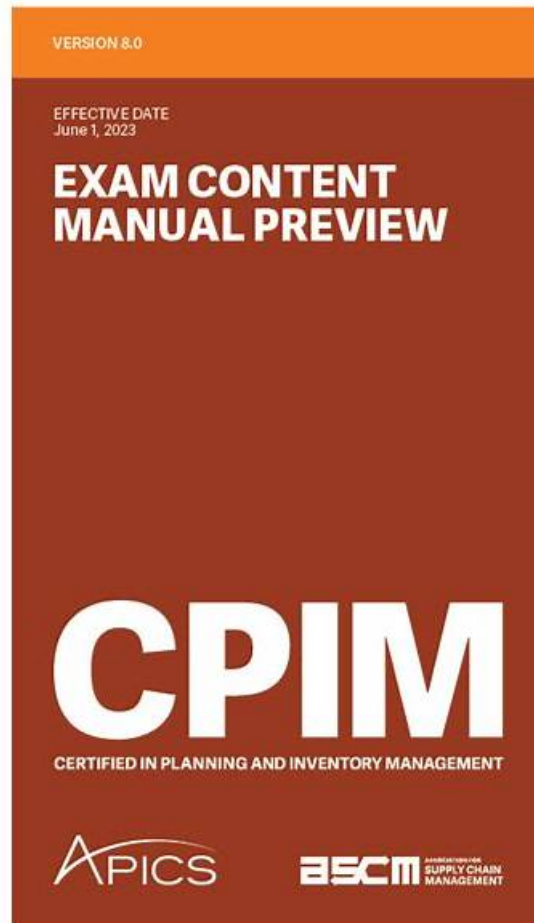


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APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample Questions (Q52-Q57):

NEW QUESTION # 52

Which of the following is a methodology for threat modeling in application?

- A. Pretend, Allow, Crash, Modify, Ascertain, Name
- B. Disaster, Reproducibility, Exploitability, Affected Users, And Discoverability (DREAD)
- C. Spoofing, Tampering, Repudiation, Information Disclosure, Denial of Service, Elevation of Privilege (STRIDE)
- D. Confidentiality, Authentication, Integrity, Nonrepudiation, Availability

Answer: C

NEW QUESTION # 53

Which of the following actions hinders the transition from a push system to a pull system?

- A. Introducing kanban cards as authorization for material movement
- B. Using standardized containers
- C. Using work orders as a backup
- D. Maintaining a constant number of kanban cards during minor changes in the level of production

Answer: C

Explanation:

A push system is a production system that relies on forecasts and schedules to plan the production and distribution of goods and services. A pull system is a production system that responds to actual customer demand and signals to trigger the production and distribution of goods and services. A transition from a push system to a pull system requires a change in the mindset and the processes of the organization, as well as the adoption of new tools and techniques to enable a demand-driven production system¹². One of the tools that is commonly used in a pull system is kanban, which is a visual signal that indicates the need for replenishment of materials or products. Kanban cards are attached to standardized containers that hold a fixed amount of inventory. When a container is empty, the kanban card is sent back to the upstream process as a signal to produce more. This way, the inventory level is controlled by the actual consumption of the downstream process, and the production is synchronized with the demand¹³. One of the actions that hinders the transition from a push system to a pull system is using work orders as a backup. Work orders are documents that authorize the production of a certain quantity of a product or a service, based on a forecast or a schedule. Work orders are typical of a push system, as they are not triggered by the actual customer demand, but by the planned production. Using work orders as a backup means that the organization is not fully committed to the pull system, and still relies on the push system to ensure the availability of inventory. This can create confusion, inconsistency, and inefficiency in the production system, as well as increase the inventory holding costs and the risk of obsolescence¹.

Therefore, using work orders as a backup is the correct answer, as it is an action that hinders the transition from a push system to a pull system. The other options are actions that support the transition, as they are aligned with the principles and practices of a pull system.

NEW QUESTION # 54

During a security incident investigation, a security analyst discovered an unauthorized module was compiled into an application package as part of the application assembly phase. This incident occurred immediately prior to being digitally signed and deployed using a deployment pipeline.

Which of the following security controls would BEST prevent this type of incident in the future?

- A. Implement Role-Based Access Controls (RBAC) in each component of the deployment pipeline.
- B. Encrypt the application package after being digitally signed.
- C. Invoke code repository vulnerability scanning on a regularly scheduled basis.
- D. Implement a software Bill of Materials (BOM) for each application package.

Answer: A

NEW QUESTION # 55

Components of an organization's Immediate industry and competitive environment Include:

- A. political factors.
- B. sociocultural forces.
- C. interest rates.
- **D. substitute products.**

Answer: D

Explanation:

Substitute products are components of an organization's immediate industry and competitive environment.

They are products or services that can satisfy the same customer needs or wants as the organization's offerings, but are provided by different industries or markets. Substitute products can affect the demand, price, and profitability of the organization's products, and require the organization to monitor and respond to the changes in customer preferences and competitive pressures. Political factors, interest rates, and sociocultural forces are examples of macroenvironmental factors, which are broader and more general forces that affect the organization and its industry, but are not directly related to its competitors or customers.

References :=

* CPIM Exam Content Manual, Module 1: Supply Chains and Strategy, Section 1.1: Business Strategy, p.

4

* Strategic Supply Chain Management: The Five Core Disciplines for Top Performance, Chapter 2: Align Your Supply Chain with Business Strategy, Section 2.2: Assessing the External Environment, pp. 25-26

NEW QUESTION # 56

Which of the following actions best supports a company's strategic focus on delivery speed to improve competitive advantage?

- A. Maintaining high-capacity utilization
- B. Cross-training workers
- C. Implementing rapid process improvements
- **D. Developing flexible operations**

Answer: D

Explanation:

Developing flexible operations best supports a company's strategic focus on delivery speed to improve competitive advantage.

Delivery speed is the time it takes for a company to deliver its products or services to the customers after receiving an order.

Delivery speed is a key factor in customer satisfaction, retention, and loyalty, as well as a source of differentiation and value creation in the market¹. Developing flexible operations means having the ability to adapt to changes in demand, supply, technology, and environment, and to respond quickly and efficiently to customer needs and expectations. Flexible operations can improve delivery speed by reducing lead times, increasing responsiveness, enhancing quality, and minimizing costs^{2,3}.

References: 1 The Shipper's

Competitive Advantage of Delivery Speed to Market 4 2 Operations Strategy, 4th ed., 2015, Slack,

N., Lewis, M., ISBN: 978-0273776208 3 CPIM Exam References - Association for Supply Chain Management 1

NEW QUESTION # 57

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