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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q20-Q25):

NEW QUESTION # 20

What is the MOST appropriate use of project planning software for an organization at P3M3 maturity level 1?

- A. Integrated
- **B. Individual**
- C. Collaborative
- D. Networking

Answer: B

Explanation:

For an organization at P3M3 maturity level 1, the P3O Foundation (2013) manual suggests the most appropriate use of project planning software is individual, reflecting its basic process capability. Section 6.2.1 notes, "At P3M3 maturity level 1, organizations typically use project planning software on an individual basis due to limited process integration and collaboration maturity." Collaborative (A), integrated (C), and networking (D) uses require higher maturity levels (e.g., 2 or 3), where standardized processes and data sharing are established. The 2013 edition aligns this with the initial stage's focus on basic project management, where tools are used ad hoc by individuals rather than across teams. This approach supports gradual improvement toward more sophisticated usage.

Reference: P3O Foundation (2013) manual, Section 6.2.1, AXELOS.

NEW QUESTION # 21

What technique enables people to share experiences by connecting people to information or to other people?

- A. Management dashboards
- B. Complexity modelling
- C. Skills development and maintenance
- **D. Knowledge management**

Answer: D

Explanation:

Knowledge management is the technique that enables experience sharing by connecting people to information or others, as per the P3O Foundation (2013) manual. Section 6.3.2 states, "Knowledge management techniques facilitate the sharing of experiences by linking individuals to relevant information and fostering networks for collaboration within the PPM community." This differs from complexity modelling (A), which analyzes systems, management dashboards (C), which visualize data, and skills development (D), which focuses on training. The 2013 edition highlights knowledge management's role in enhancing organizational learning and efficiency, supporting P3O's operational effectiveness. This technique ensures best practices are shared, strengthening change initiatives.

Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 22

Which of the following describe the governance responsibilities of a P3O model?

1. Provides the governance and control backbone for an organization's change initiatives
2. Provides a single source for all data relating to the organization's change initiatives
3. Implements rules for decision-making relating to programmes and projects
4. Makes decisions on behalf of the main board

- A. 1,3,4
- B. 2,3,4
- C. 1,2,4
- **D. 1,2,3**

Answer: D

Explanation:

The P3O Foundation (2013) manual outlines that a P3O's governance responsibilities include providing the backbone for change initiatives, a single data source, and decision-making rules. Section 2.1.2 states, "The P3O model provides the governance and control backbone, a single source of data, and implements rules for decision-making to support portfolios, programmes, and projects." However, it does not make decisions on behalf of the main board (4), which remains a senior management function. The

2013 edition emphasizes P3O's supportive governance role, ensuring alignment and consistency without usurping authority. Options B, C, and D include the incorrect fourth element, making A the accurate choice. This framework enhances organizational change management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 23

Which non-PPM function is often provided by a P3O in the interests of business efficiency?

- A. Challenging project data
- **B. Providing a secretariat service to management boards**
- C. Escalating risks and issues
- D. Scrutinising the impact of project delivery on business as usual

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies providing a secretariat service to management boards as a non-PPM function often undertaken by a P3O for business efficiency. Section 7.2.3 states, "The P3O may provide secretariat services to management boards, including organizing meetings and documenting decisions, to enhance efficiency and support governance." This contrasts with challenging project data (A), scrutinizing impacts (B), and escalating risks (C), which are PPM-related functions. The 2013 edition highlights this administrative support as a value-added service, leveraging P3O's centralized position to streamline board activities. This role reduces duplication, ensuring management boards focus on strategic oversight, aligning with the P3O's broader support mandate across the organization.

Reference: P3O Foundation (2013) manual, Section 7.2.3, AXELOS.

NEW QUESTION # 24

Where should an Organization Portfolio Office ultimately report?

- A. Corporate services function
- B. Programme Manager
- C. Head of P3O
- **D. Main board director**

Answer: D

Explanation:

The P3O Foundation (2013) manual specifies that the Organization Portfolio Office (OPO) should ultimately report to a main board director. Section 5.3.2 states, "The Organization Portfolio Office should report to a main board director to ensure strategic alignment and direct accountability at the highest level." This differs from corporate services (B), Programme Manager (C), or Head of P3O (D), which are lower or supportive levels. The 2013 edition emphasizes this reporting line to integrate portfolio oversight with corporate governance, ensuring strategic influence. This structure supports effective decision-making and resource allocation.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 25

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