

# 2026 High-quality PC-BA-FBA-20: Certification BCS Foundation Certificate in Business Analysis V4.0 Questions



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## **BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q49-Q54):**

### **NEW QUESTION # 49**

In the lifecycle for a business case, what precedes the initial business case?

- A. Solution design
- B. Requirements analysis and specification
- **C. Feasibility study**
- D. Solution development and implementation

**Answer: C**

Explanation:

The development of a Business Case is often an iterative process. Before significant investment is made in creating the detailed Initial Business Case (often called the Outline Business Case or OBC), a preliminary assessment is required to ensure the proposed change is viable. This assessment is the Feasibility study (or Feasibility Assessment). A feasibility study quickly evaluates the proposed initiative to confirm it is technically possible, financially justifiable, and strategically aligned (Business Feasibility). The outcomes of this study determine whether it is worthwhile to proceed to the more detailed, full business case development. The other options (A, B, D) occur after the initial business case is approved and investment is committed.  
(Reference: BCS Business Analysis Practice - Business Case Lifecycle)

### **NEW QUESTION # 50**

The required competencies of a business analyst are classified into three categories. Which of the following is one of these three categories?

- A. Management Qualities.
- B. Project Skills.
- **C. Business Knowledge.**
- D. IT Skills

**Answer: C**

### **NEW QUESTION # 51**

The entity relationship model below shows the relationship between Customer and Order.

Which of the following business rules is correct?

- A. A customer may never place an order
- B. An order may be placed by many customers.

- C. An order need not be placed by a customer.
- **D. A customer may place many orders.**

**Answer: D**

#### NEW QUESTION # 52

Style guides, manuals and job descriptions are examples of what type of knowledge?

- A. Tacit.
- **B. Explicit.**
- C. Implicit.
- D. Organisational.

**Answer: B**

#### NEW QUESTION # 53

An analyst investigating a finance system wishes to build rapport with individual stakeholders and investigate in detail each stakeholder's views.

Which of the following techniques should the analyst use?

- A. Document analysis.
- **B. Interviewing.**
- C. Questionnaires.
- D. Special purpose records.

**Answer: B**

#### NEW QUESTION # 54

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