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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q21-Q26):

NEW QUESTION # 21
Your current project is delivering a warehouse management system for use in distribution centres, you are writing a test plan to address acceptance testing. You need to determine which stakeholders would be interested in receiving regular reports covering the progress of test execution against agreed schedule and budget. Which roles would be MOST interested in these reports?

- A. Lead developer
- B. Project manager
- C. System users
- D. Operations manager
- E. Business owner

Answer: B,D,E

Explanation:
Acceptance testing progress against schedule and budget is a key interest for business stakeholders such as operations, business owner, and the project manager.
"Business stakeholders, such as business owners, project managers and operations managers, are usually interested in summary test progress and conformance to agreed acceptance criteria and schedule." (Source: ISTQB Advanced Level Test Manager Syllabus 2012, Section 1.4.2) Therefore,B, C and Eis the correct option.

NEW QUESTION # 22

Your company just won a contract to create a new sales application and has committed to a very aggressive delivery timeline. Due to the quick turnaround your primary stakeholder wants to be heavily involved in the design and is very anxious to see the outcome. Because of this, your company has decided to use a spiral development approach. You have a defined test policy and typically use an analytical approach to testing, however, this approach will not work with the development approach.
What test strategy should be utilized? [3]

- A. Model-based
- B. Methodical
- C. Standard-compliant
- D. Reactive

Answer: D

Explanation:
A reactive test strategy is a test strategy that uses the actual behavior and results of the software under test to design and execute tests, without prior knowledge or documentation of the software1. A reactive test strategy should be utilized for a project that uses a spiral development approach, which is a type of iterative/incremental approach that adds risk analysis and prototyping activities to each iteration2. A reactive test strategy is suitable for a spiral development approach because it allows for flexibility, adaptability, and creativity in the testing process, as well as for early feedback, risk reduction, and continuous improvement in the software development process3. Therefore, option D is the correct answer. Option A is incorrect because a model-based test strategy is a test strategy that uses models to represent the desired behavior and structure of the software under test, and to derive test cases, test data, test procedures, and test oracles. A model-based test strategy may not work well with a spiral development approach, as it requires the availability and stability of the models, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Option B is incorrect because a methodical test strategy is a test strategy that uses predefined test methods, techniques, and procedures to design and execute tests, such as equivalence partitioning, boundary value analysis, or decision table testing. A methodical test strategy may not work well with a spiral development approach, as it requires the availability and stability of the test basis, such as the requirements, specifications, or design documents, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Option C is incorrect because a standard-compliant test strategy is a test strategy that follows a predefined set of standards, guidelines, or regulations to design and execute tests, such as ISO, IEEE, or CMMI. A standard-compliant test strategy may not work well with a spiral development approach, as it requires the compliance and consistency of the testing process, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Reference: 1: ISTQB Glossary, Reactive Test Strategy 2: ISTQB Glossary, Spiral Model 3: ISTQB Advanced Level Test Manager Syllabus, Section 1.1.1 : Spiral Model in Software Development Life Cycle - Software Testing Material : Spiral Model - Tools QA : Strategic Test Management - ISTQB not-for-profit association : ISTQB Glossary, Model-Based Testing : ISTQB Glossary, Methodical Test Strategy : ISTQB Glossary, Standard-Compliant Test Strategy : ISTQB Foundation Level #39 - Test Approach and Strategy - Software Testing Mentor

NEW QUESTION # 23
Which of the following is required to apply an experience-based testing approach"

- A. A full risk-assessment to support risk prioritization
- B. Tester knowledge of the system and its usage

- C. Usage models
- D. Detailed requirements

Answer: B

Explanation:
Experience-Based Testing:
This testing approach relies on the testers' knowledge, experience, and intuition about the system and its usage rather than formal requirements or models.
It is often used when documentation is incomplete or time constraints limit more structured approaches.
Evaluation of Options:
A (Detailed requirements) and B (Usage models) are associated with structured testing techniques.
C is correct as experience-based testing depends on the testers' understanding of the system.
D (Full risk assessment) supports risk-based testing, not experience-based testing.
Reference and Syllabus Alignment:
Experience-based testing is detailed under "Test Techniques" (TM-1.4.1) in the ISTQB syllabus.

NEW QUESTION # 24
Based on the information given in the scenario, identify how the team could be improved most effectively? 2 credits

- A. By providing specific training on the systems being tested
- B. By providing training in the payroll domain
- C. By providing training on reviewing requirements
- D. By providing a workshop on test design techniques

Answer: D

NEW QUESTION # 25
Which of the following statements is true regarding documentation standards? [2]

- A. Agile projects consistently use level test plans and documentation standards.
- B. Documentation standards can vary depending on the test level.
- C. Documentation standards are a lower priority than testing standards.
- D. Documentation standards are determined by the Project Manager.

Answer: B

Explanation:
Documentation standards are not uniform across all test levels; they can differ based on the specific requirements of each level. For instance, unit testing may have different documentation needs compared to system testing. The ISTQB documentation standards recognize this variability and allow for flexibility to suit the context of the test level. This ensures that the documentation is appropriate for the objectives and constraints of each test level, providing clarity and efficiency in the testing process.
References: The ISTQB Advanced Level Test Manager syllabus and the ISTQB Glossary provide detailed information on documentation standards and their application across different test levels. These resources are essential for understanding the principles and practices of effective test documentation in various testing scenarios.

NEW QUESTION # 26
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