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PMI Certified Associate in Project Management (CAPM) Sample Questions (Q645-Q650):

NEW QUESTION # 645

What is one of the main purposes of the project charter?

- A. Formal authorization of the existence of the project
- B. Formal acceptance of the project management plan
- C. Formal definition of stakeholder roles and responsibilities
- D. Formal approval of the detailed project budget

Answer: A

NEW QUESTION # 646

Which group is formally chartered and responsible for reviewing, evaluating, approving, delaying, or rejecting changes to the project and for recording and communicating decisions?

- A. Change control board
- B. Project stakeholders
- C. Focus group
- D. Project team

Answer: A

NEW QUESTION # 647

How should a project manager plan communication for a project which has uncertain requirements?

- A. Include stakeholders in project meetings and reviews, use frequent checkpoints, and co-locate team members only.
- B. Adopt a strong change control board process, establish focal points for main subjects, and promote formal and transparent communication.
- C. Adopt social networking to engage stakeholders, issue frequent and short messages, and use informal communication channels.
- **D. Invite customers to sprint planning and retrospective meetings, update the team quickly and on a daily basis, and use official communication channels.**

Answer: D

NEW QUESTION # 648

Which of the following are documented directions to perform an activity that can reduce the probability of negative consequences associated with project risks?

- **A. Recommended preventive actions**
- B. Risk audits
- C. Recommended corrective actions
- D. Risk reassessments

Answer: A

Explanation:

Section: Volume E

Explanation:

11.6.3.2 Change Requests

Implementing contingency plans or workarounds sometimes results in a change request. Change requests are prepared and submitted to the Perform Integrated Change Control process (Section 4.5). Change requests can include recommended corrective and preventive actions as well.

Recommended corrective actions. These are activities that realign the performance of the project work

□ with the project management plan. They include contingency plans and workarounds. The latter are responses that were not initially planned, but are required to deal with emerging risks that were previously unidentified or accepted passively.

Recommended preventive actions. These are activities that ensure that future performance of the project

□ work is aligned with the project management plan.

NEW QUESTION # 649

Power, urgency, and legitimacy are attributes of which stakeholder classification model?

- A. Power/influence
- **B. Salience**
- C. Power/interest
- D. Influence/impact

Answer: B

Explanation:

Explanation/Reference:

Explanation:

13.1.2.1 Stakeholder Analysis

Stakeholder analysis is a technique of systematically gathering and analyzing quantitative and qualitative information to determine whose interests should be taken into account throughout the project. It identifies the interests, expectations, and influence of the stakeholders and relates them to the purpose of the project. It also helps to identify stakeholder relationships (with the project and with other stakeholders) that can be leveraged to build coalitions and potential partnerships to enhance the project's chance of success, along with stakeholder relationships that need to be influenced differently at different stages of the project or phase.

Stakeholder analysis generally follows the steps described below:

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