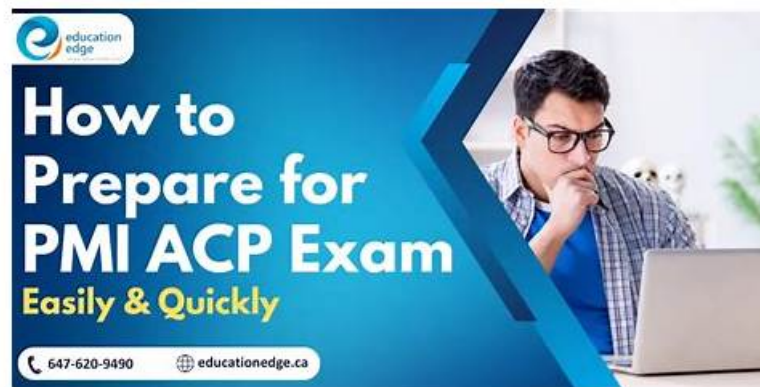


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PMI Agile Certified Practitioner Sample Questions (Q184-Q189):

NEW QUESTION # 184

Information transmission is greatest amongst team members who are working on:

- A. Individual tasks in the same work area.
- B. Different tasks on the same project.
- C. The same task through pair programming.
- D. The same group of tasks individually.

Answer: C

NEW QUESTION # 185

A Scrum Master would like to provide information to key stakeholders on the daily resource and project activities. Which tool should the Scrum Master use to provide these updates?

- A. Shared vision statement and sprint goal

- B. Release burnup chart
- C. Velocity metrics
- D. Iteration burndown chart

Answer: D

NEW QUESTION # 186

A project team member expresses frustration about the length of time it takes to make decisions for a complex project. Approvals need to happen at many levels in the company.

What should the team lead do to improve decision quality and reduce the time required to make decisions?

- A. Make sure the project owner is fully embedded into the project team so that they are readily available to make quick decisions.
- B. Establish collaborative behaviors among all members of the organization through a group decision-making process.
- C. Ensure all decisions are routed as quickly as possible to the project sponsor and have the rules of engagement visibly posted.
- D. Reduce the number of required approvals and expand the decision-control limits to the scrum master.

Answer: A

Explanation:

The correct answer is A - Make sure the product owner is fully embedded into the project team so that they are readily available to make quick decisions.

One of the major benefits of agile is that decision-making is streamlined by having empowered roles, such as the product owner, closely embedded with the team. This reduces delays and improves the responsiveness and accuracy of decisions, especially for prioritization and clarification.

PMI Agile Practice Guide:

"Empowering the product owner and embedding them with the team ensures faster decision-making, increased feedback loops, and reduces delays." (PMI Agile Practice Guide, Section 4.2 - Stakeholder Engagement) Mike Griffiths:

"Agile teams thrive when key decision-makers, especially the product owner, are available to provide clarification and approval on the spot." (PMI-ACP Exam Prep, Chapter 3 - Value-Driven Delivery) Incorrect options:

* B is too broad and may slow decision-making further.

* C adds overhead and delays.

* D misplaces decision authority; the Scrum Master is not responsible for product decisions.

NEW QUESTION # 187

Which management style does Agile advocate?

- A. Product
- B. Task
- C. Performance
- D. Team

Answer: D

Explanation:

Explanation/Reference:

Explanation:

NEW QUESTION # 188

During a Kanban team's daily stand up, an agile coach observes that the team seems disinterested in the work status. While it appears that there are no issues with flow, there is a marked lack of attention to team effort. When the agile coach queries the team for reasons, members explain that work continues to be scheduled with no end in sight.

What should the agile coach do?

- A. Have the team increase work in progress (WIP) levels to more quickly complete the flow.
- B. Work with the team to determine points at which to celebrate its work.
- C. Provide the team with a break by scheduling a team event.

- D. Rejuvenate the team by temporarily reducing WIP levels.

Answer: B

NEW QUESTION # 189

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