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PMI Certified Professional in Managing AI Sample Questions (Q90-Q95):

NEW QUESTION # 90
A healthcare project manager is evaluating whether to implement an AI-powered diagnostic tool. The initial cost is US$500,000 with an expected return on investment (ROI) of 15% within the first year. The project needs to satisfy multiple stakeholders including hospital administrators and medical staff.
Which method will maximize a positive ROI for the AI implementation?

- A. Seeking verbal commitments from interested parties at each project phase
- B. Monitoring AI model performance against key performance indicators
- C. Acquiring alternatives to the AI solution as a contingency plan
- D. Ensuring all AI and non-AI components are integrated seamlessly

Answer: B

Explanation:
In PMI-CPMAI, realizing a positive ROI from AI is not just about an attractive business case at the start; it depends on continuous monitoring of value delivery against clearly defined performance and outcome metrics. For a healthcare AI diagnostic tool with a specified ROI target (15% in the first year) and multiple stakeholders (administrators and clinicians), the project manager must ensure the tool is actually achieving the predicted improvements in practice.
The framework recommends defining key performance indicators (KPIs) aligned to the value proposition-such as diagnostic accuracy for specific conditions, time-to-diagnosis, reduction in unnecessary tests, throughput, and impact on patient outcomes-and then monitoring the AI model's performance against those KPIs over time. By tracking these metrics, the team can identify drifts, bottlenecks, or workflow issues and take corrective action (retraining, process changes, configuration updates) to protect and maximize ROI.

Seamless integration (option A) is important but is a means, not the main mechanism to ensure ROI is realized. Contingency solutions and verbal commitments do not directly drive financial outcomes. PMI-CPMAI's value-focus makes ongoing performance monitoring against KPIs the most effective method to maximize and protect the expected ROI.

NEW QUESTION # 91
Different AI project team members are responsible for various parts of the project, both cognitive and non-cognitive. The project manager needs to ensure effective accountability documentation.
Which method will help to ensure accurate documentation?

- A. Using a centralized documentation system accessible to all team members
- B. Creating separate documentation protocols for cognitive and non-cognitive parts
- C. Assigning documentation responsibilities to a dedicated documentation team
- D. Implementing periodic documentation reviews by the project manager

Answer: A

Explanation:
The PMI-CPMAI framework places strong emphasis on traceability, accountability, and documentation across the entire AI lifecycle-covering both cognitive (ML models, data pipelines) and non-cognitive components (traditional automation, rule engines, integration services). It explains that AI projects typically involve cross-functional roles-data scientists, ML engineers, domain experts, security, compliance, and operations-and that "clear accountability requires that decisions, changes, and artifacts be documented in a way that is shared, searchable, and version-controlled across the team." To achieve this, PMI-CPMAI recommends centralized documentation repositories (for example, a single documentation platform or system-of-record) where all contributors can log design decisions, assumptions, model versions, data lineage, approvals, and test results. Centralization reduces fragmentation, ensures a "single source of truth," and supports audits, governance reviews, and handovers. Periodic reviews by the project manager improve quality but do not, by themselves, create systematic accountability. Splitting protocols for cognitive vs. non-cognitive parts can introduce silos and inconsistencies, and a separate documentation team may distance those doing the work from owning the records.
By contrast, using a centralized documentation system accessible to all team members aligns directly with PMI-CPMAI's call for integrated, lifecycle-wide documentation: every role remains responsible for its own artifacts, but all content lives in a shared, governed environment, enabling accurate, up-to-date accountability documentation.

NEW QUESTION # 92
In the finance sector, a company is implementing an AI system for credit risk assessment. The project manager needs to identify the data subject matter experts (SMEs) who can help to ensure the accuracy and reliability of the model.
What is an effective method to achieve this objective?

- A. Engage with internal data analysts and financial experts
- B. Focus on SMEs with experience in noncognitive solutions
- C. Rely on general IT staff for data and financial expertise
- D. Select SMEs based on their availability rather than expertise

Answer: A

Explanation:
For an AI credit risk assessment system, PMI-style AI governance and lifecycle guidance consistently emphasizes that domain and data expertise must be combined to ensure model accuracy, relevance, and reliability. In the finance context, this means involving: (1) data analysts / data scientists who understand data structures, data quality, feature engineering, and model behavior, and (2) financial / credit risk experts who understand regulatory constraints, lending policies, risk appetite, and real-world meaning of variables and outputs. Together, they validate that input data correctly represents customer risk profiles, that derived features reflect sound credit risk logic, and that model outputs are interpretable and aligned with institutional policies.
Options B, C, and D conflict with good AI practice described in PMI-style guidance. Focusing on SMEs "with experience in noncognitive solutions" is irrelevant to credit risk modeling. Relying on general IT staff ignores the need for specialized financial and data expertise. Selecting SMEs based on availability rather than expertise directly undermines model quality and risk control.
Therefore, the effective and expected method in an AI credit risk initiative is to engage internal data analysts and financial experts as data SMEs to support model design, validation, and ongoing monitoring.

NEW QUESTION # 93
A telecommunications company is considering an AI solution to improve customer service through automated chatbots. The project team is assessing the feasibility of the AI solution by examining its potential scalability and effectiveness.
What will present the highest risk to the company?

- A. The team may lack experience implementing AI-based customer service solutions
- B. The chatbot may not integrate well with existing customer service platforms
- C. The solution may not handle the volume of customer queries effectively
- D. The solution might breach customer data privacy regulations, leading to legal consequences

Answer: D

Explanation:
In PMI's treatment of AI in customer-facing environments, responsible AI, privacy, and regulatory compliance are consistently framed as high-impact risk areas. For a telecommunications company using AI chatbots for customer service, any breach of customer data privacy is not just a technical issue but a legal, regulatory, and reputational threat. It may trigger regulatory investigations, fines, lawsuits, and loss of customer trust.
While scalability risks (such as the chatbot not handling volume) and integration risks (such as poor connection with existing platforms) may harm service quality, they are usually remediable through technical improvements, capacity upgrades, or refactoring. Conversely, PMI's AI governance perspective emphasizes that violations of data protection laws can incur "non-recoverable" damage: sanctions, forced shutdown of systems, and long-term brand erosion. Therefore, the potential that "the solution might breach customer data privacy regulations, leading to legal consequences" is typically assessed as a higher-order risk than operational challenges.
PMI-CPMAI content stresses implementing privacy-by-design, strict access controls, encryption, and compliance checks early in the solution lifecycle. This means that, in a feasibility and risk assessment, data privacy and regulatory compliance represent the highest risk category, and thus option D is the most appropriate answer.

NEW QUESTION # 94
An organization is considering deploying an AI solution to automate a repetitive and mundane task that is currently performed by employees. They need to ensure that the AI solution is scalable and can handle increasing volumes of work without becoming too complex to manage.
Which method will help to ensure scalability?

- A. Utilizing a traditional software solution with regular performance monitoring
- B. Implementing a rule-based approach with extensive manual updates
- C. Developing a cognitive solution using natural language processing
- D. Establishing a semiautomated process combining AI and human oversight

Answer: A

Explanation:
PMI-CPMAI emphasizes a key principle: if a repetitive, deterministic, well-understood task can be handled by traditional software or automation, that option is often more scalable, less complex, and easier to govern than an AI solution. Before defaulting to AI, project managers are encouraged to assess whether rule-based or conventional automation will already meet current and future workload demands.
For a repetitive and mundane task, a traditional software solution with performance monitoring (option B) can scale horizontally (more instances, more servers) with relatively predictable behavior. It reduces lifecycle complexity: no model training, no drift, no retraining pipelines, and simpler testing and validation. PMI-CPMAI materials describe that this kind of noncognitive automation is frequently the most robust, maintainable, and cost-effective approach, especially when the logic is stable and the environment is not rapidly changing.
Options A and C introduce more complexity than needed: cognitive NLP or heavily manual rule updates add maintenance burden and reduce scalability. Option D (semiautomated with AI and human oversight) is useful for higher-risk cognitive tasks but not ideal when the primary goal is simple high-volume scalability for a mundane process. Therefore, the most appropriate method to ensure scalability while avoiding unnecessary complexity is to utilize a traditional software solution with regular performance monitoring.

NEW QUESTION # 95
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