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PRINCE2 Practitioner Exam Sample Questions (Q203-Q208):

NEW QUESTION # 203
PROGRESS
Here are three actions related to the 'progress' practice for the LouisShopping project.
Which role (A-E) should be responsible for each action?
Choose only ONE role for each action. Each role can be used once, more than once, or not at all.

Answer:

Explanation:
Explanation:
C, C, E
PRINCE2 defines progress as the theme that "establishes mechanisms to monitor and compare actual achievements against those planned and provides a forecast for the project objectives and the project's continued viability." Clear role responsibilities are essential to ensure effective control.
Deciding to focus testing and inspections on "must-have" and "should-have" items is a day-to-day control and prioritization decision. PRINCE2 assigns responsibility for such decisions to the project manager, who controls the stage within agreed tolerances. The project manager uses prioritization techniques (such as MoSCoW) to protect time and ensure that essential acceptance criteria are met when delivery is under pressure.
Authorizing the team delivering the roof to start work is also a project manager responsibility. PRINCE2 states that the project manager "authorizes work packages and monitors progress." This authorization is a core element of the Controlling a Stage and Managing Product Delivery processes and does not sit with the project board or senior supplier unless tolerances are exceeded.
Storing and maintaining reports so that they are accessible to the project board is an administrative and information-management activity. PRINCE2 defines project support as providing "administrative services such as filing, maintaining records, and assisting with the collection of project information." Therefore, storing an escalation report on a shared drive correctly falls under project support, not project assurance or the project manager.
This allocation of responsibilities aligns with PRINCE2's principle of defined roles and responsibilities, ensuring effective governance and efficient use of management time.

NEW QUESTION # 204
Additional Information
Extract from the Communication Management Strategy.
The project information in the table below is true, but it may not be recorded under the correct heading or be in the correct document.
Using the Project Scenario, select the appropriate response to each of the following 5 questions which have been raised by the Project Board.
The project is now at the end of the initiation stage. Having decided that the Calendar project is a relatively simple project, the Project Manager combined the Starting Up a Project process and the Initiating a Project process. No Project Brief has been produced. Instead the Project Manager used the project mandate to produce a simple Project Initiation Documentation (PlO). The PlO includes the Business Case, a product checklist and several Product Descriptions, Including the Project Product Description. Short sections are also included for each of the strategies and the controls to be applied. The Project Manager has elected to use the Daily Log to record all risks, issues, lessons and quality results.
After the initiation stage there will be two further stages during which a small number of Work Packages will be authorized. While these are being managed, the Project Manager will hold regular checkpoints, which will support the production of weekly Highlight Reports to the Project Board.
This question provides a number of changes which may or may not be required to the Extract from the Communication Management Strategy provided in the additional information.
Which statement applies to the Communication procedure section?

- A. Delete entry 2 because only variations from the MNO Manufacturing Company standards should be recorded here.
- B. No change to entry 2 because this is a sufficient description of the process required.
- C. Amend entry 2 to include MNO Manufacturing Company standards for both internal and external company communications.

Answer: C

NEW QUESTION # 205
CONTROLLING A STAGE
During stage 4, an issue was raised by an ABC trainer that the 'classroom-based training materials' contained errors, even though they were signed off during stage 3. They had been based on materials from a previous course and still contained references to that course. The impact of this issue is now being assessed.
Here are three actions that were carried out as part of the 'controlling a stage' process.
During which activity (A-F) should each action happen?
Choose only one activity for each action. Each activity can be used once, more than once, or not at all.

Answer:

Explanation:
Explanation

NEW QUESTION # 206
Scenario
Additional Information
Product Description

Quality notes from the Daily Log
The Director of Information Technology Division (DIT) has been asked to ensure that any changes to the outsourced staff employment contracts adhere to employment law. The DIT will review future job descriptions of the transferred staff before the final contract is signed with the selected service provider.
The service level agreement between MFH and the selected service provider will specify the type and quality of service required.
The selected service provider must follow the industry standards for providing outsourced services.
MFH has a quality management system which contains a document control procedure for all its documentation, however this does not include change management.
All project documents will be subject to a quality review. Nominated products will require a formal approval record signed-off by the quality review chair.
Extract from the draft Quality Management Strategy (may contain errors) Introduction
1. This document defines the approach to be taken to achieve the required quality levels during the project.
2. The Project Board will have overall responsibility for the Quality Management Strategy.
3. Project Assurance will provide assurance on the implementation of the Quality Management Strategy.
Quality management procedure - Quality standards
4. The selected service provider will operate to industry standards for providing outsourced services.
5. MFH document standards will be used.
Records
6. A Quality Register will be maintained to record the planned quality events and the actual results from the quality activities.
7. Configuration Item Records will be maintained for each product to describe its status, version and variant.
8. Approval records for products that require them will be stored in the quality database.
Roles and responsibilities
9. The DIT will check that the employment contracts for outsourced staff adhere to employment law.
10. Team Managers will provide details of quality checks that have been carried out.
11. Team Managers will ensure that the Quality Register is updated with the names of team members who are involved in the review process.
12. The Senior User will review the Product Descriptions of the products to be produced by the selected service provider to ensure that they can be achieved.
Which statement applies to the Introduction section?

- A. Delete entry 1 because the project approach is defined in the Project Brief.
- B. Move entry 3 to the Roles and responsibilities section because this is a quality responsibility.
- C. Delete entry 2 because this is the Project Manager's responsibility.
- D. Delete entry 3 because it is the Project Manager's responsibility to implement the Quality Management Strategy.

Answer: B

NEW QUESTION # 207

CLOSING A PROJECT

Benefits relating to income and business reputation after the project has closed cannot be shown at project closure.

Which statement describes how the 'closing a project' process makes provision for this?

- A. As part of the 'prepare planned closure' activity. It will be confirmed that the project has delivered what was defined in the project product description.
- B. As part of the 'hand over products' activity, the 'finalized materials' will be passed to the operational business environments.
- C. As part of the 'hand over products' activity, the benefits management approach will be updated to include future activities for benefit measurement.
- D. As part of the 'prepare planned closure' activity. It will be confirmed that the acceptance criteria defined in the project product description have been met.

Answer: B

NEW QUESTION # 208

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