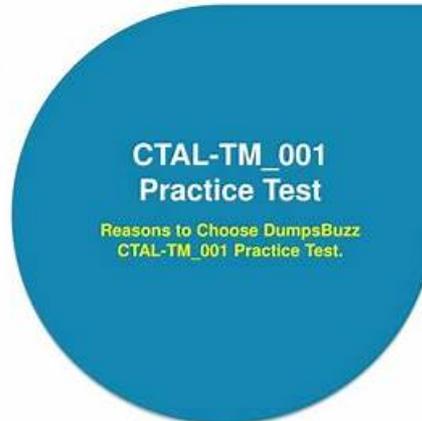


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## ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q69-Q74):

### NEW QUESTION # 69

Club 65 to 90 is a holiday club for retired people run by a small company, the IT department consists of 1 Designer, 3 Developers and 1 System Tester Their booking system has been "live" for a number of years and the company has a loyal client base. A variety of automation tools are used for development and testing to improve effectiveness and efficiency.

A new project will introduce a loyalty scheme and both a Business Requirement Specification and a System Design Specification have been produced A Rapid Application Development (RAD) lifecycle model will be used where time is crucial. In the past there have been problems with updates to the existing system, which has affected existing functionality. Testers have not used representative and realistic operational profiles and data, which has led to significant production problems. The following test policy statements have been proposed for the project:

a. Testing must be risk based;

b. A Master Test Plan, confirming to IEEE829, must be produced for each test project; c. Test procedures must be run by a tester who did not write the procedure; d. Regression testing should be carried out on all releases; e. The testers are accountable for all defects found in production; f. Time must be given to designing test environments so that they are representative of the live environment.

Which of the following options identifies the three policy statements that would be MOST beneficial for this project?

- A. a, b and e.
- **B. a, d and f.**
- C. b, c and f.
- D. a, d and e.

**Answer: B**

#### NEW QUESTION # 70

Which of the following is a generic good practice when evaluating and selecting a test tool?

- **A. Run a pilot project to validate the selection criteria**
- B. Plan a proof-of-concept to be performed by the first project that uses the tool
- C. Define the ownership of the tool
- D. Identify internal requirements for coaching, mentoring or training in its use

**Answer: A**

Explanation:

Running a pilot project is an established good practice in test tool selection. It helps verify assumptions and evaluate tool fit for purpose in a realistic setting.

"After completing the tool selection and a successful proof-of-concept, introducing the selected tool into an organization generally starts with a pilot project..."

- ISTQB-CTFL\_Syllabus\_2018\_V3.1, section 6.2.2

The other options refer to related but different phases or are not sufficient alone for tool evaluation.

#### NEW QUESTION # 71

Based on the information given in the scenario, identify how the team could be improved most effectively? 2 credits

- A. By providing training on reviewing requirements
- **B. By providing a workshop on test design techniques**
- C. By providing training in the payroll domain
- D. By providing specific training on the systems being tested

**Answer: B**

#### NEW QUESTION # 72

Which of the following is a valid drawback of independent testing? 1 credit

- **A. Developers lose the sense of responsibility and independent testers may become a bottleneck.**
- B. Independent testers will become a bottleneck and introduce problems in incident management.
- C. Developer and independent testing will overlap and waste resources.
- D. Independent testers need extra education and always cost more.

**Answer: A**

Explanation:

Explanation/Reference:

Explanation:

#### NEW QUESTION # 73

Your team has been assigned to test a new product that is tightly integrated with existing systems. The integrations include data transfers and transformations. You have access to the architectural design documents and the integration specifications and some of your testers are former developers.

Given this information, what is the most appropriate test approach?

- A. Experience-based and black-box
- **B. Model-based and white-box**
- C. Risk-based and non-functional
- D. Requirements-based and functional

**Answer: B**

Explanation:

\* Context Analysis:

\* The scenario involves tight integration, architectural design, and data transformations, requiring detailed and structured approaches.

\* Access to architectural documents and experienced testers (former developers) aligns with model-based and white-box techniques.

\* Evaluation of Options:

\* A. Model-based and white-box:

\* Correct. Model-based testing leverages design documents, while white-box testing uses internal knowledge for detailed integration testing.

\* B. Experience-based and black-box:

\* Incorrect. This is less structured and doesn't utilize available design documentation or tester expertise.

\* C. Risk-based and non-functional:

\* Incorrect. Risk-based testing focuses on high-priority areas but doesn't leverage the design documents for integration specifics.

\* D. Requirements-based and functional:

\* Incorrect. While functional testing is relevant, requirements-based testing does not utilize internal system knowledge effectively.

\* Syllabus Alignment:

\* ISTQB emphasizes model-based and white-box testing as appropriate for systems with complex integrations (TM-1.2.6).

References:

ISTQB Advanced Level Test Management Syllabus (TM-1.2.6)

## NEW QUESTION # 74

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