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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q118-Q123):

NEW QUESTION # 118

Which of the following is an input to the prepare for elicitation task?

- A. Elicitation activity plan
- B. Set up logistics

- C. Potential value
- D. Needs

Answer: C

Explanation:

The inputs are Needs and Stakeholder Engagement Approach. Potential Value is in category Guidelines and Tools.

NEW QUESTION # 119

Which of the following accurately describes a stakeholder's role during future state analysis?

- A. A domain subject matter expert would provide insight into current state and potential states.
- B. A regulator would ensure an envisioned future state can be sufficiently tested and can help set an appropriate level of quality to target.
- C. An end user would help determine which business needs to address and sets the business objective that a future state will achieve.
- D. A project manager would be directly involved in supporting the operations of the enterprise.

Answer: A

Explanation:

During future state analysis, a domain subject matter expert plays a crucial role by providing insights into the current state and potential future states of the enterprise. Their expertise is vital in understanding the nuances of the domain, which helps in accurately defining the future state that aligns with the business needs and objectives. They contribute to identifying the gaps between the current and future states and suggest realistic and achievable future conditions.

References: The BABOK Guide v3 highlights the importance of involving subject matter experts in the process of defining the future state, as they bring in-depth knowledge of the domain that is essential for a comprehensive understanding of both the current and potential future states¹.

NEW QUESTION # 120

What skill is required by a business analyst (BA) to understand how the people, processes, and technology within an organization interact, to understand the enterprise from a holistic point of view?

- A. Problem solving
- B. Systems thinking
- C. Conceptual thinking
- D. Creative thinking

Answer: B

Explanation:

Systems thinking is an understanding how the people, processes, and technology within an organization interact allows business analysts to understand the enterprise from a holistic point of view.

NEW QUESTION # 121

When should prioritization of requirements take place?

- A. Continually throughout the initiative
- B. After the maintain requirements and trace requirements tasks have been completed
- C. After the maintain requirements task has been completed
- D. At the very beginning of an initiative only

Answer: A

NEW QUESTION # 122

In prioritizing requirements, which of the following factors include difficulty of implementing a requirement, or the likelihood that a

requirement cannot deliver its potential value?

- A. Cost
- B. Penalty
- **C. Risk**
- D. Dependency

Answer: C

Explanation:

In the context of prioritizing requirements, risk refers to the difficulty of implementing a requirement or the likelihood that it cannot deliver its potential value. Risk-based prioritization considers uncertainties related to implementation, cost overruns, time delays, or failure to achieve desired outcomes. High-risk requirements may be prioritized lower unless mitigated effectively.

BABOK Reference - Task: Prioritize Requirements (Section 5.2):

"Risk: the chance that the requirement cannot deliver the potential value, or that the solution may not deliver the expected benefit."

NEW QUESTION # 123

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