

試験の準備方法-検証するPMI-RMP試験解説問題試験-更新するPMI-RMP受験料



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最も少ない時間と精力を使ってPMIの試験に合格したいのですか？我々のPMI-RMP資料はIT専門家たちの数年の努力成果ですから、あなたの需要を満たすことができます。質高いPMI-RMP資料だけでなく、行き届いたサービスを提供します。意向があれば、弊社のホームページをご覧ください。

PMI-RMP認定試験は、170問の多肢選択問題からなるコンピュータベースの試験です。候補者は4時間で試験を受験する必要があります。PMI-RMP認定試験を受験するには、高校卒業証書または同等の資格が必要であり、プロジェクトリスク管理教育を30時間受講するか、プロジェクトリスク管理の経験を3,000時間以上有している必要があります。この認定は、プロの成長への取り組みやプロジェクトおよび組織のリスク管理における専門知識を証明するために候補者によって高く評価され、世界中の雇用主によって認められています。

PMI-RMP試験は、170の多肢選択問題から構成されるコンピュータベースのテストです。候補者は4時間以内に試験を完了する必要があります。試験は、コンピュータベースのテストサービスの主要なプロバイダであるPearson VUEによって実施されています。PMI-RMP認定は3年間有効であり、その後、候補者はリスク管理関連の30のプロフェッショナル開発単位（PDU）を獲得して認証を更新する必要があります。

PMI-RMP認定試験は、プロジェクト管理の分野の専門家にとって最も求められている認定の1つです。これは、リスク管理に関する個人の専門知識を検証するグローバルに認められた認定です。この認定は、プロジェクト管理の卓越性を促進することを目的とした非営利組織であるProject Management Institute（PMI）によって提供されています。

>> PMI-RMP試験解説問題 <<

PMI-RMP受験料 & PMI-RMP技術試験

あらゆる種類の試験を扱う場合、最も重要なことは、効果的にレビューするための科学的な方法を見つけることです。最も専門的な専門家によって編集された当社のPMI-RMP練習資料。現在まで、世界中の何万人ものお客様がPMI-RMP試験トレントをサポートしています。PMI-RMP学習教材に不慣れな場合は、参考のために無料のデモをダウンロードしてください。一部の未学習の試験の受験者は、PMI-RMP練習教材で必需品をすばやく習得できます。したがって、教材は欠かすことのできない要素教材です。

PMI Risk Management Professional 認定 PMI-RMP 試験問題 (Q209-Q214):

質問 # 209

You are the project manager of the HJH project for your company. In your project, you have created the probability-impact risk matrix as shown in the following figure:

Risk	Probability	Impact
A	0.55	-10,000
B	0.4	-65,000
C	0.3	-90,000
D	0.6	-25,000
E	0.45	-30,000
F	0.7	-245,000

If Risk D happens in this project, how much will be left in the contingency reserve?

- A. \$233,500
- B. \$258,500
- C. \$440,000
- D. \$243,500

正解: A

質問 # 210

A web page for weather reports will be online next quarter. During the retrospective, discrepancies were discovered with the customer's requests and the user experience (UX). There is a disagreement between the product owner and the development team about what may have gone wrong and led to this.

What should the Extreme Programming (XP) coach do to keep the project on track and deliver on time?

- A. Ask the development team to brainstorm and come up with suggestions that will improve the delivery date.
- B. Arrange a workshop where all ideas will be discussed and take corrective actions ensuring value delivery.
- C. Run a spike, identify what went wrong during implementation, and request a change to enhance value delivery.
- D. Release this version and leave changes to be done at the end of the project phase.

正解: C

解説:

Comprehensive and Detailed In-Depth Explanation:

Extreme Programming (XP) emphasizes continuous feedback, early testing, and adaptive planning. When discrepancies arise, XP encourages identifying root causes and taking corrective actions without delaying value delivery.

Option D: Run a spike, identify what went wrong during implementation, and request a change to enhance value delivery (Correct Answer).

* A spike is a time-boxed research activity used to explore a problem, test assumptions, and mitigate uncertainty in XP methodology.

* By running a spike, the team analyzes what went wrong in implementation and applies the findings to ensure future iterations align with customer needs.

* The PMI-RMP Guide states that "proactive risk response planning helps teams course-correct and maintain delivery momentum" (PMI-RMP Exam Prep Study Guide, 2021, p. 142).

* The Agile Practice Guide supports the use of spikes, highlighting that "spikes allow agile teams to validate uncertainties in requirements, leading to more informed decision-making" (PMI & Agile Alliance, 2017, p. 89).

Option A: Release this version and leave changes to be done at the end of the project phase (Incorrect).

* XP emphasizes continuous improvement and early defect resolution rather than postponing fixes.

* Leaving changes until later may increase technical debt and reduce user satisfaction.

Option B: Arrange a workshop where all ideas will be discussed and take corrective actions ensuring value delivery (Partially Correct but Not the Best Answer).

* While workshops help gather feedback, they do not provide technical validation of what went wrong.

* A spike (Option D) is a better approach because it directly investigates the issue and leads to actionable changes.

Option C: Ask the development team to brainstorm and come up with suggestions that will improve the delivery date (Incorrect).

* Brainstorming may generate ideas but does not analyze the root cause of the discrepancies.

* Without a structured approach like a spike, there is a risk of guessing rather than using data-driven solutions.

Final Verdict:

The best answer is D (Run a spike, identify what went wrong during implementation, and request a change to enhance value delivery) because a spike provides empirical insights, leading to more effective corrective actions.

References:

PMI. Agile Practice Guide (2017). PMI & Agile Alliance.

PMI. PMI-RMP Exam Prep Study Guide (2021).

質問 # 211

You are the project manager of the GYH project for your organization. Management has asked you to begin identifying risks and to use an information gathering technique. Which one of the following risk identification approaches is an information gathering technique?

- A. Root cause analysis
- B. Assumptions analysis
- C. Documentation reviews
- D. SWOT analysis

正解: A

質問 # 212

A risk manager is managing risks of a mission critical application. A subject matter expert (SME) asks the risk manager to treat every single risk identified as an extremely high priority.

What should the risk manager do?

- A. Ask the project sponsor if every risk in the risk register can have the same priority.
- B. Agree with the SME, treat every risk with equal priority, and inform all stakeholders.
- C. Mark every identified risk as an extremely high priority and any future risks as a lower priority.
- D. Perform a sensitivity analysis and determine the correct priority of every identified risk.

正解: D

解説:

Explanation

According to the PMBOK Guide, 6th edition, Section 11.6.2.1, Sensitivity Analysis, a sensitivity analysis is a technique that helps to determine which individual project risks or other sources of uncertainty have the most potential impact on project outcomes. A sensitivity analysis can be used to prioritize risks based on their relative effect on the project objectives, such as cost, schedule, quality, or scope. A sensitivity analysis can also help to identify areas where risk response efforts may be most effective. Therefore, the risk manager should perform a sensitivity analysis and determine the correct priority of every identified risk, rather than agreeing with the SME or the project sponsor, or marking every risk with the same or different priority without proper analysis. References: PMBOK Guide, 6th edition, Section 11.6.2.1, Sensitivity Analysis¹ The risk manager should perform a sensitivity analysis to assess the impact of each risk on the project objectives. This will help in determining the correct priority of every identified risk, ensuring that resources are allocated effectively and that the most critical risks are addressed first.

質問 # 213

During a risk reassessment workshop with the project team and some external stakeholders, two key external stakeholders are overemphasizing the impact of a few project risks. This has led to a conflict.

How should the risk manager handle this situation?

- A. Request for a skilled facilitator to help resolve conflicts that have arise.
- B. Refer to the team's ground rules on how to resolve conflicts.

- C. Run a sensitivity analysis to check which risks have the most impact.
- D. Use the assumption analysis techniques to validate the assumptions.

正解: B

解説:

According to the PMBOK Guide, one of the tools and techniques for the plan risk management process is ground rules. Ground rules are the rules of conduct or behavior that are established by the project team and other stakeholders to ensure a productive and respectful environment for risk management activities. Ground rules can cover various aspects of risk management, such as roles and responsibilities, communication protocols, decision-making processes, meeting agendas, and conflict resolution methods¹. By referring to the team's ground rules on how to resolve conflicts, the risk manager can handle the situation where two key external stakeholders are overemphasizing the impact of a few project risks. This can help the risk manager to maintain a constructive and collaborative atmosphere in the risk reassessment workshop, as well as to ensure that the risk analysis and prioritization are based on objective and consistent criteria.

Some of the other options are not relevant or appropriate for the question scenario:

Requesting for a skilled facilitator to help resolve conflicts that have arisen is not a feasible or effective option, as it would interrupt the flow of the risk reassessment workshop and delay the risk management process. The risk manager should be able to facilitate the workshop and handle conflicts by themselves, using the tools and techniques that they have planned and agreed upon with the project team and stakeholders.

Running a sensitivity analysis to check which risks have the most impact is a technique for the perform quantitative risk analysis process, which is not applicable in the context of a risk reassessment workshop. A sensitivity analysis is a quantitative method that examines the effect of varying one risk parameter at a time on the project objectives, such as cost or schedule. It is not a tool for resolving conflicts or validating the impact of risks, as it does not consider the interrelationships and dependencies among risks or the probability of risk occurrence¹.

Using the assumption analysis technique to validate the assumptions is a technique for the identify risks process, which is not suitable for the situation where conflicts have already arisen in the risk reassessment workshop. An assumption analysis is a technique that explores the validity of the assumptions that are made during the project planning and risk management processes. It is not a tool for resolving conflicts or verifying the impact of risks, as it does not address the root causes or the consequences of the disagreements among the stakeholders¹.

質問 # 214

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