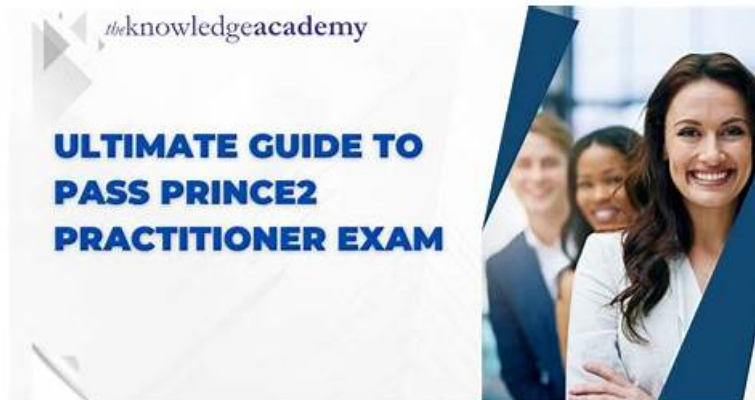


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## **PRINCE2 Practitioner Exam Sample Questions (Q34-Q39):**

### **NEW QUESTION # 34**

#### **HOTSPOT**

The project has a cost tolerance of +5% I \*5%, of which stage 2 has a tolerance of +(GBP)45k 1(GBP)45k.

Lines 1 to 6 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate

option, from options A to E, that applies. Each option can be used once, more than once or not at all.

**Answer:**

Explanation:

Topic 6, Risk Theme

### NEW QUESTION # 35

Which 2 statements apply to either the Extracts or references or Approval method sections?

- A. Add 'The Project Manager is to be advised of completion of the Work Package by email'.
- B. Delete entry 13 because this is NOT a Project Assurance responsibility.
- **C. Delete entry 12 because this should be the Team Plan not the Stage Plan.**
- D. Move entry 13 to Reporting arrangements because this describes how completion will be advised to the
- E. Project Manager.
- **F. A suitable entry for Extracts or references would be 'Product Descriptions are available from Project Support'.**

**Answer: C,F**

Explanation:

Explanation/Reference:

Question Set 3

### NEW QUESTION # 36

Scenario

A central government department, the Ministry of Food Hygiene (MFH), faces increasing pressure to cut costs, better manage suppliers' performance and reduce the confusion caused by inadequate internal controls, outdated standards and outdated technology. External consultants were employed to conduct a feasibility study to identify options to address the problems, and the likely costs and benefits. The following options were considered:

# Do nothing.

# Re-engineer selected business functions.

# Outsource selected business functions.

The feasibility study concluded that there was a case for outsourcing the MFH Information Technology Division and the Facilities Division (maintenance of buildings and grounds). The recommendations were:

# One service provider should be contracted to provide the services currently provided by the Information Technology Division and the Facilities Division.

# A 10-year service contract should be agreed with the selected service provider.

The feasibility study developed high-level designs of the current organization, processes, systems and operating models, plus an outline Business Case for the required project. The external consultants also made the following recommendations for the management of the project:

# Use PRINCE2.

# Set up the project with 4 management stages:

Stage 1. Standard PRINCE2 initiation activities.

Stage 2. Create detailed designs (future organization, processes, systems and operating models) and the service level agreement between MFH and the future service provider.

Stage 3. Request and evaluate proposals, select service provider and agree contract.

Stage 4. Transfer equipment and staff, transfer responsibility for service provision and run trial period.

Initial estimates indicated that the project would cost £2.5m and take two years to complete.

MFH senior management agreed that there was a case for outsourcing, and accepted the recommendations as a basis for the project. There is an expected saving of £20m over 10 years.

The Outsourcing project has completed the Starting up a Project process and is now in the initiation stage.

Because of the strategic importance of the project, the MFH Chief Executive Officer has taken the role of Executive. A PRINCE2-experienced Project Manager has been appointed from within MFH. Staff within the business functions being outsourced will work with the external consultants who conducted the feasibility study to define the detailed designs.

Which 2 statements should be recorded under the Expected benefits heading?

- A. The 10-year outsourcing contract, at current prices, will be worth £80m.
- B. The confirmed cost of the Outsourcing project is £2.5m, but with considerable savings over 10 years.

- C. The total expected savings over 10 years, at current prices, is £20m.
- D. Outsourcing would allow MFH to take advantage of the best services the outsourcing industry has to offer.
- E. The 10-year outsourcing contract will enable MFH to stabilize costs at agreed levels.

**Answer: C,E**

Explanation:

References:

#### NEW QUESTION # 37

There is no project schedule in the Project Initiation Documentation. How can project progress be tracked without a schedule to track against?

- A. This is an error as a Gantt chart or some form of time line, where actuals will be recorded and tracked against the planned schedule of delivery, is mandatory.
- B. Progress can be recorded and tracked using the product checklist, with the planned and actual quality management activities captured in the Daily Log.
- C. With a clear end date of 30 November, and a small number of Work Packages, the Project Board should track project progress using individual Team Plans.

**Answer: B**

#### NEW QUESTION # 38

Scenario

Extract from the Project Product Description (with errors)

Which 2 statements apply to the Customer's quality expectations section?

- A. Delete entry 18 because standards should NOT be shown here.
- B. Delete entry 20 because this is an expected benefit and should be recorded in the Business Case.
- C. Delete entry 17 because this is beyond the scope of this project.
- D. Delete entry 19 because this should appear in the Product Description for the calendar and not the Project Product Description.
- E. Delete entry 16 because this should be shown on the Product Description for the photos.


**Answer: B,C**

#### NEW QUESTION # 39

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