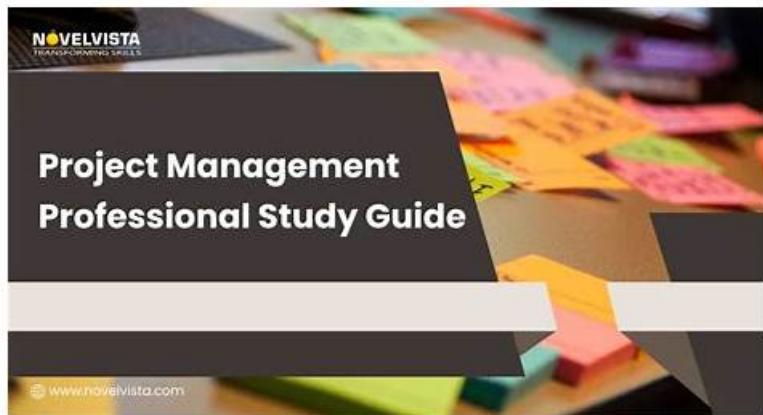


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PMI PMP certification exam is a rigorous and challenging exam that tests the knowledge and skills of project management professionals. PMP exam covers a wide range of topics, including project initiation, planning, execution, monitoring and controlling, and project closing. PMP Exam consists of 180 multiple-choice questions, and it takes four hours to complete. To be eligible to take the exam, candidates must have a minimum of three years of project management experience and 35 hours of project management education.

PMI Project Management Professional (2025 Version) Sample Questions (Q1161-Q1166):

NEW QUESTION # 1161

A project stakeholder has left the company. The new stakeholder is a family member of one of the team members. This stakeholder does not attend meetings. The project manager finds out that the stakeholder has been asking the family member for project updates. What should the project manager do?

- A. Design an updated status report.
- B. Request a meeting with the stakeholder.
- C. Forward the project status reports.

- D. Escalate this to the project sponsor.

Answer: B

Explanation:

The Project Management Professional (PMP) emphasizes the importance of direct communication with project stakeholders to ensure clear and effective information exchange. When a stakeholder is not attending meetings and is seeking information through a family member on the team, it is essential for the project manager to engage directly with the stakeholder to establish proper communication channels. This aligns with the principles of stakeholder engagement and communication management, which are critical for project success. The project manager should request a meeting with the stakeholder to discuss project updates and expectations, and to integrate the stakeholder into the communication management plan.

: (Project Management Institute. (n.d.). A Guide to the Project Management Body of Knowledge (PMBOK Guide) - Sixth Edition and other PMI published standards; Project Management Institute. (n.d.). PMI's Professional in Business Analysis (PMI-PBA).)

NEW QUESTION # 1162

A company is implementing a project with team members who are located in different countries and time zones. Performance assessments show that team performance is low because the team doesn't have a common understanding about task distribution. What should the project manager do?

- A. Revisit the communications management plan
- B. Review and reassign tasks
- C. Perform team-building activities
- D. Colocate the team members

Answer: A

NEW QUESTION # 1163

The project is delayed due to the high amount of major changes requested by different stakeholders at different stages of the project. If the project continues on the same path, it will consume twice the time and budget planned.

What two actions can the project manager take to be more cost effective? (Choose two)

- A. Reinforce team communication.
- B. Conduct a stakeholder analysis.
- C. Leverage work between team members
- D. Update the project management plan with the new timeline
- E. Adopt an incremental approach

Answer: B,E

Explanation:

Obstacles are any factors that hinder the progress or success of a project. They can be internal or external, technical or human, predictable or unforeseen¹. Obstacles can cause delays, cost overruns, quality issues, scope changes, stakeholder dissatisfaction, and even project failure². Therefore, it is essential for project managers to identify, analyze, and resolve obstacles as soon as possible.

One of the best practices for managing obstacles is to prioritize them for resolution. This means that the project manager should evaluate the impact and urgency of each obstacle, and rank them according to their importance and severity³. Prioritizing obstacles helps the project manager to focus on the most critical ones first, and allocate the appropriate resources and actions to address them. Prioritizing obstacles also helps the project manager to communicate the status and progress of obstacle resolution to the project team and stakeholders, and to manage their expectations and feedback⁴.

The other options are not the best choices for the project manager in this situation. Having the project team work on other activities (option A) may be a temporary workaround, but it does not solve the underlying problem. It may also create more confusion, waste, and rework, and reduce the team's motivation and productivity⁵. Implementing plans to remove the obstacles (option B) may be a necessary step, but it should be done after prioritizing the obstacles. Otherwise, the project manager may spend too much time and effort on less important obstacles, and neglect the more critical ones⁶. Escalating to the project steering committee (option C) may be appropriate in some cases, especially when the obstacles are beyond the project manager's authority or influence. However, it should not be the first or only option, as it may indicate a lack of initiative, responsibility, or problem-solving skills from the project manager. The project manager should try to resolve the obstacles at their level first, and only escalate when necessary⁷.

: 1: What are the Top 3 Obstacles in Projects? - Project Management Articles ... 2: 6 Common Project Management Challenges and How to Overcome Them 3: [How to Prioritize Project Tasks and Risks | Smartsheet] 4: [Project Management: How to

NEW QUESTION # 1164

During a project management planning meeting, two key stakeholders have conflicting interests. One requires added time to implement a new system to support the project, while the other refuses to delay the launch date due to previous time commitments. What should the project manager do?

- A. Negotiate a delayed launch.
- B. Determine how to achieve the finished system by the launch date.
- **C. Collaborate with both stakeholders.**
- D. Meet with the project sponsor.

Answer: C

Explanation:

Section: Planning

NEW QUESTION # 1165

Quality and credibility of the qualitative risk analysis process requires that different levels of the risk's probabilities and impacts be defined is the definition of what?

- A. Qualitative risk analysis
- **B. Risk probability and impact**
- C. Risk breakdown structure (RBS)
- D. Risk response planning

Answer: B

Explanation:

Section: Executing

NEW QUESTION # 1166

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