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APICS CPIM-8.0 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">• Sales and Operations Planning: This module assesses the skills of Operations Planners in terms of sales and operations planning processes. It includes understanding the purpose of S&OP, creating aggregate demand plans, and reconciling these plans to ensure alignment between sales forecasts and operational capabilities. A crucial skill measured is "reconciling supply-demand gaps."
Topic 2	<ul style="list-style-type: none">• Supply: This module tests the competencies of Procurement Specialists in managing supply chains effectively. It involves creating master schedules for production planning, maintaining these schedules over time, material requirements planning (MRP), capacity requirements planning (CRP), supplier management practices, and purchasing strategies during product life cycle changes. A key skill measured here is "validating master schedules."
Topic 3	<ul style="list-style-type: none">• Inventory: The inventory module evaluates the skills of Inventory Controllers, covering inventory planning principles such as determining optimal stock levels based on costs versus benefits analysis metrics like ABC classification systems used globally today along with itemized inventory control mechanisms ensuring efficient stock turnover rates while minimizing holding costs. Distribution: This section measures the abilities of Logistics Coordinators, focusing on distribution network design principles that optimize replenishment orders efficiently while considering reverse logistics practices aimed at reducing waste through proper disposal methods according to environmental regulations.
Topic 4	<ul style="list-style-type: none">• Demand: This section evaluates the abilities of Demand Analysts in managing demand through forecasting techniques. It explores sources of demand data for accurate forecasting and evaluating forecast performance to improve future predictions. One important skill evaluated is "forecasting demand accurately."
Topic 5	<ul style="list-style-type: none">• Quality, Technology, and Continuous Improvement: This section assesses skills of Quality Assurance Specialists, focusing on quality assurance methodologies enhanced by technology to drive continuous improvement efforts. A key skill measured here is "enhancing quality metrics."

APICS Certified in Planning and Inventory Management (CPIM 8.0) Sample Questions (Q529-Q534):

NEW QUESTION # 529

A company's primary performance objective is flexibility. Which of the following measurements is most important?

- A. Cycle time
- B. Labor productivity
- C. Schedule adherence
- **D. Machine changeover time**

Answer: D

Explanation:

Flexibility is the ability of a process or system to adapt to changes in customer demand, product mix, or production volume. A flexible process can respond quickly and efficiently to these changes, minimizing disruptions and costs. One of the key measurements of flexibility is machine changeover time, which is the time required to switch a machine or equipment from producing one type of product to another. A shorter machine changeover time means a higher level of flexibility, as the process can accommodate different products or orders without wasting time or resources. This aligns with CPIM's focus on plan, manage, and execute detailed schedules and manage quality, continuous improvement, and technology. Reference: The concepts are covered in detail in Module 5: Detailed Scheduling and Planning (1 and Module 6: Quality, Continuous Improvement, and Technology (2. You can also find more information about flexibility and machine changeover time from these sources: 3, 4, and 5.

NEW QUESTION # 530

After a recent cybersecurity incident, a manufacturing organization is interested in further hardening its Identity and Access Management (IAM) solution. Knowing that the organization limits the use of personal devices in the facility, which could BEST be implemented to enhance the manufacturing organization's IAM solution?

- **A. Biometric system**
- B. Mobile Multi-Factor Authentication (MFA) application
- C. Enhanced background checks
- D. Personal Identification Number (PIN) code

Answer: A

NEW QUESTION # 531

The production plan relates to a firm's financial planning because it is used to:

- A. calculate standard product costs.
- B. determine variable costs.
- **C. identify future cash needs.**
- D. project payroll costs.

Answer: C

Explanation:

The production plan relates to a firm's financial planning because it is used to identify future cash needs. The production plan is a plan that specifies the quantity and timing of production for each product or product family. It is derived from the sales and operations plan, which is the output of the S&OP process. The production plan affects the firm's financial planning because it determines the amount of cash that is needed to purchase materials, pay labor, and cover overhead costs. The production plan also affects the amount of cash that is generated from sales, as it influences the delivery time and customer service level. Therefore, the production plan helps to forecast the cash inflows and outflows, and to plan for the financing and investing activities of the firm. The other statements are not true about the production plan. The production plan does not calculate standard product costs, as standard product costs are predetermined costs that are based on the expected inputs and outputs of production. The production plan does not determine variable costs, as variable costs are costs that vary with the level of production. The production plan does not project payroll costs, as payroll costs are part of the labor budget, which is derived from the production budget. References: Production Plan | APICS Dictionary Term of the Day, APICS CPIM 8 Planning and Inventory Management | ASCM

NEW QUESTION # 532

In a lean environment, the batch-size decision for planning "A" items would be done by:

- A. min-max system.
- B. periodic order quantity.
- C. least total cost.
- D. lot-for-lot (L4L).

Answer: D

Explanation:

In a lean environment, the batch-size decision for planning "A" items would be done by lot-for-lot (L4L). L4L is an inventory management technique that orders exactly the quantity needed to meet the demand for each period. This minimizes the work in process, cycle time, and inventory holding costs. L4L is consistent with the lean principles of reducing batch sizes, eliminating waste, and responding to customer pull. The other options are not suitable for a lean environment, as they either order more than the demand (least total cost, min-max system, periodic order quantity) or incur more setup costs (least total cost, periodic order quantity).

References:

*[CPIM Part 2 - Section A - Topic 3 - Lean and Just-in-Time]

*Optimize Production Batch Sizes

*How to determine your Lot Size - Part 1

NEW QUESTION # 533

When the discrete available-to-promise (ATP) method is used, the master production receipt quantity is committed to:

- A. requests only for shipment in the period of the receipt.
- B. any request for shipment prior to the demand time fence (DTF).
- C. any request for shipment prior to the planning time fence.
- D. requests only for shipment before the next master production schedule (MPS) receipt.

Answer: D

Explanation:

The discrete available-to-promise (ATP) method is a calculation based on the available-to-promise figure in the master schedule. For the first period, the ATP is the sum of the beginning inventory plus the MPS quantity minus backlog for all periods until the item is master scheduled again. For other periods, the quantity that is available for an item is based on the quantity available within an individual purchase. Therefore, the master production receipt quantity is committed to requests only for shipment before the next MPS receipt.

References:

*1: APICS CPIM Part 2 Exam Content Manual, Version 8.0, p. 29



*2: NetSuite Applications Suite - Available to Promise Methods3

NEW QUESTION # 534

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