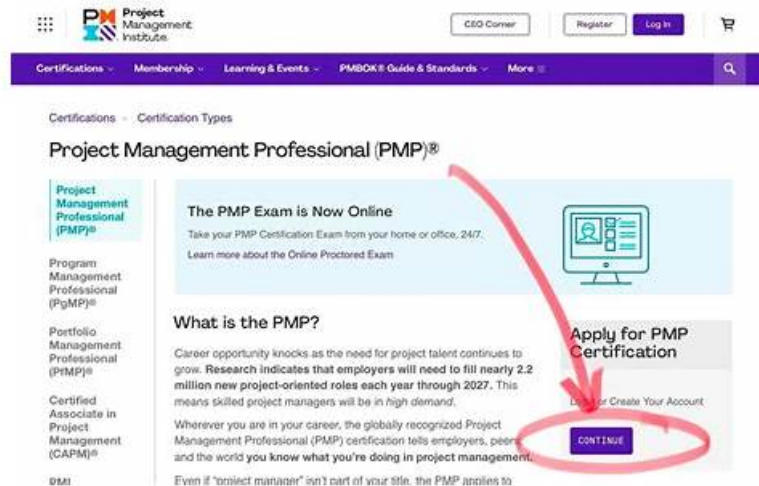


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PMI Project Management Professional (2025 Version) Sample Questions (Q965-Q970):

NEW QUESTION # 965

An agile leader is working on a complex project that is entering the final phase where solutions from different vendors are being integrated. This is the most critical delivery stage for the project How should the agile leader ensure successful delivery?

- A. Ensure participation from all team members
- B. Ensure cross-departmental teams are colocated
- C. Request additional project resources

- D. Ask the client to attend all daily calls.

Answer: A

Explanation:

An agile leader should ensure participation from all team members in the final phase of a complex project, as this will help to foster collaboration, communication, feedback, and alignment among the project stakeholders.

Participation from all team members will also help to identify and resolve any integration issues, risks, or dependencies that may arise during the delivery stage. Participation from all team members will also promote a sense of ownership, accountability, and commitment to the project outcomes. Asking the client to attend all daily calls may not be feasible or necessary, as the client may have other priorities or constraints. Ensuring cross-departmental teams are colocated may not be possible or beneficial, as the project may involve remote or distributed teams, or different organizational cultures. Requesting additional project resources may not be the best option, as it may introduce new challenges such as coordination, training, or integration costs. References: PMBOK Guide, 7th edition, pages 99, 100, 101, 102.

NEW QUESTION # 966

As a project manager, you recognize the importance of actively engaging key project stakeholders on a project. You have prepared an analysis of your stakeholders early in your project and classified them according to their interest, influence, and involvement in your project.

You want to now _____

- A. Focus on each stakeholder's power relevant to the project
- B. Determine the urgency that each stakeholder requires when he or she requests information about the project
- C. Assess stakeholder legitimacy
- **D. Focus on relationships necessary to ensure success**

Answer: D

Explanation:

Explanation/Reference:

Explanation:

The project manager has limited time on a project, and his or her time should be used as efficiently and effectively as possible.

Therefore, by performing a stakeholder analysis, the project manager can identify the stakeholder relationships that can be leveraged to build coalitions and potential partnerships to enhance project success and to determine relationships that need to be influenced differently at different stages of the project or phase

NEW QUESTION # 967

The project manager is reviewing the program risks and issues with key stakeholders. One of the stakeholders wants to understand when the risk may potentially become an issue. What artifact should the project manager share with the stakeholder?

- A. Risk management plan
- **B. Risk register**
- C. Project management plan
- D. Issue log

Answer: B

NEW QUESTION # 968

The contract is expected to cost \$280K US. Actual costs are \$240K US. There is a 50/50% share for any cost savings. What is the total value of the contract?

- **A. \$260K US**
- B. \$300K US
- C. \$240K US
- D. \$280K US

Answer: A

NEW QUESTION # 969

You are a member of a project selection committee that uses the net present value technique.

Using this approach, the project is acceptable if the

- A. Sum of the net present value of all estimated cash flow during the life of the project equals the profit
- B. Net present value of the inflow is greater than the specified amount or percentage threshold
- C. Net present value of the inflow is less than the specified amount or percentage threshold
- D. Gross present value of all future expected cash flow divided by the initial cash investment is greater than one

Answer: B

Explanation:

Section: Mix Questions

Explanation:

The discounted cash-flow approach--or the present value method--determines the net present value of all cash flow by discounting it by the required rate of return. The impact of inflation can be considered. Early in the life of a project, net cash flow is likely to be negative because the major outflow is the initial investment in the project. If the project is successful, cash flow will become positive.

NEW QUESTION # 970

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