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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q66-Q71):

NEW QUESTION # 66

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with people wanting to move into project management
- B. Needs enough people who are able to interpret and challenge data
- C. Should be resourced with a large number of administrative staff
- D. Skills of Portfolio Office staff are the same as those for a role in a COE

Answer: B

Explanation:
The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.
Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 67

Which is a purpose of the Head of P3O role?

- A. Ensure alignment with wider policy and strategic initiatives
- B. Facilitate the development of an optimized portfolio
- C. Provide a consultancy service to Programme and Project Managers
- D. Ensure the organization carries out the role of 'Informed Customer'

Answer: A

Explanation:
The Head of P3O role, as defined in the P3O Foundation (2013) manual, primarily ensures alignment with wider policy and strategic initiatives, making it a strategic oversight function. Section 3.5.2 specifies, "The Head of P3O is responsible for ensuring that the P3O model aligns with the organization's strategic objectives and policy framework." This involves overseeing the P3O's structure and ensuring it supports the broader organizational strategy, rather than directly providing consultancy (A), facilitating portfolio optimization (B), or acting as an 'Informed Customer' (D), which are more specific to other roles like the Portfolio Analyst or P3O Sponsor. The 2013 edition underscores this strategic alignment as the core purpose, enabling the Head of P3O to guide the model's evolution and integration with corporate governance. This focus ensures the P3O delivers value by supporting the right change initiatives.
Reference: P3O Foundation (2013) manual, Section 3.5.2, AXELOS.

NEW QUESTION # 68

Which of the following describe how an Organization Portfolio Office helps deliver change?
1. Allows the right resources to be allocated to the right programmes and projects
2. Focuses on identifying changes that align best to strategic objectives
3. Monitors progress of programmes and projects against key organizational objectives
4. Is primarily concerned with implementing the change correctly

- A. 1,2,3
- B. 2,3,4

- C. 1,2,4
- D. 1,3,4

Answer: A

Explanation:
The P3O Foundation (2013) manual describes the Organization Portfolio Office (OPO) as supporting change through resource allocation, strategic alignment, and progress monitoring. Section 5.3.2 states, "The OPO ensures the right resources are allocated, identifies changes aligning with strategic objectives, and monitors progress against organizational goals." However, implementing change correctly (4) is a programme- level task, not the OPO's primary focus. The 2013 edition emphasizes the OPO's strategic oversight role, making A the correct choice. This supports effective change governance and delivery.
Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

NEW QUESTION # 69
Which is NOT a functional role?

- A. Information Management
- B. Benefits and Value
- C. Project Officer
- D. Planning

Answer: C

Explanation:
The P3O Foundation (2013) manual lists Benefits and Value, Information Management, and Planning as functional roles, but Project Officer is not. Section 3.5.1 states, "Functional roles within a P3O include Benefits and Value, Information Management, and Planning, each providing specialized support." The Project Officer (C) is a delivery support role, not a functional one, as it focuses on execution (Section 3.5.6). The
2013 edition distinguishes these roles to clarify P3O's structure, ensuring functional roles drive strategy and support, while delivery roles handle operations. This delineation enhances organizational clarity.
Reference: P3O Foundation (2013) manual, Sections 3.5.1 and 3.5.6, AXELOS.

NEW QUESTION # 70
Which is a purpose of the Consultancy and Performance Management role?

- A. Creates, maintains and distributes good practice
- B. Identifies, monitors and resolves issues
- C. Provides benefits realization support
- D. Assists with budget control

Answer: A

Explanation:
The Consultancy and Performance Management role's purpose includes creating, maintaining, and distributing good practice, as per the P3O Foundation (2013) manual. Section 3.5.5 states, "The Consultancy and Performance Management function is responsible for creating, maintaining, and distributing good practice guidance to enhance PPM maturity across the organization." This differs from budget control (A), benefits realization (C), or issue management (D), which are handled by other roles like the Portfolio Analyst or Programme Office. The 2013 edition underscores this role's focus on standardizing processes, supporting P3O's goal of improving performance through shared knowledge. This ensures consistent application of best practices.
Reference: P3O Foundation (2013) manual, Section 3.5.5, AXELOS.

NEW QUESTION # 71
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