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Scrum Professional Scrum Master I Sample Questions (Q245-Q250):

NEW QUESTION # 245

In the Sprint Planning meeting, the Product Owner and the Development Team were unable to reach a clear understanding about the highest order Product Backlog items. Because of this, the Development Team couldn't figure out how many Product Backlog items it could forecast for the upcoming Sprint. They were able to agree on a Sprint Goal, however.

Which of the following two actions should the Scrum Master support? (Choose two.)

- A. Cancel the Sprint. Send the entire team to an advanced Scrum training and then start a new Sprint.
- B. Continue the Sprint Planning meeting past its time-box until an adequate number of Product Backlog items are well enough understood for the Development Team to make a complete forecast. Then start the Sprint.
- C. Discuss in the upcoming Sprint Retrospective why this happened and what changes will make it less likely to recur.
- D. Forecast the most likely Product Backlog items to meet the goal and create a Sprint Backlog based on a likely initial design and plan. Once the time-box for the Sprint Planning meeting is over, start the Sprint and continue to analyze, decompose, and create additional functionality during the Sprint.
- E. Ask everyone to take as much time as needed to analyze the Product Backlog first, and then reconvene another Sprint

Planning meeting.

Answer: C,D

Explanation:

According to the Scrum Guide 1 , the Sprint Planning meeting has a time-box of eight hours or less for a one- month Sprint. The Scrum Master ensures that the meeting is time-boxed and keeps the Scrum Team focused on the objective. If the Development Team cannot forecast how many Product Backlog items it can complete, it should still start the Sprint and work on the most likely items to meet the Sprint Goal. The Sprint Backlog can be updated throughout the Sprint as more is learned. The Scrum Master should also support the team to discuss the reasons for the lack of clarity in the Product Backlog items and how to prevent it from happening again in the next Sprint Retrospective.

References: Scrum Guide

NEW QUESTION # 246

Which does a self-organizing Development Team choose?

- A. Stakeholders for the Sprint Review.
- B. When to release, based on its progress.
- C. Product Backlog ordering.
- **D. How to best accomplish its work.**
- E. Sprint length.

Answer: D

NEW QUESTION # 247

What are two good ways for a Scrum Team to ensure security concerns are satisfied? (Choose two.)

- **A. Have the Scrum Team create Product Backlog items for each concern.**
- B. Delegate the work to the concerned department.
- C. Add a Sprint to specifically resolve all security concerns.
- D. Postpone the work until a specialist can perform a security audit and create a list of security-related Product Backlog items.
- **E. Add security concerns to the definition of "Done".**

Answer: A,E

Explanation:

According to the Scrum Guide 1 , the definition of "Done" is a formal description of the state of the Increment when it meets the quality measures required for the product. The definition guides the Development Team in creating a "Done" Increment. The definition of "Done" is created by the development organization (or Development Team if none is available from the development organization). The definition of "Done" may vary significantly per Scrum Team, depending on the context. One aspect of Scrum Teams inspecting how they work toward their Product Goal is that they improve their definition of "Done" over time.

Therefore, one good way for a Scrum Team to ensure security concerns are satisfied is to add security concerns to the definition of "Done". Another good way is to have the Scrum Team create Product Backlog items for each concern, as they are responsible for managing and refining the Product Backlog.

References: Scrum Guide

NEW QUESTION # 248

How should Product Backlog items be chosen when multiple Scrum Teams work from the same Product Backlog?

- A. The Scrum Team with the highest velocity pulls Product Backlog items first.
- B. The Product Owner should provide each team with its own Product Backlog.
- C. Each Scrum Team takes an equal numbers of items.
- D. The Product Owner decides.
- **E. The Development Teams pull in work in agreement with the Product Owner.**

Answer: E

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