

# L5M8 Reliable Exam Braindumps - Pass Guaranteed Quiz 2026 First-grade CIPS L5M8 Reliable Mock Test



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## L5M8 Reliable Mock Test & L5M8 New Braindumps Questions

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### CIPS L5M8 Exam Syllabus Topics:

Topic	Details

Topic 1	<ul style="list-style-type: none"> <li>Understand aspects of projects in organisations: This section of the exam measures the skills of Procurement Project Managers and covers the fundamental aspects that influence how projects operate within organisations. It explores the distinction between programmes and projects, stakeholder management, and how key measures such as cost, quality, and delivery impact project success. Candidates also study factors leading to project success or failure, work breakdown structures, and how project structures and resources align with supply chain relationships. It further includes understanding sub-contracting, consortiums, and project partnerships, as well as analysing project resources through scheduling, technology systems, and financial management. The section concludes with the project life cycle, from initiation and implementation to closure and review.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Understand the concept of organisational change and how it can be achieved: This section of the exam measures skills of Change Management Specialists and covers the core concepts and types of organisational change, including evolutionary, adaptive, revolutionary, and reconstructive change. It examines how internal and external factors such as SWOT and PEST analyses, innovation, and management restructuring, drive transformation. Learners evaluate how organisations respond to change, including resistance, skepticism, and the need to maintain progress during turbulent environments. It also addresses methods for managing and sustaining change through communication, empowerment, incremental adjustments, and lean methodologies, while distinguishing between hard and soft change processes.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Understand approaches to the planning and management of projects and change initiatives: This section of the exam measures the skills of Strategic Operations Managers and covers the planning and governance frameworks necessary for effective project and change management. It includes corporate governance structures such as project boards, reporting systems, and initiation documents. Learners examine common project objectives that balance cost, quality, and time while promoting sustainability and community impact. Additionally, this section delves into risk management approaches, including identification, simulation, and accountability within supply chains. It concludes with an analysis of planning methodologies such as sequencing, network analysis, PERT, CPM, and the use of Gantt charts to ensure efficient project execution and control.</li> </ul>

## CIPS Project and Change Management Sample Questions (Q12-Q17):

### NEW QUESTION # 12

In the project lifecycle, which of the following stages is completed last?

- A. control
- B. closure
- C. co-ordination
- D. review

**Answer: D**

Explanation:

The final step in the lifecycle is the review stage, following closure. It evaluates project success against objectives and captures lessons learned for future improvement.

Reference: CIPS L5M8 Study Guide, p.66.

### NEW QUESTION # 13

Parker Incorporated is launching a new product which customers will never have seen before. As it is completely unknown to the marketplace, which type of change situation is to be expected?

- A. predicted change
- B. closed change
- C. contained change
- D. open-ended change

**Answer: D**

Explanation:

Open-ended change occurs when outcomes cannot be predicted due to novelty or lack of precedent. There is no reliable data to forecast consequences, unlike contained (partially known) or closed (fully known) changes.  
Reference: CIPS L5M8 Study Guide, p.101.

#### NEW QUESTION # 14

The technique for making cost and schedule trade-offs to obtain the greatest amount of schedule compression for the least incremental cost is known as \_\_\_\_\_.

- A. crashing
- B. dependency
- C. critical chain scheduling
- D. feeding buffers

Answer: A

#### NEW QUESTION # 15

Which of the following change categories are introduced within a company in an incremental manner? Select TWO

- A. reconstruction
- B. adaption
- C. evolution
- D. revolution

Answer: B,C

Explanation:

Evolution and Adaptation both represent incremental change- gradual, continuous improvements. In contrast, Revolution and Reconstruction are simultaneous or transformational in nature.

Reference: CIPS L5M8 Study Guide, p.89.

#### NEW QUESTION # 16

A(n) \_\_\_\_\_ is any instance where the product or service fails to meet customer requirements.

- A. yield
- B. deliverable
- C. variance
- D. defect

Answer: D

#### NEW QUESTION # 17

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