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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Design Factors for a Governance System: This domain targets IT strategists, enterprise architects, and governance advisors. It assesses their keen ability to identify and dissect critical design factors that hold significant influence over the development and deployment of a thriving governance system. Their expertise ensures the system is tailored to the organization's distinct requirements.
Topic 2	<ul style="list-style-type: none"> • Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 3	<ul style="list-style-type: none"> • Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.
Topic 4	<ul style="list-style-type: none"> • COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Topic 5	<ul style="list-style-type: none"> • The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 6	<ul style="list-style-type: none"> • Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.

ISACA COBIT Design and Implementation Certificate Sample Questions (Q13-Q18):

NEW QUESTION # 13

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Conduct stage gate reviews during implementation.
- B. Define operational performance metrics.
- C. Establish a return on investment (ROI) target.
- D. Monitor key risk indicators (KRIs).

Answer: A

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

The project remains aligned with business objectives and stakeholder expectations.

Risks are identified and managed effectively.

Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects:

This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

COBIT 2019 Design Guide:Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

NEW QUESTION # 14

Which of the following is MOST likely to result in an inability to gain support and agreement for EGIT process improvement objectives and recommendations?

- A. Failure to identify and justify the cost of investment to the perceived benefits
- B. Too much enterprise emphasis on change enablement and consensus building
- C. An enterprise structure that includes business involvement from tactical and operational levels
- D. Existence of too many process improvement performance metrics

Answer: A

Explanation:

The COBIT 2019 Implementation Guide notes:

"A major barrier to EGIT success is the failure to clearly articulate the business case-specifically, justifying cost in relation to perceived benefits. Without this, executive support may not be sustained." Justification of investment is critical to gaining and maintaining support for governance initiatives.

Reference:COBIT 2019 Implementation Guide, Phase 4

NEW QUESTION # 15

When is it MOST important for an enterprise to apply the full governance design workflow and carefully consider all design factors?

- A. When the enterprise requires a broad, holistic, and comprehensive view of its governance system
- B. When the enterprise must meet complex regulatory requirements for which the enterprise is not currently in compliance
- C. When key stakeholders cannot agree on governance objectives, strategy, and priorities
- D. When the enterprise needs to focus on one key initiative requiring a major investment

Answer: A

Explanation:

Applying the full governance design workflow and carefully considering all design factors is most important when an enterprise requires a broad, holistic, and comprehensive view of its governance system. This scenario is where the entire spectrum of the governance framework needs to be analyzed and tailored to ensure it meets the enterprise's overall strategic goals and operational needs.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Design Guide, Chapter 2:This chapter elaborates on how design factors influence the creation of a tailored governance system that is comprehensive and aligns with the enterprise's unique context.

* COBIT 2019 Framework: Introduction and Methodology, Chapter 4:This chapter discusses the importance of a holistic approach in establishing governance and the necessity of considering all design factors to create a system that encompasses all aspects of enterprise IT and business objectives.

* COBIT 2019 Implementation Guide, Chapter 3:This chapter provides steps for implementing a comprehensive governance system, emphasizing the importance of a full governance design workflow to achieve a thorough and effective governance structure. By following the full governance design workflow, enterprises can ensure that their governance framework is not only comprehensive but also customized to address specific needs, thereby improving alignment, efficiency, and compliance across the organization.

NEW QUESTION # 16

A CEO of a domestic enterprise plans to expand its operations globally. The CEO has selected enterprise goals using the COBIT goals cascade and has tasked the CIO with tailoring COBIT as required. After selecting the relevant alignment goals, which of the following should be the CIOsNEXTpriority?

- A. Organizational structure
- B. Management activities
- C. Management objectives
- **D. Design factors**

Answer: D

Explanation:

In the COBIT 2019 framework, after selecting the relevant alignment goals, the CIO's next priority should be identifying and understanding the design factors. Design factors are crucial as they influence the tailoring of the governance system to align with the specific needs and context of the enterprise.

The COBIT 2019 Design Guide emphasizes that design factors impact the governance and management objectives and help in customizing the COBIT framework. The selection and analysis of design factors ensure that the governance system is practical and relevant to the enterprise's environment.

Design Factors in COBIT 2019 include:

Enterprise Strategy: Different strategies (e.g., growth, innovation, cost leadership) require different governance approaches.

Enterprise Goals: Aligning IT-related goals with overall enterprise goals.

Risk Profile: Understanding the risk appetite and tolerance.

I&T-Related Issues: Identifying issues specific to information and technology.

Threat Landscape: Assessing external and internal threats.

Compliance Requirements: Meeting legal, regulatory, and contractual obligations.

Role of IT: Determining IT's role in the enterprise (e.g., support, factory, turnaround, strategic).

Sourcing Model: Whether IT services are in-house, outsourced, or a combination.

IT Implementation Methods: Traditional, agile, or hybrid methods used in IT initiatives.

Technology Adoption Strategy: How quickly the enterprise adopts new technologies.

Enterprise Size: The size of the enterprise can affect governance and management practices.

The process of tailoring COBIT involves:

Analyzing Design Factors: Understanding and documenting the enterprise's design factors.

Designing the Tailored Governance System: Based on the analyzed design factors, select and customize the governance and management objectives.

COBIT 2019 Implementation Guide References:

COBIT 2019 Framework: Introduction and Methodology, Chapter 4. This chapter provides an overview of the COBIT goals cascade and the importance of aligning enterprise goals with IT-related goals.

COBIT 2019 Design Guide, Chapter 2. This chapter describes design factors in detail and their role in tailoring the governance system.

COBIT 2019 Implementation Guide, Chapter 3. This chapter outlines the steps for implementing a tailored COBIT governance system, emphasizing the importance of understanding and leveraging design factors.

Thus, the CIO should prioritize understanding the design factors to ensure the tailored COBIT governance system aligns with the enterprise's specific context and requirements. This approach ensures the governance system is both effective and efficient, addressing the unique challenges and opportunities of the enterprise.

NEW QUESTION # 17

Which of the following should be used when translating design factor values into governance and management priorities?

- A. Weighted average
- **B. Weighted calculation**
- C. Matrix calculation
- D. Pareto analysis

Answer: B

Explanation:

When translating design factor values into governance and management priorities, a weighted calculation should be used. This method allows for the consideration of various factors according to their relative importance and impact on the governance system.

References in COBIT 2019 Design and Implementation:

COBIT 2019 Design Guide, Chapter 4: This chapter explains the process of translating design factor values into actionable governance and management priorities, emphasizing the use of weighted calculations to reflect the importance of different design factors.

COBIT 2019 Framework: Introduction and Methodology, Chapter 4: This chapter highlights how weighted calculations can help prioritize governance and management activities based on the enterprise's specific context and needs.

Using weighted calculations ensures a balanced and proportionate approach to prioritizing governance and management objectives, leading to a more effective and tailored governance system.

NEW QUESTION # 18

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