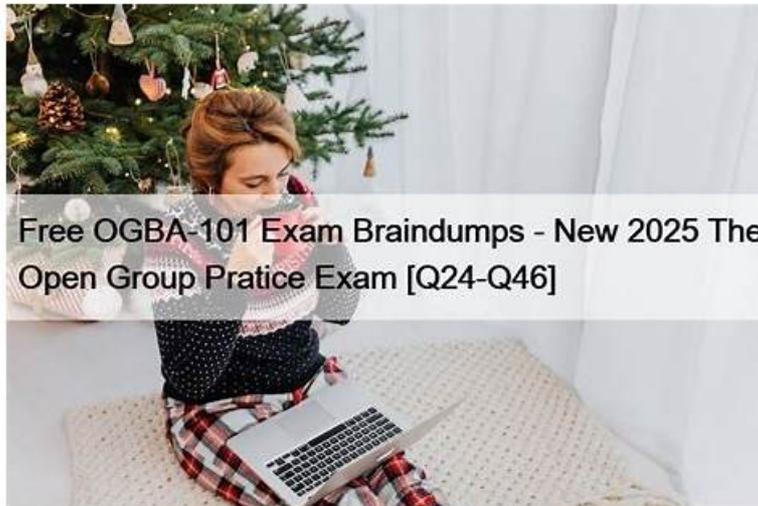


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The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Enterprise Architecture and the TOGAF Standard: In this topic of the OGBA-101 exam, TOGAF business architects learn about the contents of the TOGAF framework, the TOGAF Architecture Development Method (ADM), and the TOGAF Library.
Topic 2	<ul style="list-style-type: none">TOGAF ADM: This topic of the OGBA-101 exam gives TOGAF business architects an introduction to the TOGAF ADM, its objectives, and usage.

Topic 3	<ul style="list-style-type: none"> • Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.
Topic 4	<ul style="list-style-type: none"> • Information Mapping: The topic is all about applying information mapping when developing a TOGAF Business Architecture.
Topic 5	<ul style="list-style-type: none"> • TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.
Topic 6	<ul style="list-style-type: none"> • Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.
Topic 7	<ul style="list-style-type: none"> • Development of a Business Architecture: This topic explains how a Business Architecture is developed with the TOGAF ADM.

The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q21-Q26):

NEW QUESTION # 21

Complete the sentence A business capability is _____.

- A. an ability that a business possesses to achieve a specific outcome
- B. a qualitative statement of intent that should be met by the business architecture
- C. a description of the architectural approach to realize a particular business solution
- D. a representation of an end-to-end collection of business activities

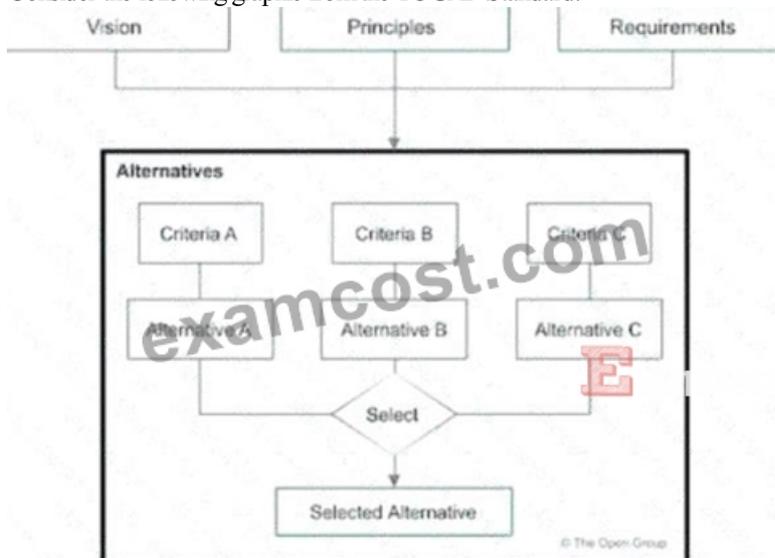
Answer: A

Explanation:

A business capability is a conceptual representation that reflects the core abilities or capacities of a business. It is defined as an intrinsic ability that an organization possesses or can develop to consistently deliver a specific outcome or set of outcomes. Business capabilities abstract away from the organizational structure, processes, and technology to focus on the 'what' the business can do, rather than the 'how' it does it. This concept is fundamental in business architecture as it helps in aligning strategic objectives with operational efficiency.

NEW QUESTION # 22

Consider the following graphic from the TOGAF Standard:



Why is this method used?

- A. To define the degree to which alternative information and services are to be shared.
- B. To capture the fundamental truths on how the enterprise will use resources.
- C. To simplify the management of the Enterprise Architecture.
- D. To build understanding of different possibilities and identify trade-offs between the alternatives.

Answer: D

NEW QUESTION # 23

Consider the following business capability map. where cells of a model are given different colors to represent desired maturity levels (Green (G) = level achieved, yellow (Y) = one level away, red (R) =two or more levels away, purple (P) = missing capability):

Strategic	Business Planning G	Market Planning G	Partner Management Y
	Capital Management G	Policy Management R	Government Relations Management R
Core	Account Management Y	Product Management G	Distribution Management G
	Customer Management G	Channel Management G	Agent Management P
Supporting	Financial Management G	HR Management R	Procurement Management G
	Information Management G	Training Management Y	Operations Management G

Which of the following best describes what this shows?

- A. Policy Management, Government Relations Management, and HR Management need immediate attention. Partner Management, Account Management, and Training Management have issues but are of lower priority Agent Management Is a new business capability that does not exist
- B. The Strategic capabilities need more attention in two areas. Policy Management, and Government Relations Management. Agent Management is missing as a Core capability Information Management needs attention as a Supporting Capability.
- C. Agent Management needs immediate attention. Market Planning, Government Relations Management, and HR Management have Issues but are of lower priority Partner Management, Customer Management, and Training Management are new business capabilities that do not exist.
- D. Agent Management needs immediate attention. Market Planning, HR Management and Government Relations Management need attention. Customer Management, Training Management and Partner Management need attention but are of lower priority.

Answer: A

Explanation:

The business capability map provided uses color coding to represent the maturity levels of various business capabilities in strategic, core, and supporting functions. The colors indicate the current state or priority for development, with red indicating capabilities that are significantly below desired maturity levels and thus require immediate attention. In this case, Policy Management, Government Relations Management, and HR Management are marked as red, signaling the need for urgent improvement. Yellow indicates capabilities that are closer to the desired state but still need attention, while green shows capabilities that have achieved the desired maturity level. Purple indicates a missing capability that does not currently exist in the enterprise, which is the case for Agent Management.

NEW QUESTION # 24

Consider the following modeling example, relating business capabilities to organization units so as to highlight duplication and redundancy:

	Organizational Units			
Business Capabilities	Human Resources	Real Estate	Information Technology	Sales and Marketing
Project Management		G	Y	
Learning Management	G		G	R

(Note in this example the cells colored green, yellow, and red, are also marked G, Y, and R, respectively) Which of the following best describes this technique?

- A. Perspective Analysis
- B. Capability Mapping
- C. Gap Analysis
- **D. Relationship Mapping**

Answer: D

Explanation:

The technique shown in the example is called relationship mapping. It is a technique that can be used to show how a business architecture addresses stakeholder concerns across different parts of an organization. It can highlight gaps or overlaps in the coverage of stakeholder concerns by a business architecture. In this case, the technique is used to relate business capabilities to organization units so as to highlight duplication and redundancy.

This modeling technique is referred to as Relationship Mapping. It's used to relate business capabilities to organizational units to highlight areas of duplication and redundancy, as well as to indicate where capabilities are being performed well (green), where there are potential issues (yellow), and where there are significant problems or gaps (red). This visualization helps in understanding the alignment between organizational units and capabilities, and where improvements or changes may be needed.

5.2.1 Capability/Organization Mapping https://pubs.opengroup.org/togaf-standard/business-architecture/business-capabilities.html#_Toc95135898

NEW QUESTION # 25

Consider the diagram of an architecture development cycle.

Which description matches the phase of the ADM labeled as item 1?

- A. Provides architectural oversight for the implementation.
- B. Operates the process of managing architecture requirements.
- C. Establishes procedures for managing change to the new architecture.
- **D. Conducts implementation planning for the architecture defined in previous phases.**

Answer: D

Explanation:

In the context of the TOGAF ADM (Architecture Development Method), the phase labeled as item 1, which conducts implementation planning for the architecture defined in previous phases, corresponds to Phase E:

Opportunities and Solutions. Here's a detailed explanation:

* Phase E: Opportunities and Solutions:

* Objective: This phase focuses on identifying delivery vehicles (projects, programs, or portfolios) that can deliver the target architecture identified in previous phases. It bridges the gap between the architecture vision and the detailed implementation.

* Implementation Planning: In this phase, the architect develops the detailed Implementation and Migration Plan. This includes identifying work packages, sequencing activities, and preparing for the transition to the target architecture.

* Key Activities:

* Identify Opportunities and Solutions: This involves identifying potential solutions that address the gaps identified during the architecture definition phases (Phases B, C, and D).

* Work Package Definition: Work packages are defined, which include specific projects or initiatives required to implement the

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