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### ABPMP CBPA Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Process Transformation: This section of the exam measures the skills of Business Analysts and covers strategies for significant process changes. It addresses change management, stakeholder engagement, and approaches to transitioning from current to improved process states.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Process Modeling: This section of the exam measures the skills of Business Analysts and covers techniques for representing business processes visually. It encompasses modeling standards, notations, and tools used to depict current and future state processes for analysis and improvement.</li></ul>

Topic 3	<ul style="list-style-type: none"> <li>• <b>Process Design:</b> This section of the exam measures the skills of Business Analysts and covers the creation of optimized process solutions. It includes designing workflows that meet business objectives, incorporating best practices, and ensuring alignment with organizational strategies.</li> </ul>
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## ABPMP International Certified Business Process Associate (CBPA) Exam Sample Questions (Q26-Q31):

### NEW QUESTION # 26

What team should be created for process design?

- A. Notation specialists, programmers, designers, and others involved with the project
- B. Stakeholders representing a cross-functional team
- C. Executive management, process owners, external consultants, and clients who believe in process
- **D. Stakeholders, subject matter experts, and individuals who interact with the process**

**Answer: D**

Explanation:

An effective process design team should include:

- \* Stakeholders (to align with business needs)
- \* Subject Matter Experts (SMEs) (for technical accuracy)
- \* Frontline users and participants (for practical execution insights)

This ensures that the process is not only technically sound but also usable and adopted by those who execute it.

"Successful process design requires the collaboration of stakeholders, SMEs, and those involved in day-to-day operations. Their combined input ensures the process meets business objectives and operational practicality."

- ABPMP CBOK, Chapter 5 - Process Design

Reference: ABPMP CBOK, Chapter 5 - Process Design

### NEW QUESTION # 27

What is the core responsibility of a process owner?

- A. Oversight of team leaders from department or functional areas
- B. Oversight of people who execute one or more business processes
- C. Managing employees in several functional areas of the organization
- **D. Overall accountability for one or more business processes**

**Answer: D**

Explanation:

A process owner holds end-to-end accountability for the design, performance, and improvement of a business process. They ensure the process aligns with business goals and are responsible for delivering its intended outcomes.

"The process owner is accountable for managing the process end-to-end, across departmental boundaries, ensuring performance meets business objectives."

- ABPMP CBOK, Chapter 9 - Process Organization

Reference: ABPMP CBOK, Chapter 9 - Process Organization

### NEW QUESTION # 28

Which type of software supports custom application generation in business process management?

- A. Document Management Systems
- **B. Intelligent Business Process Management System**
- C. Enterprise Resource Planning Systems
- D. Enterprise Architecture Management System

**Answer: B**

Explanation:

An Intelligent Business Process Management System (iBPMS) supports not only execution and monitoring but also custom application generation, often including low-code or no-code development platforms for business users.

"iBPMS extends traditional BPM systems by integrating real-time analytics, low-code application platforms, and decision management to support dynamic, custom applications."

- ABPMP CBOK, Chapter 10 - BPM Technology

Reference: ABPMP CBOK, Chapter 10 - BPM Technology

#### NEW QUESTION # 29

The five phases of the BPM Lifecycle Framework align processes to strategy to enable operational execution by

- A. Strategic alignment, design and planning, execution, measurement and improvement
- **B. Strategic alignment, analysis and design, execution, measurement and improvement**
- C. Strategic alignment, execution, measurement and improvement in primary processes
- D. Strategic alignment, modeling, analysis and design, measurement and improvement

**Answer: B**

Explanation:

The correct five phases in the BPM Lifecycle Framework as per ABPMP CBOK are:

- \* Strategic Alignment
- \* Analysis and Design
- \* Implementation
- \* Monitoring and Controlling
- \* Refinement

This makes option C correct, where analysis and design are included after alignment but before execution.

This lifecycle approach ensures that processes are designed to support strategy and can be continuously improved.

"The BPM Lifecycle Framework offers a structured way to align business processes to strategy, ensuring their effective execution and continuous improvement."

- Chapter 3, ABPMP CBOK

Reference: ABPMP CBOK, Chapter 3 - BPM Lifecycle

#### NEW QUESTION # 30

What is the essence of Enterprise Process Management?

- **A. Customer-centricity and accountability for critical cross-functional processes and how they are performed**
- B. Customer-oriented focus for cross-functional areas and how they are performed
- C. Customer orientation that is established in an organization
- D. Only in mature process organizations can the enterprise level be assumed

**Answer: A**

Explanation:

The essence of EPM is the management of critical, cross-functional processes with a clear focus on customer value and accountability.

EPM ensures that processes are designed and managed across departments to meet enterprise goals and customer needs.

"EPM aims to ensure customer-centricity and accountability for performance across functional boundaries, managing value creation through well-governed cross-functional processes."

- ABPMP CBOK, Chapter 8 - Enterprise Process Management

Reference: ABPMP CBOK, Chapter 8 - Enterprise Process Management

#### NEW QUESTION # 31

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