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**PMP Exam Sample Questions and Answers Pdf**

**Question 1:** As a project manager for an IT organization, you are currently in the process of selecting a vendor to develop a new e-procurement software for your company. Several vendors are interested in bidding on the contract. During a bidder conference, one of the prospective suppliers asks about ownership of the intellectual property created from the project. Which project document should have this information at this stage of the project?

A. Seller proposals.
B. Requirements documentation. **Answer**
C Source selection criteria.
D. Procurement contract.

**Question 2:** During this stage of the project, the leader delegates. The team is highly creative with trust and openness. What stage of the Tuckman ladder your team has entered?

A. Forming
B. Storming.
C Norming.
D. Performing. **Answer**

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# PMI Project Management Professional (2025 Version) Sample Questions (Q1462-Q1467):

## NEW QUESTION # 1462
Obtaining formal project plan approval and sign-off is important for all of the following reasons except which one?

- A. Stakeholders are aware of the project details, which makes them more likely to participate in future project decisions.
- B. Stakeholders will be more likely to cooperate.
- C. Stakeholders are able to recommend a project Planning methodology to follow throughout the remaining process groups.
- D. Stakeholders are aware of the specific details regarding project schedules, budgets, and risks.

**Answer: C**

Explanation:
Stakeholders ordinarily will not have much say in the project Planning methodology used by the project manager. The organization, the project office, or the project manager usually determines the methodology employed.

## NEW QUESTION # 1463
A project requires testing of the final product to be done at another department's testing facility, which is known for having low availability. This situation could potentially impact the project schedule.
What should the project manager do next?

- A. Update the issue log.
- B. Update the risk register.
- C. Update the project schedule.
- D. Update the lessons learned register.

**Answer: B**

Explanation:
The project manager should update the risk register next. The risk register is a document that records the identified risks, their causes, impacts, probabilities, responses, owners, and other relevant information.
Updating the risk register is part of the Monitor Risks process, which involves tracking the identified risks, monitoring residual risks, identifying new risks, executing risk responses, and evaluating their effectiveness. In this scenario, the low availability of the testing facility is a potential risk that could affect the project schedule.
Therefore, the project manager should update the risk register with this information and plan appropriate risk responses. This option aligns with the PMBOK Guide, 6th edition, which states that "the risk register is updated as outputs from other risk management processes are completed" (p. 436). The other options are not the best choices because they do not address the risk of the testing facility's low availability. Updating the issue log (option B) is not appropriate because the issue log is a document that records and monitors the resolution of issues that have occurred or are currently occurring on the project. In this case, the low availability of the testing facility is not an issue yet, but a potential risk that may or may not occur in the future. Updating the lessons learned register (option C) is not relevant because the lessons learned register is a document that captures the knowledge gained from the project, including the challenges, problems, risks, and opportunities encountered and how they were addressed. In this scenario, the project manager has not yet learned any lessons from the testing facility's low availability, as it is still a potential risk. Updating the project schedule (option D) is premature because the project schedule is a document that presents the planned dates for performing activities and meeting milestones. In this case, the project manager has not yet determined the impact or probability of the testing facility's low availability, or the risk responses to deal with it. Therefore, updating the project schedule without this information may result in inaccurate or unrealistic estimates. References:
* PMBOK Guide, 6th edition, p. 436 1
* PMBOK Guide, 6th edition, p. 123 2

## NEW QUESTION # 1464
Percent complete is calculated by:

- A. BCWP/BAC
- B. EAC/BAC
- C. ACWP/BAC
- D. BCWP-ACWP

**Answer: A**

**NEW QUESTION # 1465**
The project manager realizes that the product owner has a lot of potential but is lacking communication skills. How should the project manager help the product owner to develop these skills while executing the project?

- A. Suggest that the product owner shadow colleagues who are good presenters.
- B. Ensure there are opportunities for the product owner to present project reviews to the stakeholders.
- C. Recommend a specialized article about delivering effective presentations to the product owner.
- D. Suggest that the product owner attend a training session about assertive communication.

**Answer: B**

**NEW QUESTION # 1466**
A project manager is internally recruiting resources for a project. The project is challenging and will require interaction with several countries in which the company operates. Usually, team members must travel to other time zones and work long hours. Since this is a matrix organization, the project manager agrees with the functional manager to provide specific resources, but the resources are unmotivated due to the challenging nature of the work.
What should the project manager do?

- A. Make sure that all preassigned resources are aligned with their time zones, and track team motivation during project execution.
- B. Ensure that the functional line provides only those resources who work properly in this context, and motivate them to work for success.
- C. Include this as a risk, and add a reserve for time zone delays to ensure that resources do not complain during project execution.
- D. Meet with the selected resources to understand their expectations and how these conflicts can be prevented.

**Answer: B**

Explanation:
Section: Initiation

**NEW QUESTION # 1467**
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