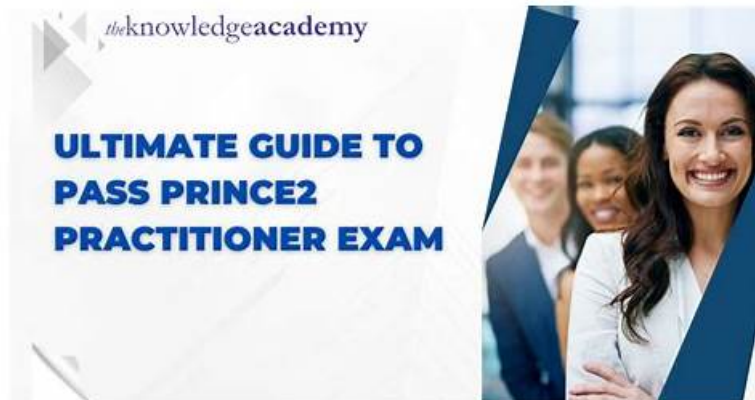


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PRINCE2 Practitioner Exam Sample Questions (Q74-Q79):

NEW QUESTION # 74

Scenario

Additional Information

Product Description

SERVICE LEVEL AGREEMENT	
Purpose	<ul style="list-style-type: none"> This agreement specifies the level of service MFH requires from the selected service provider and provides measurable criteria against which the selected service provider's performance will be assessed.
Composition	<ul style="list-style-type: none"> Responsibilities of MFH and selected service provider. Mechanisms for monitoring and reporting performance levels. Dispute resolution process. Confidentiality provisions. Conditions for termination of contract. Glossary of technical terms contained in SLA.
Format and presentation	<ul style="list-style-type: none"> A4, Word document, printed both sides in black and white. Font: Arial, 12pts.
Quality criteria	<ul style="list-style-type: none"> Contains all composition items listed above. Not more than 60 pages. Complies with MFH corporate branding standards. No typographical errors.
Quality skills required	<ul style="list-style-type: none"> Proof-reading skills. Director of Compliance Division - Reviewer. Director of Information Technology Division - Reviewer. Administrator.

Quality Responsibility: Producer/Presenter: Director of Facilities Division.

Quality notes from the Daily Log

The Director of Information Technology Division (DIT) has been asked to ensure that any changes to the outsourced staff employment contracts adhere to employment law. The DIT will review future job descriptions of the transferred staff before the final contract is signed with the selected service provider.

The service level agreement between MFH and the selected service provider will specify the type and quality of service required.

The selected service provider must follow the industry standards for providing outsourced services.

MFH has a quality management system which contains a document control procedure for all its documentation, however this does not include change management.

All project documents will be subject to a quality review. Nominated products will require a formal approval record signed-off by the quality review chair.

Extract from the draft Quality Management Strategy (may contain errors) Introduction

1. This document defines the approach to be taken to achieve the required quality levels during the project.
2. The Project Board will have overall responsibility for the Quality Management Strategy.
3. Project Assurance will provide assurance on the implementation of the Quality Management Strategy.

Quality management procedure - Quality standards

4. The selected service provider will operate to industry standards for providing outsourced services.
5. MFH document standards will be used.

Records

6. A Quality Register will be maintained to record the planned quality events and the actual results from the quality activities.
7. Configuration Item Records will be maintained for each product to describe its status, version and variant.
8. Approval records for products that require them will be stored in the quality database.

Roles and responsibilities

9. The DIT will check that the employment contracts for outsourced staff adhere to employment law.
10. Team Managers will provide details of quality checks that have been carried out.
11. Team Managers will ensure that the Quality Register is updated with the names of team members who are involved in the review process.
12. The Senior User will review the Product Descriptions of the products to be produced by the selected service provider to ensure that they can be achieved.

Which is a correctly defined acceptance criterion for the transferred facilities computer system?

- A. No (zero) loss of system functionality.
- B. Must be subject to regular back-ups.
- C. Planned periods of shutdowns of the computer system must be kept to a minimum.
- D. Back-up of data must be kept until the data is no longer needed.

Answer: A

NEW QUESTION # 75

During stage 3, project costs are increasing but there will still be a positive return on investment, as documented in the business case. However, corporate management has recently revised its targets for return on investment and has decided to stop the project as it will not meet the new targets.

Is this an appropriate application of the 'continued business justification' principle?

- A. Yes, because a change in a project's justification should trigger premature closure.
- B. No, because changes in corporate strategy should not impact a project once authorized.
- C. Yes, because changes in corporate strategy may impact a project's justification.
- **D. No, because the project business case still justifies a project.**

Answer: D

NEW QUESTION # 76

STARTING UP A PROJECT

Here are three actions carried out by the project manager during the 'starting up a project' process.

As part of which activity (A-F) should each action be carried out?

Choose only one activity for each action. Each activity can be used once, more than once, or not at all.

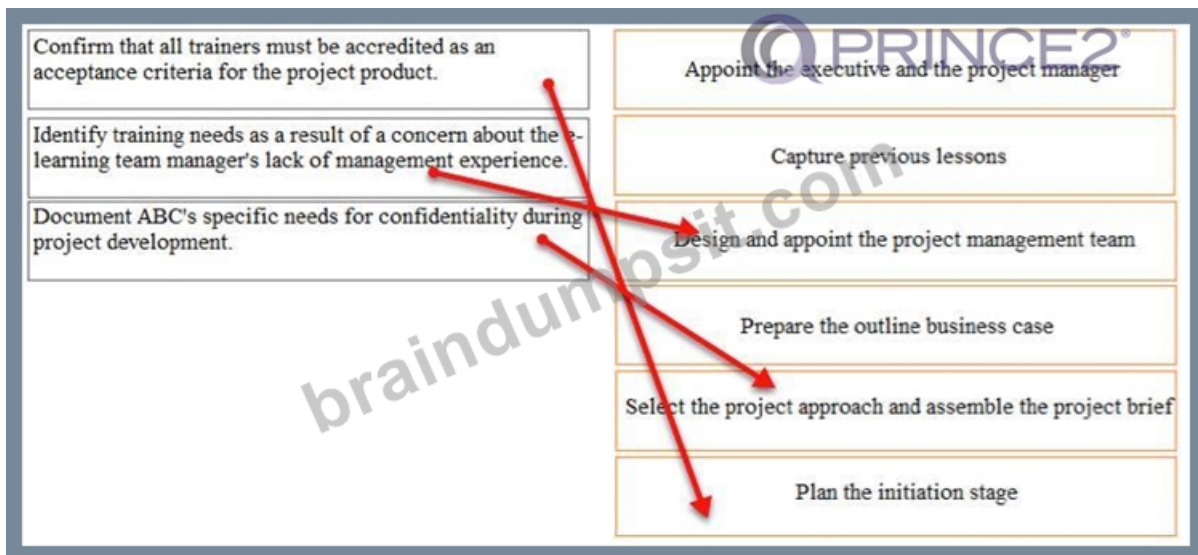
Confirm that all trainers must be accredited as an acceptance criteria for the project product.	Appoint the executive and the project manager
Identify training needs as a result of a concern about the e-learning team manager's lack of management experience.	Capture previous lessons
Document ABC's specific needs for confidentiality during project development.	Design and appoint the project management team
	Prepare the outline business case
	Select the project approach and assemble the project brief
	Plan the initiation stage

Answer:

Explanation:

Confirm that all trainers must be accredited as an acceptance criteria for the project product.	Appoint the executive and the project manager
Identify training needs as a result of a concern about the e-learning team manager's lack of management experience.	Identify training needs as a result of a concern about the e-learning team manager's lack of management experience.
Document ABC's specific needs for confidentiality during project development.	Document ABC's specific needs for confidentiality during project development.
	Confirm that all trainers must be accredited as an acceptance criteria for the project product.
	Select the project approach and assemble the project brief
	Plan the initiation stage

Explanation:



NEW QUESTION # 77

Which of the following is not a factor to consider when determining the length of a stage?

- A. How far ahead you can sensibly plan in detail
- B. The technical stages within the project
- C. The amount of risk associated with the project
- **D. The amount of resources available in the short term**

Answer: D

NEW QUESTION # 78

Scenario

A photographer from Portraits Ltd, a professional photographic company, has taken on the role of Team Manager after taking some time to understand the requirements of the project. A contract for their services has been set up and is being monitored by the Purchasing Manager and a Work Package has been agreed. This contract specifies that the photographer must arrange a meeting with the Engineering Manager to establish a schedule for the photo sessions to minimize the impact on the Engineering staff. This meeting should have occurred by now.

The Engineering Manager was made aware of this requirement but when asked he reported that he has received no communication from the photographer. The Project Manager has tried to call the photographer and has had no response. The Project Manager believes there is a risk that Portraits Ltd are overbooking work and prioritizing other clients' work. If Portraits Ltd do not deliver on schedule the project will be delayed and the expected benefits will be reduced.

The contract is to be reviewed and Portraits Ltd reminded of their agreement.

The project is now in stage 2. The Project Manager has heard about the possibility of a competitor also producing a calendar to be delivered earlier than the target date for this project. There is a threat that the early release of a competitor's calendar may weaken the impact of the MNO Manufacturing Company calendar, thereby reducing the anticipated benefits of the Calendar project.

Which 2 statements should be recorded under the Timing of risk management activities heading?

- A. Any new risks identified during product development should be reported to the Project Manager by the Team Manager when delivering the completed Work Package.
- B. During stage 4, the selected service provider will manage any risks to their Business Case and report these to the Project Manager on a weekly basis.
- **C. When authorizing a stage, the Project Board will check that the exposure to risk is still acceptable.**
- **D. The Project Board should hold monthly meetings to review project progress.**
- E. When closing a project, the follow-on action recommendations should be updated with any risks relating to the realization of benefits after the outsourced services go live.

Answer: C,D

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