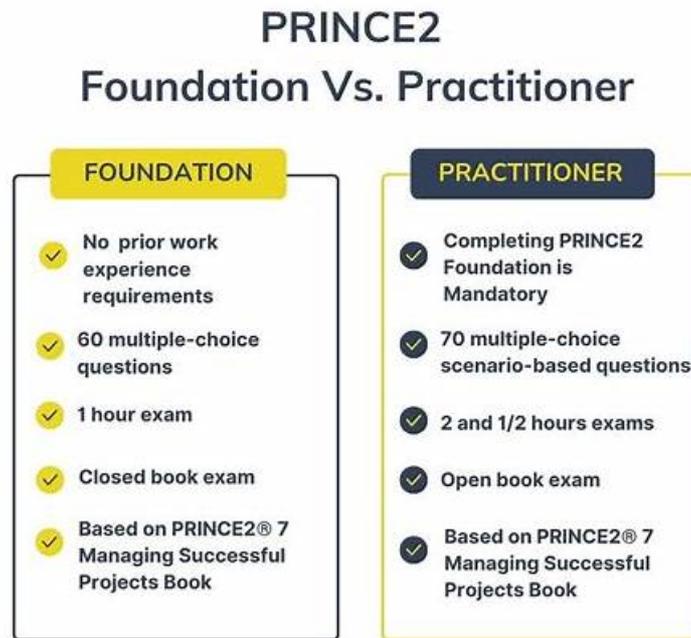


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PRINCE2 Practitioner Exam Sample Questions (Q163-Q168):

NEW QUESTION # 163

Scenario

Product Summary

A list of customers will be collated. This will use existing information from the Accounts department about current customers, and existing information from the Marketing department about prospective customers.

Using the tariff of mailing costs available from the Post Office, a production cost forecast will be produced to allow the CEO and the Marketing Director to decide whether to continue with the project. If they decide to continue, they will give the approval to launch the internal label design competition. Competition rules will be required to communicate details of the competition to the staff. The chosen label design will then be selected from the competition entries.

The photos for the calendar must be based on existing photo design ideas available from the Marketing department. The selected photos will be chosen from these. Monthly calendar displays will be created to show the required layout of each page.

Product Breakdown Structure (contains errors)

Extract from Stage Plan for stage 3.

(All entries are true statements but may not be shown under the correct heading or in the correct document).

Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional intonation for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional photographer produced the photo session schedule based on the operational staff schedule. The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the £500 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Plan prerequisites section?

- A. Add 'Engineering team must be made available for photos'.
- B. Delete entry 4 because the customer list is a deliverable of stage 2, not a prerequisite for stage 3.
- C. Delete entry 2 because these are project benefits not prerequisites of the stage.
- D. Delete entry 3 because the production cost forecast is a deliverable of stage 2, not a prerequisite for stage 3.
- E. Add 'Compliance with the Data Protection Act'.

Answer: B,C

NEW QUESTION # 164

Using the Project Scenario and the Extract from Stage Plan for stage 3 provided as additional intonation for this question in the Scenario Booklet, answer the following 5 questions.

The Stage Plan for stage 3 has been produced.

The Engineering Manager insists that there are to be no interruptions to operations whilst photographs are being taken of the engineering staff performing their everyday duties and operating machinery. Two weeks ago the professional photographer produced the photo session schedule based on the operational staff schedule.

The operational staff schedule is produced weekly and maintained by the Engineering Manager.

None of the E500 change budget has been used to date and this is available for the stage.

Which 2 statements apply to the Planning assumptions section?

- A. Move entry 9 to External dependencies because the photo session schedule is created by the professional photographer.
- B. Delete entry 9 because the photo session schedule should have been approved as part of stage 2.

- C. No change to entry 8 because this cannot be confirmed until all of the label designs entries have been received and an assessment made.
- D. Delete entry 10 because the inclusion of different members from the Engineering team in each photo should be shown in the Product Description for the photos.
- E. Move entry 8 to External dependencies because the label designs are created outside of the scope of the project.

Answer: C,D

NEW QUESTION # 165

Scenario

Additional Information

Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.

Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for monitoring the expected benefits of the calendar, in particular the improvement of the company's image.

Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. Whilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.

Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.

Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.

Portraits Ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar.

It has yet be decided which of the photographers to use.

Which 2 statements explain why the Marketing Director should be appointed as a Senior User for this project?

- A. She previously had a successful career in publicity.
- B. She can represent the Marketing department.
- C. The project will be funded from the business marketing budget.
- D. A number of the products will be produced by the Sales department and the Marketing department.
- E. The Marketing department will help to deliver the benefits of this project.

Answer: B,E

NEW QUESTION # 166

There is no Project Brief. How can there be a common understanding of the desired outcomes for the prepared calendar pack?

- A. The Project Brief should have been produced and approved before the project progressed into the initiation stage.
- B. The simple Project Initiation Documentation contains the project definition.
- C. The simple Project Initiation Documentation contains the Quality Management Strategy. This contains details of the acceptance criteria for this project.

Answer: B

NEW QUESTION # 167

Who is responsible for confirming stage and project progress against agreed tolerances?

- A. Project Manager
- B. Project Assurance
- C. Project Support
- D. Executive

Answer: B

Explanation:

Explanation/Reference:

Starting up and Initiating a Project

Testlet 1

Scenario

Additional Information

Extract from the Communication Management Strategy.

The project information in the table below is true, but it may not be recorded under the correct heading or be in the correct document.

Using the Project Scenario, select the appropriate response to each of the following 5 questions which have been raised by the Project Board.

The project is now at the end of the initiation stage. Having decided that the Calendar project is a relatively simple project, the Project Manager combined the Starting Up a Project process and the Initiating a Project process. No Project Brief has been produced. Instead the Project Manager used the project mandate to produce a simple Project Initiation Documentation (PIO). The PIO includes the Business Case, a product checklist and several Product Descriptions, including the Project Product Description. Short sections are also included for each of the strategies and the controls to be applied. The Project Manager has elected to use the Daily Log to record all risks, issues, lessons and quality - results.

After the initiation stage there will be two further stages during which a small number of Work Packages will be authorized. While these are being managed, the Project Manager will hold regular checkpoints, which will support the production of weekly Highlight Reports to the Project Board.

NEW QUESTION # 168

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