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PMI PMP - Project Management Professional (2026) Sample Questions (Q384-Q389):

NEW QUESTION # 384

A project team member encounters an issue and identifies a workaround, but fails to inform the project manager, Two weeks later, a similar issue occurs that impacts the project.

What could have prevented this issue's reoccurrence?

- A. Updating the risk register

- B. Performing a root cause analysis
- C. Revising the responsibility assignment matrix (RAM)
- D. Documenting the organizational process assets

Answer: D

NEW QUESTION # 385

You are using the three-point estimating technique to estimate the duration of a schedule activity. Which of the following is the correct formula for calculating variance assuming a triangular distribution?

- A. $(\text{pessimistic} + 4 * (\text{most likely}) + \text{optimistic}) / 6$
- B. $(\text{pessimistic} + \text{optimistic} + \text{most likely}) / 3$
- C. $((\text{optimistic} - \text{pessimistic}) / 6)$

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