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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q58-Q63):

NEW QUESTION # 58

What technique is useful to ensure that a holistic view is taken when conducting gap analysis?

- A. POPIT,
- B. PESTLE.
- C. Boston box.
- D. Payback analysis.

Answer: A

Explanation:

Gap analysis identifies the differences between the current state and the desired future state. To ensure a holistic view, a comprehensive framework like POPIT (People, Organization, Process, Information, Technology) is useful.

Key Considerations:

Payback Analysis: Focuses on financial returns and does not provide a holistic view.

POPIT: Analyzes gaps across multiple dimensions (people, organization, process, information, technology), ensuring a comprehensive perspective.

Boston Box: Evaluates market positioning of products or services, not gaps in organizational capabilities.

PESTLE: Analyzes external environmental factors but does not focus on internal gaps.

Evaluation of Each Option:

A . Payback analysis:

Payback analysis focuses on financial metrics and does not address holistic gap analysis.

Conclusion: This is not correct .

B . POPIT:

POPIT ensures a holistic view by analyzing gaps across people, organization, process, information, and technology.

Conclusion: This is correct .

C . Boston box:

The Boston box evaluates product portfolios, not organizational gaps.

Conclusion: This is not correct .

D . PESTLE:

PESTLE analyzes external factors and does not focus on internal gaps.

Conclusion: This is not correct .

Final Recommendation:

The technique useful for ensuring a holistic view in gap analysis is:

B . POPIT.

NEW QUESTION # 59

Every night at midnight a batch process is invoked to invoice all orders received that day.

How will the time midnight be represented on a use case diagram?

- A. As an actor.
- B. As an association.

- C. As a system boundary.
- D. As a use case.

Answer: A

NEW QUESTION # 60

Which lifecycle accepts and expects changes during requirements so would cope well with a rapid pace of change?

- A. Waterfall
- **B. Iterative**
- C. Incremental
- D. V model

Answer: B

Explanation:

The Iterative (or Agile) lifecycle model is specifically designed to deal with changing requirements and a rapid pace of change. Unlike linear models like Waterfall or the V model, which expect requirements to be fixed early, the iterative model delivers the solution in a series of repeated cycles (iterations/sprints). This approach embraces the reality that requirements will change as stakeholders learn more about the evolving product and the business environment shifts. It explicitly incorporates frequent feedback loops and allows for the adaptation of requirements throughout the project, making it the most flexible and suitable model for unstable or complex environments.

(Reference: BCS Requirements Engineering - Lifecycle Models, Agile/Iterative)

NEW QUESTION # 61

The system should allow a user to enter customer details and select appropriate customers for a mailshot. What is wrong with this requirement?

- A. It contains the word "should" which must not be used in a requirement.
- B. It should be specific about the user it refers to.
- **C. It consists of two requirements which should be separately defined.**
- D. It should not contain the word "system" in the requirement."

Answer: C

NEW QUESTION # 62

The table below shows the costs and savings associated with a project.

□ In which of the following years does the project break even?

- A. Year 3.
- B. Year 2.
- **C. Year 4.**
- D. The project does not pay back within the four year period

Answer: C

NEW QUESTION # 63

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