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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q69-Q74):

NEW QUESTION # 69
Why is the same function carried out with a different focus by different offices within a P3O model?

- A. To understand the capability to be delivered by the being supported
- B. To provide appropriate decision support to the customers of each office
- C. To consider risk from a strategic viewpoint
- D. To provide ongoing prioritization of change initiatives

Answer: B

Explanation:
The P3O Foundation (2013) manual explains that the same function is performed with different focuses by various P3O offices to provide tailored decision support. Section 5.3.1 states, "Different offices within a P3O model perform the same functions with varying focuses to deliver appropriate decision support tailored to the needs of their specific customers, such as portfolio or programme teams." This contrasts with prioritization (A), capability understanding (B), or strategic risk (D), which are specific

outcomes rather than the reason for focus variation. The 2013 edition highlights this customization to meet diverse organizational needs, enhancing efficiency and relevance. This approach supports effective governance across levels.
Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 70
Which technique ensures resources with the right expertise are allocated to PPM roles?

- A. Management dashboards
- B. P3O information portal
- C. Facilitation - workshop techniques
- D. Skills development and maintenance

Answer: D

Explanation:
The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization.
Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

NEW QUESTION # 71
Which of the following are key responsibilities of the Portfolio Analyst role?
1. Balance the portfolio in terms of strategic change against business as usual
2. Make recommendations on an appropriate programme/project balance
3. Provide a fast-track programme mobilization support service
4. Highlight problems relating to project interdependencies

- A. 1,2,4
- B. 1,3,4
- C. 2,3,4
- D. 1,2,3

Answer: A

Explanation:
The Portfolio Analyst role, as defined in the P3O Foundation (2013) manual, includes balancing the portfolio (1), recommending programme/project balance (2), and highlighting interdependencies (4), but not fast-track mobilization (3). Section 3.5.3 states, "The Portfolio Analyst is responsible for balancing the portfolio between strategic change and BAU, providing recommendations on programme/project mix, and identifying interdependency issues." Fast-track mobilization (3) is typically a Programme Office function (Section 3.5.4). The 2013 edition emphasizes the analyst's analytical and strategic focus, ensuring portfolio optimization and risk management. Options A, C, and D include incorrect combinations, while B accurately reflects the role's scope, supporting effective portfolio governance and decision-making.
Reference: P3O Foundation (2013) manual, Sections 3.5.3 and 3.5.4, AXELOS.

NEW QUESTION # 72
Which of the following are key stakeholders in a temporary Project Office?
1. Organization Portfolio Office
2. Business as usual staff
3. Suppliers to the project
4. Project Board members

- A. 1,3,4
- B. 1,2,3
- C. 2,3,4
- D. 1,2,4

Answer: C

Explanation:
The P3O Foundation (2013) manual identifies business as usual staff, suppliers, and Project Board members as key stakeholders in a temporary Project Office. Section 5.3.3 states, "Key stakeholders in a temporary Project Office include business as usual staff affected by the project, suppliers providing resources, and Project Board members overseeing delivery." The Organization Portfolio Office (1) is a strategic entity, not a direct stakeholder in a temporary office. The 2013 edition focuses on operational stakeholders impacting or impacted by the project, making D the correct choice. This ensures effective stakeholder engagement during the project lifecycle.
Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 73
How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Support the fast track mobilization of programs
- B. Implement standard collaborative tools
- C. Implement the portfolio prioritization and optimization technique
- D. Appoint a P3O Sponsor for each region

Answer: B

Explanation:
The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states,
"Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models.
Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 74
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