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PRINCE2 Practitioner Exam Sample Questions (Q114-Q119):

NEW QUESTION # 114

Two weeks after starting work the Team Manager noticed that each completed product had exceeded its estimated effort by around 10%. If this trend continues the Work Package will exceed its agreed cost tolerance of 5%. Which 2 actions should the Team Manager take in response to this situation?

- A. Update the Team Plan by increasing all future work estimates by 10%.
- B. Amend the Work Package and ensure that the revised targets are met.
- C. Escalate the situation in the next Checkpoint Report.
- **D. Raise an issue that costs will exceed tolerance if the current trend continues.**
- **E. Check the status of the products currently being worked on and analyze the effort expended, to determine if the trend is continuing.**

Answer: D,E

NEW QUESTION # 115

The service level agreement contains a number of technical terms that are missing from its glossary of terms.

- **A. Obtain agreement from the Director of Facilities Division to add these into the glossary of terms within the remaining +2 days tolerance.**
- B. Raise an issue (off-specification).
- C. No action required.
- D. Raise an issue (request for change).

Answer: A

NEW QUESTION # 116

HOTSPOT

The project has a cost tolerance of +5% I 5%, of which stage 2 has a tolerance of +£45k 1-£45k.

Lines 1 to 6 in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Hot Area:

Answer:

Explanation:

NEW QUESTION # 117

Scenario

Additional Information

During the initiation stage the Project Manager met with the Marketing Director to find out more about the requirements of the promotional calendar and recorded the following notes:

There has been a reduction in the order numbers at the MNO Manufacturing due in part to the increased marketing activities of its competitors. 10% of customers have not re-ordered in this financial year and staff morale is poor. A number of skilled staff have left as a result and replacement staff have not been recruited due to the reduced operation. If the project is successful, a recruitment campaign will be required to fill the existing staff vacancies and there may be a requirement for additional staff. Operational costs are likely to increase because skilled staff are expensive and difficult to find.

In financial terms, there were a total of 1,500 orders in the last financial year, each with an average profit of £2k. The Marketing department believes that sending a promotional calendar to our current and prospective customers would increase orders by at least 10% with a minimum of 10 further orders from the list of prospective customers within 12 months from the date of distribution.

The Marketing Director will be funding the project from the business marketing budget. She believes that the effect of a good company image portrayed by a successful calendar would last into a second year. She has forecast the same increase in orders for a second year and predicts that the annual employee satisfaction survey will show a measurable improvement in staff morale.

A number of alternatives were explored, including:

- * 20% discount for all repeat customers - not cost-effective and very short term
- * A promotional calendar as a free Christmas gift - would target current and prospective customers and the benefits would last into a second year
- * A series of television and press advertisements was too expensive
- * A direct mail shot to all customers - benefit would be short term
- * Creation of an internet website - would not suit all customers

The calendar is seen as the favored option, as long as the company's competitors do not increase their marketing activity. Whilst the Marketing department wants a very high quality, glossy product, the project management team must be aware of the cost this will incur.

Using the Project Scenario and the additional Information provided for this question In the Scenario Booklet, answer the following question.

Lines A to E in the table below consist of an assertion statement and a reason statement. For each line identify the appropriate option, from options A to E, that applies. Each option can be used once, more than once or not at all.

Answer:

Explanation:

Explanation

NEW QUESTION # 118

Which 2 statements should be recorded under the Expected dis-benefits heading?

- A. Staff morale will be negatively affected.
- B. Staff may lose the opportunity to work in Information Technology.
- C. MFH will lose direct control over the outsourced business functions.
- D. An investment of £2.5m is required.
- E. The project will take two years to deliver.

Answer: C,E

Explanation:

Explanation/Reference:

Reference: <http://www.whatprince2.net/prince2-theme-business-case.php>

NEW QUESTION # 119

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