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CIPS Operations Management Sample Questions (Q114-Q119):

NEW QUESTION # 114

There are 5 foundational aspects of Total Productive Maintenance. Which of the following do these include? Select THREE

- A. sorting
- B. sustaining
- C. selling
- D. selecting
- E. shining

Answer: A,B,E

Explanation:

The 5S Model is always to do with cleaning and organising. Therefore the correct answers are sorting, sustaining and shining. You may have seen this in other modules and the words might be slightly different, for example sweeping sometimes comes up instead of shining. The reason for the changes is that these are translations from Japanese, and depending on who translated it, the list is sometimes different. They always make the words begin with S though. See p.110

NEW QUESTION # 115

In the Balanced Scorecard approach to measuring performance measures, which of the following is considered a 'hard parameter'?

- A. business processes
- B. learning and growth
- C. customer
- D. financial

Answer: D

Explanation:

Finance is the 'hard' parameter, and the other three are soft p.79. If you've not come across the Balanced Scorecard before this is one that's worth learning as it comes up in other modules at Level 5. I particularly like this YouTube video which explains the concept extremely well: <https://www.youtube.com/watch?v=IGJ-25hikHA>

NEW QUESTION # 116

In which industry would scheduling, health and safety and quality control be key focuses of operations processes?

- A. construction
- B. retail
- C. finance
- D. agriculture

Answer: A

Explanation:

The correct response is Construction. Out of those listed, it is the one most concerned with Health and Safety. This is from p.64

NEW QUESTION # 117

According to the Taguchi Loss Function there are two types of costs incurred when there is an issue with quality. What are these?

- A. financial costs and reputational costs
- B. private costs and social costs
- C. private costs and public costs
- D. social costs and environmental costs

Answer: B

Explanation:

The correct answer is private costs and social costs. Private costs include internal costs to the business (such as downtime, loss of staff/ money etc) and social costs affect the community and environment. P.133

NEW QUESTION # 118

Which of the following would you likely find on a Process Control Chart which is being used to monitor the quality of products manufactured in a factory?

- A. upper and lower control limits
- B. arrows showing the flow of goods
- C. different activities completed and the amount of slack available in each activity
- D. frequency of defects

Answer: A

Explanation:

2 is the correct answer. A Process Control Chart shows changes in a process over time (for example how hot the oven is). There are three horizontal lines; an upper control limit, a central line, and a lower control line. The idea is that the temperature is measured regularly and always falls between the upper and lower lines, and as close to the central line as possible. P.127

NEW QUESTION # 119

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