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## ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q473-Q478):

### NEW QUESTION # 473

You are the project manager of the NHQ project for your company. You are working with your project team to complete a risk audit. A recent issue that your project team responded to, and management approved, was to increase the project schedule because there was risk surrounding the installation time of a new material. Your logic was that with the expanded schedule there would be time to complete the installation without affecting downstream project activities. What type of risk response is being audited in this scenario?

- A. Parkinson's Law
- B. Mitigation
- C. Lag Time
- **D. Avoidance**

**Answer: D**

#### NEW QUESTION # 474

You are a management consultant. WebTech Inc., an e-commerce organization, hires you to analyze its SWOT. Which of the following factors will you not consider for the SWOT analysis?

- A. Product
- B. Promotion
- C. Bandwidth
- D. Pricing

**Answer: C**

#### NEW QUESTION # 475

A company is considering selling products online, and the CIO has been asked to advise the board of directors of potential problems with this strategy. Which of the following is the CIO's BEST course of action?

- A. Perform a risk assessment.
- B. Conduct a return on investment (ROI) analysis.
- C. Review the enterprise architecture (EA).
- D. Review the security framework.

**Answer: A**

Explanation:

A risk assessment is a process of identifying, analyzing, and evaluating the potential risks that may affect the achievement of an objective, such as selling products online. A risk assessment can help the CIO to advise the board of directors of the possible threats, vulnerabilities, and impacts that may arise from the online sales strategy, such as cyberattacks, data breaches, fraud, legal compliance, customer satisfaction, and reputation. A risk assessment can also help the CIO to recommend the appropriate risk response measures, such as avoiding, reducing, transferring, or accepting the risks.

The other options are not as effective, as they do not address the potential problems with the online sales strategy in a holistic and systematic way. Reviewing the security framework may help to ensure that the online sales platform is secure and resilient, but it does not consider other aspects of risk, such as business, legal, or operational. Conducting a return on investment (ROI) analysis may help to estimate the financial benefits and costs of the online sales strategy, but it does not account for the uncertainties and variabilities of risk. Reviewing the enterprise architecture (EA) may help to align the online sales strategy with the business goals and capabilities, but it does not assess the likelihood and consequences of risk.

#### NEW QUESTION # 476

The CIO in a large enterprise is seeking assurance that significant IT risk is being proactively monitored and does not exceed agreed risk tolerance levels. The BEST way to provide this ongoing assurance is to require the development of:

- A. an IT risk appetite statement.
- B. a risk management policy.
- C. key risk indicators (KRIs).
- D. a risk register.

**Answer: C**

#### NEW QUESTION # 477

A review of the effectiveness of IT governance within an enterprise has revealed that several innovation improvement initiatives are failing. An analysis shows a lack of stakeholder buy-in to the improvements.

Implementing which of the following would have prevented this problem?

- A. An IT project roadmap
- B. A change management program
- C. An IT risk management program
- D. A service delivery framework

## Answer: B

### Explanation:

A change management program is the best option to prevent the problem of a lack of stakeholder buy-in to the innovation improvement initiatives, because it is a systematic and structured approach to managing the human side of change and ensuring that the stakeholders are engaged, informed, and committed to the change process.

A change management program can help to identify and analyze the stakeholders, their needs, expectations, and concerns, and develop appropriate strategies and actions to communicate, educate, involve, and support them throughout the change journey. A change management program can also help to assess and address the potential risks, barriers, and resistance to change, and monitor and measure the effectiveness and outcomes of the change initiatives. According to Making Change Happen: 5 Keys to Driving Successful Change Initiatives,

"Stakeholders are all the people who affect or are affected by the change initiative. Project participants can't make the change happen by themselves. They need champions and supporters. It's important to align stakeholders around the overall vision and then actively engage them throughout the process."

## NEW QUESTION # 478

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