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## Peoplecert PeopleCert DevOps Foundationv3.6Exam Sample Questions (Q31-Q36):

### NEW QUESTION # 31

Which framework ensures that ITSM processes are designed with just enough control and structure in order to effectively and efficiently deliver services that facilitate customer outcomes when and how they are needed?

- A. Agile Service Management
- B. COBIT
- C. ITIL
- D. DevOps

**Answer: A**

Explanation:

Agile Service Management (Agile SM) applies Agile principles to the design and improvement of IT Service Management (ITSM) processes. Its goal is to create processes that are lightweight, adaptable, and customer-focused, ensuring they provide just enough control to meet objectives without creating unnecessary bureaucracy.

This framework helps align ITSM practices with the speed and flexibility required in a DevOps environment, ensuring that services can be delivered in a timely, efficient, and outcome-focused manner.

A(ITIL) provides a comprehensive ITSM framework but is not inherently Agile.B(COBIT) focuses on governance rather than process agility.D(DevOps) is a cultural and technical movement, not specifically a framework for ITSM process design. Thus,C is correct.

References:

PeopleCert DevOps Foundation v3.6 - Agile Service Management Section  
Agile Service Management Guide- ITSM Process Agility Principles

### NEW QUESTION # 32

What is NOT an example of a business performance metric?

- A. Marketshare
- B. Earnings
- C. Cashflow
- D. Epics delivered

**Answer: D**

Explanation:

Epics delivered is a software/process metric, not a business performance metric.

\* Business performance metrics include financial and market indicators: earnings, cashflow, market share, revenue growth.

Why not the others?

\* Earnings, Cashflow, Marketshare: Directly tied to business health.

Extract-style reference:

"Business performance metrics focus on outcomes such as earnings, cashflow, and marketshare. Agile metrics like epics delivered measure team output, not business value."

-Project to Product, Mik Kersten

PeopleCert DevOps Foundation v3.6: Distinguishes business impact from process metrics.

### NEW QUESTION # 33

Which of the following is NOT a metric for culture?

- A. Engagement and morale
- B. Retention
- C. Employee Net Promoter Score (eNPS)
- D. Deployment frequency

**Answer: D**

Explanation:

Deployment frequency is not a culture metric.

\* It's a process metric, indicating how often code is released.

\* Culture metrics focus on engagement, morale, retention, psychological safety, and NPS.

Why not the others?

\* Employee NPS: Measures employee satisfaction and willingness to recommend.

\* Engagement/morale: Direct indicators of cultural health.

\* Retention: How well an org keeps talented people, reflecting culture.

Extract-style reference:

"Measuring DevOps culture relies on employee engagement, morale, and retention, not on delivery metrics like deployment frequency."

-State of DevOps Report

PeopleCert DevOps Foundation v3.6: Culture metrics focus on people, not just process.

### NEW QUESTION # 34

What should we measure in preference to outputs and productivity?

- A. Maturity and capability
- **B. Outcomes and value**
- C. Lines of code and deployment frequency
- D. Utilization and velocity

**Answer: B**

Explanation:

DevOps shifts the focus from activity-based metrics(outputs) to impact-based metrics(outcomes and value).

Measuring outcomes means assessing whether work delivers the intended business or customer benefit.

Outputs like lines of code, number of deployments, or velocity measure activity but not whether value is being delivered. PeopleCert emphasizes that outcomes should align with business objectives-such as improved customer satisfaction, revenue growth, or reduced failure rates.

Therefore, B- Outcomes and value-is preferred for guiding meaningful improvements.

References:

PeopleCert DevOps Foundation v3.6 - Measurement Principles

Accelerate- Evidence for Value-Based Metrics

**NEW QUESTION # 35**

What are the CORRECT set of DevOps values?

- A. Culture, Automation, Lean, Metrics, Sharing
- B. Culture, Accountability, Lean, Metrics, Sharing
- C. Culture, Collaboration, Communication, Commitment
- **D. Culture, Automation, Lean, Measurement, Sharing**

**Answer: D**

Explanation:

According to PeopleCert DevOps Foundation v3.6, the five primary values that guide successful DevOps adoption are summarized in the CALMS framework: Culture, Automation, Lean, Measurement, and Sharing.

\* Culture focuses on breaking down silos, encouraging trust, and promoting collaboration between development, operations, security, QA, and business teams.

\* Automation is essential for speeding up delivery, reducing manual errors, and ensuring repeatability across the software delivery lifecycle.

\* Lean emphasizes the elimination of waste, limiting work in progress (WIP), and improving flow.

\* Measurement means using metrics and data to inform decisions, identify bottlenecks, and drive continuous improvement.

\* Sharing fosters transparency, knowledge transfer, and a unified approach to goals and problem-solving.

Option A replaces automation and lean principles with softer collaboration aspects, which are important but not recognized as the formal value set. Option C replaces "Measurement" with "Metrics," which is only a part of measurement. Option D substitutes "Accountability" for "Automation," which is not part of the CALMS model.

Therefore, the official correct set of values per the DevOps Foundation syllabus is B.

References:

PeopleCert DevOps Foundation v3.6 - Core Values Section (CALMS)

The DevOps Handbook, Gene Kim et al. - Part I: The Three Ways

Accelerate, Forsgren, Humble, Kim - Chapter on Culture and Capabilities

**NEW QUESTION # 36**

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