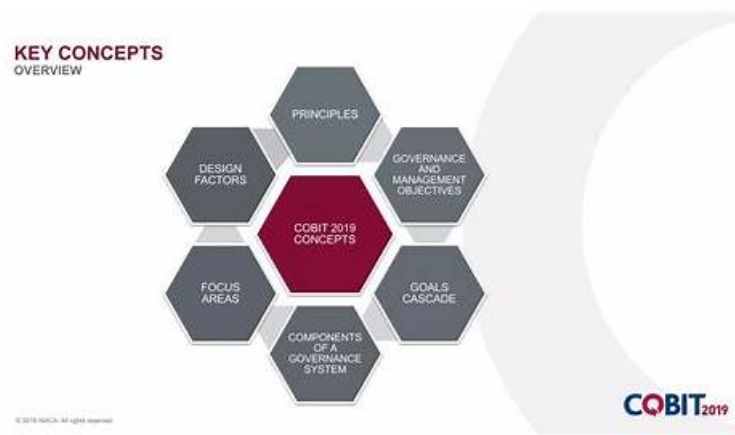


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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 2	<ul style="list-style-type: none"> COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Topic 3	<ul style="list-style-type: none"> The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.
Topic 4	<ul style="list-style-type: none"> Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 5	<ul style="list-style-type: none"> Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q13-Q18):

NEW QUESTION # 13

Who is ULTIMATELY accountable for approving all IT-related principles, structures, and objectives that will be used when implementing a new IT governance function?

- A. Portfolio management
- **B. Executive committee**
- C. Enterprise risk committee
- D. Business owners

Answer: B

Explanation:

In COBIT 2019, ultimate accountability for governance decisions lies with the governing body or executive committee:

"The executive committee or board is ultimately accountable for the approval of IT governance principles, frameworks, structures, and objectives." They ensure alignment with enterprise strategy and oversight.

Reference: COBIT 2019 Governance and Management Objectives, Governance Objectives Overview

NEW QUESTION # 14

Which of the following would a COBIT implementation expert consider as a COBIT design factor in tailoring enterprise strategy?

- **A. Cost leadership**
- B. Risk optimization
- C. Value delivery
- D. Business transformation

Answer: A

Explanation:

In the context of COBIT 2019, design factors are essential for tailoring the governance system to the specific needs of an enterprise. These factors help shape the governance system to ensure it aligns with the enterprise's strategy, goals, and environment. When considering how to tailor the governance system to an enterprise strategy, a COBIT implementation expert would look at several design factors, one of which is cost leadership.

Detailed Explanation with References:

Cost Leadership (Option A): Cost leadership is a strategic objective where an organization aims to become the lowest-cost producer in its industry. This strategy can be a significant design factor in tailoring a governance system, as it impacts decisions on IT investments, process efficiencies, and cost management. In COBIT

2019, aligning IT governance with a cost leadership strategy involves ensuring that IT initiatives support cost reduction and operational efficiency, thereby enabling the organization to achieve competitive pricing.

Risk Optimization (Option B): While risk optimization is an essential component of IT governance, it is more related to managing and balancing risk rather than a design factor specifically tailored to enterprise strategy.

Business Transformation (Option C): Business transformation refers to major changes in an organization's processes, systems, or

structure. It is more of a broader business objective rather than a design factor used specifically in the context of tailoring the governance system to an enterprise strategy.

Value Delivery (Option D): Value delivery focuses on ensuring that IT delivers value to the business. It is a core principle of IT governance but is not typically categorized as a design factor for tailoring enterprise strategy in COBIT 2019.

Conclusion: The correct answer is A. Cost leadership. Cost leadership as a design factor directly influences how the governance system is tailored to support the enterprise strategy of achieving the lowest cost production. This alignment ensures that the governance system supports strategic goals focused on cost efficiency and competitive pricing.

References:

ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

NEW QUESTION # 15

Which of the following is the STRONGEST indicator that a major IT initiative in progress will fail?

- A. Inadequate business case documentation
- **B. Inadequate management direction**
- C. Inadequate identification of key risks
- D. Inadequate definition of key roles

Answer: B

Explanation:

COBIT 2019 highlights the importance of executive leadership and clear direction:

"Lack of strong and sustained management direction is a primary contributor to failure in large-scale governance or IT transformation initiatives." Management direction encompasses setting vision, communicating goals, resolving conflicts, and ensuring alignment of resources. While the other options are important, they are symptomatic and secondary to the overarching need for effective management leadership. When this direction is weak, no amount of documentation or planning can rescue the initiative.

Reference: COBIT 2019 Implementation Guide, Phases 1 and 5

NEW QUESTION # 16

When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is MOST likely to select which of the following enterprise goals?

- A. Optimization of business process costs
- B. Quality of management information
- **C. Portfolio of competitive products and services**
- D. Managed digital transformation programs

Answer: C

Explanation:

When adapting the goals cascade of the COBIT 2019 framework, an enterprise with a growth strategy is most likely to select the enterprise goal "Portfolio of competitive products and services." This goal aligns with the enterprise's focus on growth through innovation and market competitiveness.

In COBIT 2019, the goals cascade is used to translate stakeholder needs into specific, actionable goals for IT governance and management. For an enterprise with a growth strategy, focusing on a competitive portfolio ensures that the organization is continually innovating and improving its products and services to capture market share and drive growth.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Introduction and Methodology, Chapter 5: Describes the goals cascade and how it aligns enterprise goals with IT-related goals and enablers.

* COBIT 2019 Design Guide, Chapter 2: Discusses how to adapt the goals cascade based on the enterprise's strategic objectives, such as growth.

By selecting the goal "Portfolio of competitive products and services," the enterprise can ensure that its IT initiatives support and drive its growth strategy.

NEW QUESTION # 17

Which of the following BEST enables an enterprise to show and prove the benefits realized from the implementation of an EGIT program plan?

- **A. Communicating the results and benefits in business impact terms**
- B. Tracking expected benefits and targets until program implementation
- C. Adopting performance metrics that are easy to achieve
- D. Delivering a solution from a long-term and complex project

Answer: A

Explanation:

The COBIT 2019 Implementation Guide states:

"Effective communication of results and benefits in business impact terms is essential to obtain and maintain executive buy-in and to demonstrate the value of the EGIT initiative." Business impact communication aligns IT with business strategy and goals, which is crucial for proving and sustaining benefits realization.

Reference: COBIT 2019 Implementation Guide, Phase 7

NEW QUESTION # 18

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