragile deployments, and fear of failure. Option C also reflects an older operating model in which releases are treated as exceptional events requiring special windows, weekend work, and extensive coordination. Option D implies that release responsibility is isolated in a separate team, whereas DevOps promotes shared ownership across product, development, operations, security, and other stakeholders. The key point is that DevOps does not simply accelerate release frequency; it changes the system so that frequent release becomes safe. Capabilities such as continuous integration, deployment automation, automated testing, feature flags, telemetry, rollback patterns, and blameless learning reduce the risk of change. Relevant study guide references: Becoming a DevOps Organization, Measuring to Improve, Measuring to Learn, and Target Operating Models and Organizational Designs.

NEW QUESTION # 14

Where should you start with your DevOps evolution?

- **A. With a value stream**
- B. With a reorganization
- C. With an application
- D. Not with a legacy system

Answer: A

Explanation:

The correct answer is A because DevOps evolution should begin with a value stream. DevOps is concerned with the end-to-end flow of work from idea to customer value, not merely with reorganizing departments, selecting a single application, or avoiding legacy systems. A value stream view allows leaders and teams to understand how work actually moves through the organization, where delays occur, where handoffs create friction, and where feedback is lost.

Starting with a reorganization is risky because structural change without understanding the system of work may simply recreate the same constraints in a new chart. Starting with an application can be too narrow unless it is examined within the broader value stream that delivers and operates it. Avoiding legacy systems is also not a reliable principle; legacy services may be central to business value and therefore important to include.

A value stream approach helps identify constraints, reduce waste, improve flow, and connect technical improvements to business outcomes. It also gives leaders a practical basis for measurement and improvement.

Relevant study guide references: Becoming a DevOps Organization; Measuring to Improve; Measuring to Learn; Target Operating Models and Organizational Designs.

NEW QUESTION # 15

When preparing for a DevOps transformation, what technique can be used to create a shared vision of the need to change?

- A. Kanban
- **B. Value stream map**
- C. Change score card
- D. Reengineering

Answer: B

Explanation:

The correct answer is B because a value stream map is a strong technique for creating a shared view of why change is needed. Before a DevOps transformation can gain momentum, stakeholders must understand the current system of work: how demand enters, how work flows, where it waits, where it is handed off, where rework occurs, and where customer value is delayed. A value stream map makes these issues visible to everyone involved. This shared visibility is important because transformation often fails when different teams hold different mental models of the problem. Development may see operations as a blocker, operations may see development as careless, and leadership may see only high-level delivery metrics. Value stream mapping helps replace assumptions and blame with a common evidence base. It allows stakeholders to see that many problems are systemic rather than caused by individual teams. Kanban can help manage and visualize work, but the question asks about creating a shared vision of the need to change. Reengineering is broader and more disruptive. A change score card may track change but does not create the same end-to-end understanding. Relevant study guide references: Articulating and Socializing Vision; Measuring to Learn; Measuring to Improve; Becoming a DevOps Organization.

NEW QUESTION # 16

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