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ISACA COBIT Design and Implementation Certificate Sample Questions (Q76-Q81):

NEW QUESTION # 76

Which of the following stakeholders is responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle?

- A. The risk and compliance function and IT audit
- B. IT managers and IT process owners
- C. The board of directors and the program steering committee
- **D. The CIO and business executives**

Answer: D

Explanation:

The stakeholders responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle are the CIO and business executives. They have the strategic oversight and authority to set and adjust objectives based on the initial outcomes and evolving business needs.

The CIO and business executives play a critical role in ensuring that the EGIT (Enterprise Governance of Information and Technology) objectives are aligned with business strategy and goals. After the first iteration, their involvement is crucial to review progress, adjust objectives, and ensure continued alignment with enterprise priorities.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 7: Highlights the roles of senior management, including the CIO and business executives, in setting and updating EGIT objectives.

* COBIT 2019 Design Guide, Chapter 4: Emphasizes the importance of executive involvement in governance system design and iterative improvement.

By engaging the CIO and business executives in this process, the enterprise ensures that EGIT objectives remain relevant and aligned with overall business strategy.

NEW QUESTION # 77

A COBIT consultant is performing a detailed review of current I&T risk assessments to customize design factors for a COBIT implementation project. The consultant notes that board members and executive management are reluctant to engage with IT and that IT lacks committed sponsors. Which of the following governance and management objectives would BEST address this situation?

- **A. EDM05 Ensured Stakeholder Engagement**
- B. EDM03 Ensured Risk Optimization
- C. APO07 Managed Human Resources
- D. APO08 Managed Relationships

Answer: A

Explanation:

The COBIT 2019 Governance and Management Objective EDM05, "Ensured Stakeholder Engagement," focuses on ensuring that stakeholders are engaged, their expectations are considered, and the communication between IT and the business is effective.

"The purpose of EDM05 is to ensure that stakeholders are identified and engaged in alignment with enterprise objectives. It supports building commitment and accountability across stakeholders, especially at the executive and board levels." In this scenario, where there is reluctance and lack of sponsorship from senior stakeholders, EDM05 is the most appropriate to address engagement and alignment.

Reference: COBIT 2019 Framework: Governance and Management Objectives, EDM05

NEW QUESTION # 78

A recent merger requires an IT initiative to consolidate administrative systems. Where can the implementation team find the details of the intended future state?

- A. The board's published announcement of the initiative

- B. Third-party review results
- **C. Business case**
- D. Capability assessment results

Answer: C

Explanation:

The COBIT 2019 Implementation Guide explains that the business case documents both the drivers for change and the intended future (to-be) state. In merger scenarios, the business case outlines how systems should be consolidated, what capabilities are required, and what outcomes are expected.

Board announcements communicate intent but lack operational detail. Capability assessments describe the current state. Third-party reviews provide independent opinions but do not define the enterprise's desired future configuration.

The business case serves as the authoritative reference for scope, objectives, benefits, and target capabilities, making it the correct source for future-state details.

NEW QUESTION # 79

Ensuring the program team knows and understands the enterprise goals is a part of which of the following implementation phases?

- A. What are the drivers?
- B. Where are we now?
- **C. Where do we want to be?**
- D. How do we get there?

Answer: C

Explanation:

Ensuring the program team knows and understands the enterprise goals is a part of the "Where do we want to be?" implementation phase. This phase focuses on defining the future state of the enterprise, including its strategic objectives and goals.

In the COBIT 2019 framework, the "Where do we want to be?" phase is dedicated to establishing the vision and future state objectives of the enterprise. During this phase, it is crucial for the program team to fully understand and align with the enterprise goals to ensure that the governance system supports achieving these goals effectively.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 4: Outlines the steps in defining the future state, including setting strategic objectives and ensuring that the program team understands the enterprise goals.

* COBIT 2019 Design Guide: Emphasizes the importance of aligning the governance system with enterprise goals and objectives.

Ensuring that the program team understands the enterprise goals in this phase is essential for aligning governance practices with strategic objectives, thereby facilitating successful implementation and achievement of desired outcomes.

NEW QUESTION # 80

Which of the following should be used when translating design factor values into governance and management priorities?

- **A. Weighted calculation**
- B. Pareto analysis
- C. Matrix calculation
- D. Weighted average

Answer: A

Explanation:

When translating design factor values into governance and management priorities, a weighted calculation should be used. This method allows for the consideration of various factors according to their relative importance and impact on the governance system.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 4: This chapter explains the process of translating design factor values into actionable governance and management priorities, emphasizing the use of weighted calculations to reflect the importance of different design factors.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter highlights how weighted calculations can help prioritize governance and management activities based on the enterprise's specific context and needs.

Using weighted calculations ensures a balanced and proportionate approach to prioritizing governance and management objectives, leading to a more effective and tailored governance system.

NEW QUESTION # 81

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