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PMP Exam Sample Questions and Answers Pdf

Question 1: As a project manager for an IT organization, you are currently in the process of selecting a vendor to develop a new e-procurement software for your company. Several vendors are interested in bidding on the contract. During a bidder conference, one of the prospective suppliers asks about ownership of the intellectual property created from the project. Which project document should have this information at this stage of the project?

- A. Seller proposals.
- B. Requirements documentation. **Answer**
- C. Source selection criteria.
- D. Procurement contract.

Question 2: During this stage of the project, the leader delegates. The team is highly creative with trust and openness. What stage of the Tuckman ladder your team has entered?

- A. Forming
- B. Storming.
- C. Norming.
- D. Performing. **Answer**

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PMI PMP - Project Management Professional (2026) Sample Questions (Q782-Q787):

NEW QUESTION # 782

An enthusiastic, newly hired vice-president has been assigned as the product owner for a digital transformation project. The project manager advises the product owner that some of the functional requirements are not aligned with the chief information technology officer's (CTO) strategy.

The product owner tells the project manager that the CTO is not part of the project and should not be engaged at this moment. What should the project manager do?

- A. Advise the CTO about the possible impacts caused by the project.
- B. Review the organizational process assets (OPAs) for historical information from similar projects.
- C. Influence the product owner to review the engagement needed from other stakeholders.
- D. Continue building the backlog since they are functional requirements.

Answer: C

Explanation:

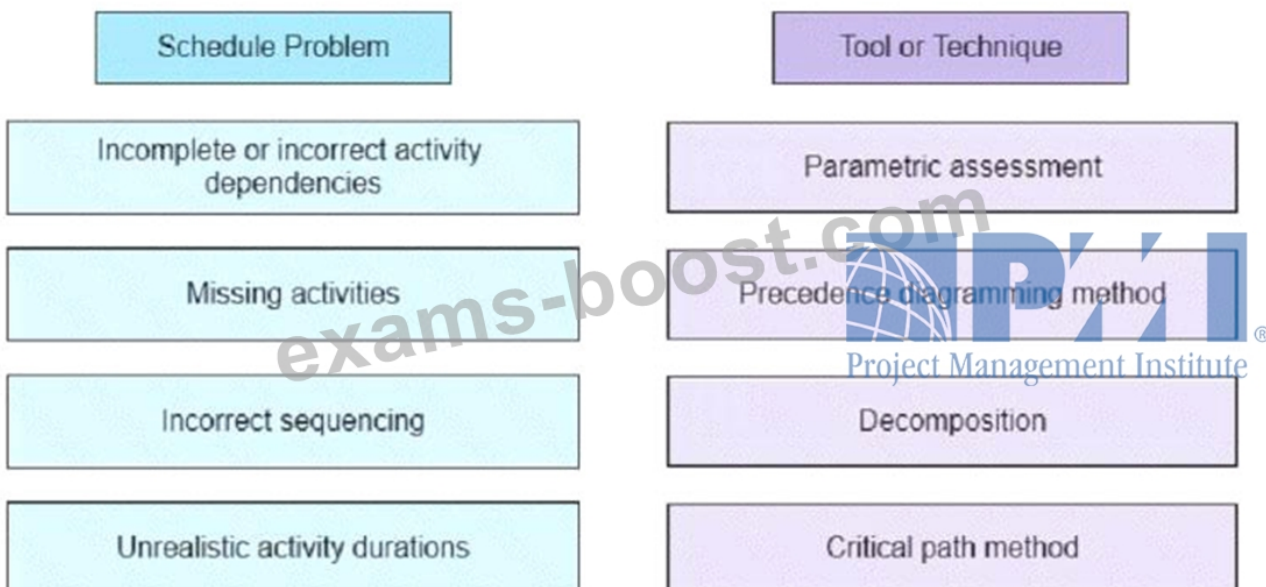
The project manager should work to ensure that all relevant stakeholders are appropriately engaged in accordance with the project's needs. The PMBOK Guide emphasizes the importance of stakeholder engagement and the need to manage stakeholder expectations through effective communication and involvement in the project decision-making process. In this scenario, the project manager should influence the product owner to consider the CTO's strategy, as it is likely to be critical to the project's success and alignment with organizational goals. References:

* PMP Examination Content Outline - June 20191

* Professional in Business Analysis Reference Materials | PMI2

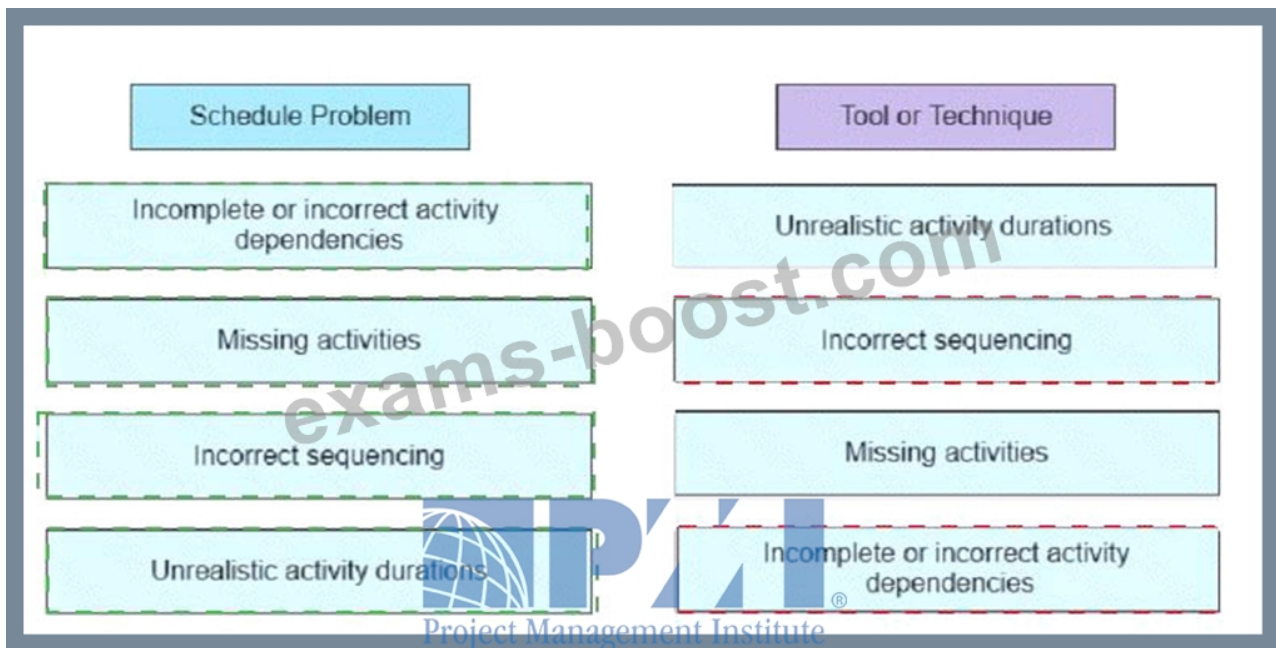
NEW QUESTION # 783

A few months into a project, several schedule issues have emerged. Drag the schedule problems on the left to the specific tools on the right that if implemented during schedule development could have prevented the issues.

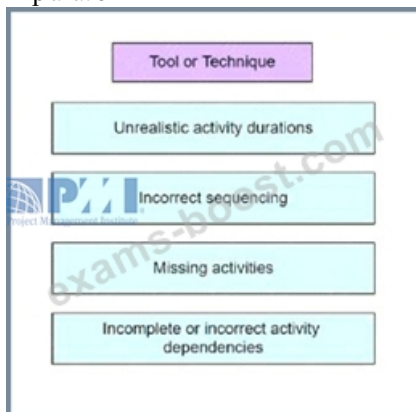


Answer:

Explanation:



Explanation



NEW QUESTION # 784

Which of the following project management areas contains the manage stakeholders process?

- A. Project procurement management
- B. Project integration management
- C. Project scope management
- **D. Project communication management**
- E. Project time management

Answer: D

NEW QUESTION # 785

A project manager is managing a hybrid project. After attending an iteration review, a stakeholder tells the project manager that they are very busy and asks why these reviews are held so frequently. Record the issue in the issue log and escalate the conflict to the project sponsor for assistance.

How should the project manager respond?

- A. Negotiate a reduced review attendance with the stakeholder and update the stakeholder engagement plan to reflect this reduced
- B. Explain to the stakeholder that the stakeholder engagement plan requires their attendance at all reviews
- **C. Discuss with the stakeholder the benefits of the hybrid project and how frequent reviews lead to greater value and less rework**
- D. Record the issue in the issue log and escalate the conflict to the project sponsor for assistance

Answer: C

NEW QUESTION # 786

A Project Management Office (PMO) manages a number of aspects, including what?

- **A. Overall risk, overall opportunity and interdependencies among projects**
- B. Project scope, schedule, cost, and quality of the products of the work packages
- C. Assigns project resources to best meet project objectives
- D. Central coordinator of communication management across projects, and for the delivery of specific project objectives, organization opportunity assessment

Answer: A

NEW QUESTION # 787

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