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The Entry Certificate in Business Analysis (ECBA) is a certification offered by the International Institute of Business Analysis (IIBA) to individuals who are new to the field of business analysis. It is an entry-level certification that validates the candidate's knowledge and understanding of the fundamental concepts and techniques of business analysis. The ECBA certification is globally recognized and demonstrates the candidate's commitment to professional development and continuous learning.

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## IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q64-Q69):

### NEW QUESTION # 64

Which of the following characteristics verifies that a requirement has been fulfilled?

- A. Atomic
- B. **Testable**
- C. Feasible
- D. Concise

**Answer: B**

Explanation:

Testable: able to verify that the requirement or design has been fulfilled.

Acceptable levels of verifying fulfillment depend on the level of abstraction of the requirement or design.

**NEW QUESTION # 65**

While assessing requirements changes, a business analyst (BA) will determine the formality of the assessment process based on:

- A. change strategy.
- B. **governance approach**.
- C. business analysis approach.
- D. potential value.

**Answer: B**

Explanation:

While assessing requirements changes, a business analyst (BA) determines the formality of the assessment process based on the governance approach. The governance approach provides the framework within which changes are evaluated and decisions are made regarding the approval or rejection of changes. This approach outlines the processes, roles, responsibilities, and standards that guide how changes are managed, ensuring that changes align with organizational policies and strategic objectives .

**NEW QUESTION # 66**

In the define design options task, which of the following relates to the identify improvement opportunities element?

- A. Define change strategy, analyze current state, prioritize requirements
- B. Create flow diagrams, purchase solutions components, secure resources
- C. Assess issues, define risks, confirm elicitation results
- D. **Increase efficiencies, identify additional capabilities, improve access to information**

**Answer: D**

Explanation:

Identify Improvement OpportunitiesWhen proposing design options, a number of opportunities to improve the operation of the business may occur and are compared. Some common examples of opportunities include:

Increase Efficiencies: automate or simplify the work people perform by re-engineering or sharing processes, changing responsibilities, or outsourcing. Automation may also increase consistency of behaviour, reducing the likelihood of different stakeholders performing the same function in distinctly different fashions.

Improve Access to Information: provide greater amounts of information to staff who interface directly or indirectly with customers, thereby reducing the need for specialists.

Identify Additional Capabilities: highlight capabilities that have the potential to provide future value and can be supported by the solution. These capabilities may not necessarily be of immediate value to the organization (for example, a software application with features the organization anticipates using in the future).

**NEW QUESTION # 67**

Which of the following techniques is used when recommendations for improvement are supported by objective and quantitative evidence?

- A. **Balanced scorecard**
- B. Functional decomposition
- C. Estimation
- D. Observation

**Answer: A**

Explanation:

Mentioned under Strengths of Observation:

Recommendations for improvement are supported by objective and quantitative evidence.

## NEW QUESTION # 68

Which cost is estimated based on the alternative results that might have been achieved if the resources devoted to one design option had been allocated to another design option?

- A. Implementation
- B. Purchase
- C. Maintenance
- D. Opportunity

**Answer: D**

### Explanation:

Opportunity costs are alternative results that might have been achieved if the resources, time, and funds devoted to one design option had been allocated to another design option.

## NEW QUESTION # 69

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