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PRINCE2 Practitioner Certification Exam Syllabus

Unit	Content
Overview, Principles and Tailoring PRINCE2 to the Project Environment	
Understand terms and concepts relating to the overview , principles and tailoring PRINCE2 to the project environment, and explain how these are applied on/are involved with a project. Specifically to identify the:	- Difference between embedding and tailoring PRINCE2 - Context of a customer/supplier environment and how it affects the application of the themes, processes and management products within a project
Business Case (BC) Theme	
Understand how the Business Case theme relates to the principles; the approach to the treatment of this theme; how it is applied throughout the project life-cycle and the responsibilities involved. Specifically to identify:	- The recommended composition of a 1. Business Case, and in which process(es) it is developed, verified, maintained and confirmed and which roles are responsible for this 2. Benefits Review Plan, and in which process(es) it is developed, used and reviewed and which roles are responsible for this - The relationship between a programme's business case and a project's Business Case
Organization (OH) Theme	
Understand how the Organization theme relates to the principles; the approach to the treatment of this theme; how it is applied throughout the project life-cycle and the responsibilities involved. Specifically to identify:	- How the four levels of the project management structure apply to the process model - The relationship between the Communication Management Strategy and other products and themes - The recommended composition of a Communication Management Strategy, in which process(es) it is developed, used and reviewed and which roles are responsible for this
Be able to apply and tailor the relevant aspects of the Organization theme to a project scenario when creating products or making decisions related to this theme, in any or all of the processes. Specifically to:	- Identify an appropriate project management team structure and role descriptions, including acceptable role consolidations or sharing - Identify appropriate information, using the recommended composition, for inclusion in a Communication Management Strategy
Be able to identify, analyse and distinguish between appropriate and inappropriate application of the Organization theme throughout the life-cycle of a project scenario. Specifically to analyse:	- Whether the following products, using the recommended composition, are fit for purpose, with reasons, and whether the correct roles have been involved in their development and maintenance throughout the life of a project, including: 1. Project management team structure

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PRINCE2 Practitioner exam is a comprehensive certification exam that tests your ability to apply the PRINCE2 methodology to real-life project scenarios. Successful completion of the exam demonstrates that you have the skills and knowledge to manage complex projects using PRINCE2 and is highly valued by employers across a range of industries. If you are looking to take your project management career to the next level, then the PRINCE2 Practitioner certification is definitely worth considering.

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PRINCE2 Practitioner Exam Sample Questions (Q50-Q55):

NEW QUESTION # 50

This question provides a number of changes which may or may not be required to the Extract from the Communication Management Strategy provided in the additional information.

Which statement applies to the Information needs for each interested party section?

- A. Delete entry 13 because the activity to provide the weekly updates should be scheduled in the relevant Stage Plan.
- B. Move entry 13 to Tools and techniques because it describes the method to be used to communicate to the individual producing the staff newsletter.
- C. Delete entry 14 because this relates to the development of a particular product and should be recorded under Development interfaces within the relevant Work Package.

Answer: C

Explanation:
Explanation/Reference:
Question Set 2

NEW QUESTION # 51

Scenario
Additional Information

Chief Executive Officer (CEO): He started the company 25 years ago and knows his job very well. He injured his leg two years ago which has restricted his visits to the engineering area. As CEO he has an overall perspective of the business strategic requirements and the authority to commit resources as required.

Marketing Director: She has been with the company for three years, following a successful career with a publicity company. She has the ability to represent the needs of the business, particularly as this is a marketing project. She has the authority to commit the annual business marketing budget, from which the project will be funded, as she sees appropriate. She will be responsible for monitoring the expected benefits of the calendar, in particular the improvement of the company's image.

Engineering Manager: He has been responsible for many engineering innovations in the company and is still as keen and energetic as the day he started. VVhilst he will not be part of the project team, his staff will feature in the photos for the promotional calendar.

Central Records: This group of five staff looks after all company records and document control. They now maintain all project files.

Bright Lights: This is the local office supplies company. It supplies all the stationery and office equipment needs of the company and will supply the stationery for this project.

Portraits ltd: This is a professional photographic company with a number of excellent photographers and a history of successful work. This company has been selected to take the photos for the company calendar.

It has yet be decided which of the photographers to use.

Which 2 statements explain why the Marketing Director should be appointed as the Executive for this project?

- A. She is able to represent the business needs of MNO Manufacturing.
- B. She has authority to commit the marketing budget, from which the project will be funded.
- C. She has been with the company for three years.
- D. She requires more experience working with the engineering industry.
- E. She previously had a successful career in publicity.

Answer: A,B

NEW QUESTION # 52

Additional Information

Further information on some resources who could be involved in the project:

Outcome Account Manager: He represents Outcome which is a recruitment agency that provides specialist outsourcing resources. Outcome provided the consultants who carried out the feasibility study and the same consultants will be providing support and guidance to the Information Technology and Facilities teams during the project.

Director of Finance Division: She was transferred from the Information Technology Division 12 months ago. She is responsible for ensuring a cost-conscious approach is adopted in all operational and project activities across the Ministry of Food Hygiene.

Hardware Manager: Reports to the Director of Information Technology. He provides computer hardware to all business functions but has little awareness of the needs of his colleagues working in software.

Payroll Manager: Reports to the Director of Finance. He is a very experienced and efficient qualified accountant who has much of the responsibility of running the Finance Division on behalf of the Director of Finance. He has been involved in drafting the Ministry's business strategy and assisting in a full business risk assessment. He also drafted the corporate Business Case standards.

Which 2 alternative actions apply to the proposed Senior User for this project?

- A. Replace with 'Director of Research and Development' because she deals with both the Information Technology and the Facilities Divisions and can make sure her division's needs are specified.
- B. Retain because he will be providing support to the Information Technology and Facilities teams during the project.
- C. Remove because he has no authority to commit user resources.
- D. Retain because he provides the outsourcing resources required to support the project.
- E. Add 'Hardware Manager' because he provides computer hardware to all business functions and will be impacted by the outcome.

Answer: A,C

NEW QUESTION # 53
Additional Information

Further information on some resources who could be involved in the project:

Outcome Account Manager: He represents Outcome which is a recruitment agency that provides specialist outsourcing resources. Outcome provided the consultants who carried out the feasibility study and the same consultants will be providing support and guidance to the Information Technology and Facilities teams during the project.

Director of Finance Division: She was transferred from the Information Technology Division 12 months ago. She is responsible for ensuring a cost-conscious approach is adopted in all operational and project activities across the Ministry of Food Hygiene.

Hardware Manager: Reports to the Director of Information Technology. He provides computer hardware to all business functions but has little awareness of the needs of his colleagues working in software.

Payroll Manager: Reports to the Director of Finance. He is a very experienced and efficient qualified accountant who has much of the responsibility of running the Finance Division on behalf of the Director of Finance. He has been involved in drafting the Ministry's business strategy and assisting in a full business risk assessment. He also drafted the corporate Business Case standards.

Which 2 alternative actions apply to the proposed Senior Supplier for this project?

- A. Add 'Director of Facilities' because he is responsible for the design of the future organization, processes, systems and operation models for Facilities.
- B. Replace with 'Director of Facilities' because he supports the initiative and has many ideas about how to improve the service.
- C. Retain because she is responsible for the design of the future Information Technology organization and working practices.
- D. Remove because she only represents the Information Technology Division.
- E. Add 'Hardware Manager' because he provides computer hardware to all business functions and will be impacted by the outcome.

Answer: A,C

NEW QUESTION # 54
The development of the 'e-learning course' will be outsourced to an external supplier and their key members will join the project management team. The supplier wants to keep their work processes confidential and not share these with ABC Company. ABC Company has agreed.
Who should approve the external supplier's team plan?

- A. Supplier assurance
- B. Project manager
- C. Senior supplier
- D. Corporate, programme management or customer

Answer: D

NEW QUESTION # 55

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