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## Exam P3O-Foundation Topic, P3O-Foundation Training Questions

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## PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q68-Q73):

### NEW QUESTION # 68

How can a P3O directly support effective teamwork between Programme Managers located in different regions?

- A. Implement the portfolio prioritization and optimization technique
- B. Support the fast track mobilization of programs
- **C. Implement standard collaborative tools**
- D. Appoint a P3O Sponsor for each region

**Answer: C**

Explanation:

The P3O Foundation (2013) manual highlights that implementing standard collaborative tools directly supports effective teamwork among regionally dispersed Programme Managers. Section 6.2.2 states, "Standard collaborative tools, such as information portals and shared workspaces, enable effective communication and coordination among distributed teams, including Programme Managers in different regions." This contrasts with appointing regional sponsors (A), which is a governance role, portfolio prioritization (B), which focuses on strategy, and fast-track mobilization (D), which aids initiation. The 2013 edition emphasizes technology's role in overcoming geographical barriers, ensuring real-time collaboration and consistency. This approach enhances team cohesion and efficiency, aligning with P3O's support function for distributed models. Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

#### **NEW QUESTION # 69**

Which technique ensures resources with the right expertise are allocated to PPM roles?

- **A. Skills development and maintenance**
- B. Facilitation - workshop techniques
- C. Management dashboards
- D. P3O information portal

**Answer: A**

Explanation:

The P3O Foundation (2013) manual identifies skills development and maintenance as the technique to ensure resources with the right expertise are allocated to PPM roles. Section 6.3.2 states, "Skills development and maintenance techniques assess and enhance the expertise of resources, ensuring they are appropriately allocated to PPM roles within the P3O." This differs from information portals (A), which share knowledge, dashboards (C), which report data, or workshops (D), which facilitate collaboration. The 2013 edition emphasizes this training to match skills with roles, enhancing P3O effectiveness. This supports efficient resource utilization. Reference: P3O Foundation (2013) manual, Section 6.3.2, AXELOS.

#### **NEW QUESTION # 70**

Which factor will NOT influence the size of a P3O?

- A. Number and type of functions it will deliver
- B. Size of the programmes and projects it will support
- **C. Training requirements for its members of staff**
- D. Budget of the programmes and projects it will

**Answer: C**

Explanation:

The size of a P3O, according to the P3O Foundation (2013) manual, is influenced by factors such as the number and type of functions (A), the size of programmes and projects (B), and the budget available (C), as these directly impact resource and structural needs. Section 5.2.1 states, "The size and complexity of a P3O are determined by the scope of functions, the scale of supported programmes/projects, and the allocated budget." However, training requirements for staff (D) do not directly determine the P3O's size but rather its operational capability and efficiency post-establishment. The 2013 guidance focuses on structural and financial factors for sizing, with training addressed as a support function (Section 7.4) to enhance skills, not as a size determinant. This distinction ensures the P3O is scaled appropriately to its strategic role, not its training needs. Reference: P3O Foundation (2013) manual, Sections 5.2.1 and 7.4, AXELOS.

#### **NEW QUESTION # 71**

How does a P3O model increase an organization's ability to deliver its strategy?

- A. Ensures current projects are unaffected by changes to policy or strategy
- **B. Provides decision support to ensure the right projects are launched**
- C. Enables projects to efficiently develop their own financial processes
- D. Allows senior managers to delegate their governance responsibilities

**Answer: B**

Explanation:

A P3O model enhances an organization's strategic delivery by providing decision support to ensure the right projects are launched, as outlined in the P3O Foundation (2013) manual. Section 2.1.2 states, "The P3O model provides decision-enabling support to ensure that programmes and projects align with and deliver the organization's strategy." This involves portfolio prioritization and analysis to select initiatives that maximize strategic value, rather than insulating projects from policy changes (A), enabling independent financial processes (B), or delegating governance (D), which could weaken oversight. The 2013 edition emphasizes this decision-support role as central to aligning change initiatives with strategic objectives, supported by tools like the P3O Value Matrix (Section 6.3). This ensures resources are focused on high-priority areas, driving effective strategy execution.

Reference: P3O Foundation (2013) manual, Sections 2.1.2 and 6.3, AXELOS.

### NEW QUESTION # 72

How should the Head of P3O overcome the barrier of 'lack of focus on the full P3O model'?

- **A. Build a vision and Business Case**
- B. Gain acceptance of component offices delivered in tranches
- C. Develop minimalist processes with tailoring guidelines
- D. Address culture changes through targeted communications

**Answer: A**

Explanation:

The P3O Foundation (2013) manual suggests the Head of P3O should overcome the 'lack of focus' barrier by building a vision and Business Case. Section 4.2.3 states, "To address the lack of focus on the full P3O model, the Head of P3O should develop a clear vision and robust Business Case to secure organizational commitment and alignment." This differs from tranche acceptance (A), process development (C), or cultural communication (D), which address different challenges. The 2013 edition emphasizes strategic clarity to unify efforts, ensuring the P3O's comprehensive adoption. This approach drives successful implementation.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

### NEW QUESTION # 73

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