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## OCEG GRCP Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Review Component: This subsection focuses on reviewing and evaluating GRC practices to ensure continuous improvement. A critical skill evaluated is conducting audits and assessments to identify areas for enhancement in governance practices.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Learn Component: This subsection focuses on the learning aspect of the GRC Capability Model, emphasizing foundational knowledge necessary for effective governance practices. A key skill assessed is understanding basic GRC principles to support strategic initiatives.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Align Component: This subsection covers aligning GRC practices with organizational objectives and regulatory requirements. A vital skill evaluated is the ability to integrate GRC processes into business operations effectively.</li></ul>

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## OCEG GRC Professional Certification Exam Sample Questions (Q34-Q39):

### NEW QUESTION # 34

Who are key external stakeholders that may significantly influence an organization?

- A. Competitors, employees, and board members.
- **B. Customers, shareholders, creditors and lenders, government, and non-governmental organizations.**
- C. Distributors, resellers, and franchisees.
- D. Marketing agencies, legal advisors, and auditors.

**Answer: B**

Explanation:

Key external stakeholders include those who have significant influence over the organization's operations, strategy, and outcomes, such as customers, shareholders, creditors and lenders, government, and NGOs.

External Stakeholder Roles:

Customers: Drive revenue and product/service demand.

Shareholders: Provide capital and influence strategic decisions.

Creditors and Lenders: Affect financing and liquidity.

Government and NGOs: Set regulatory frameworks and advocate for societal priorities.

Why Other Options Are Incorrect:

A: Distributors and resellers are part of supply chain stakeholders, not key external influencers.

B: Employees and board members are internal stakeholders.

C: Marketing agencies and auditors are third-party service providers, not primary external stakeholders.

Reference:

Stakeholder Management Standards (ISO 26000): Discusses key stakeholder identification.

COSO Framework: Emphasizes the importance of external stakeholder engagement in risk management and governance.

### NEW QUESTION # 35

What are the three orientations of actions and controls in the PERFORM component?

- A. Management, governance, and assurance orientations
- B. Short-term, medium-term, and long-term orientations
- C. Financial, operational, and reputational orientations
- **D. Strategic, operational, and tactical orientations**

**Answer: D**

### NEW QUESTION # 36

What is the purpose of implementing ongoing and periodic review activities?

- **A. To gauge the effectiveness, efficiency, responsiveness, and resilience of actions and controls.**
- B. To eliminate the need for external audits.
- C. To reduce the overall cost of operations.
- D. To have documentation for use in defending against enforcement or legal actions.

**Answer: A**

Explanation:

Ongoing and periodic review activities are designed to evaluate the performance of actions and controls in terms of their effectiveness, efficiency, responsiveness, and resilience.

\* Purpose of Reviews:

\* Effectiveness: Ensures objectives are being met.

\* Efficiency: Confirms optimal use of resources.

\* Responsiveness: Measures the speed of adaptation to changes or issues.

\* Resilience: Assesses the ability to recover from disruptions.

\* Why Other Options Are Incorrect:

\* A: Reviews complement external audits, not replace them.

\* B: Cost reduction may be a result but is not the primary purpose.

\* D: Documentation for legal defenses is a secondary benefit, not the main goal.

References:

\* COSO ERM Framework: Highlights the role of reviews in assessing risk management and control performance.

\* OCEG GRC Capability Model: Recommends regular reviews for continuous improvement.

### NEW QUESTION # 37

Why is it essential to make the mission, vision, and values explicit within an organization?

- A. It is important for gaining and maintaining buy-in from all stakeholders.
- **B. It helps the workforce understand and make decisions at all levels, preventing the organization from operating on ad hoc beliefs and interests.**
- C. It is necessary to comply with industry regulations and standards.
- D. It is crucial for developing the organization's training and development programs aligned with the mission, vision, and values.

**Answer: B**

### NEW QUESTION # 38

In the Lines of Accountability Model, what is the role of the Second Line?

- A. Individuals and Teams who manage external relationships with stakeholders, investors, and regulators.
- **B. Individuals and Teams who establish performance, risk, and compliance programs for the First Line and provide oversight through frameworks, standards, policies, tools, and techniques.**
- C. Individuals and Teams who provide legal advice and support to the organization in case of disputes or litigation.
- D. Individuals and Teams who are responsible for financial reporting and budgeting activities within the organization.

**Answer: B**

Explanation:

The Second Line in the Lines of Accountability Model focuses on oversight and support for the operational activities managed by the First Line.

Establishing Programs:

Second Line functions create risk management, compliance, and performance frameworks that guide the First Line in executing their responsibilities effectively.

Providing Oversight:

The Second Line monitors adherence to these frameworks and provides tools, policies, and standards to ensure alignment with organizational objectives and regulations.

Examples of Second Line Roles:

Compliance officers, risk managers, and internal control specialists.

Reference:

COSO ERM and Lines of Defense Model: Defines the role of the Second Line in overseeing and guiding risk management and compliance processes.

### NEW QUESTION # 39

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