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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q75-Q80):

NEW QUESTION # 75

The horizontal bar of the T-shaped professional describes what?

- A. The multi-disciplinary breadth of skill and knowledge
- B. Professional techniques of a business analyst.
- C. The deep and specific domain knowledge
- D. The variants of a business analyst.

Answer: A

Explanation:

The T-shaped professional model is used in business analysis to describe the ideal mix of skills and knowledge. The 'T' shape consists of a vertical bar and a horizontal bar. The vertical bar represents the deep and specific domain knowledge or core expertise (e.g., business analysis techniques, specific industry knowledge). The horizontal bar (the top of the 'T') represents the multi-disciplinary breadth of skill and knowledge that an individual can apply to various situations. This breadth includes soft skills like communication, facilitation, leadership, and a broad understanding of different business areas (like finance, operations, IT, and strategy). It is this breadth that allows the business analyst to collaborate effectively across different teams and disciplines, understand the context of the change, and recommend truly holistic solutions.

(Reference: BCS Foundation Certificate in Business Analysis / BCS Business Analysis Practice - Competencies of a Business Analyst)

NEW QUESTION # 76

At a recent Board Meeting the Directors of an office fitting company ratified the company's mission as:

To meet or undercut all our competitors' prices'

Which of the following is MOST LIKELY to be the company's vision?

- A. To reduce the cost of office fitting by 5%.
- B. To increase the company's market share.
- C. To be the premier office fitting company
- D. To offer the best value office fitting service

Answer: D

Explanation:

A mission statement defines the organization's purpose and primary objectives, often focusing on what the organization does and how it operates in the present. In contrast, a vision statement outlines the long-term aspirations of the organization-what it aims to become in the future. The mission provided-'To meet or undercut all our competitors' prices'-is focused on price competitiveness, which is a tactical approach rather than a strategic aspiration.

Let's analyze each option:

A . To offer the best value office fitting service: While this aligns somewhat with the mission, it is more of a value proposition or operational goal rather than a visionary statement. It lacks the aspirational and long-term focus that defines a vision.

B . To reduce the cost of office fitting by 5%: This is a specific, measurable objective, but it is too narrow and tactical to qualify as a vision. Visions are broader and not tied to specific metrics.

C . To increase the company's market share: Increasing market share is a strategic goal, but it is still an intermediate step toward

achieving something greater. It does not capture the overarching ambition of the company.

D . To be the premier office fitting company: This option reflects a long-term aspiration and aligns with the characteristics of a vision statement. It expresses the desire to achieve leadership and excellence in the industry, which is consistent with the mission of being competitive on price while aiming for a higher status.

According to the BCS Business Analysis Framework , a vision statement should inspire and guide the organization toward its ultimate goal. Therefore, D is the most appropriate choice.

NEW QUESTION # 77

Which of the following statements about the scenario analysis investigation technique is FALSE?

- A. Helps prepare the scripts that will be used to test the delivered solution.
- B. Helps identify tacit knowledge used in business practice.
- C. Provides a broad view of the business area under investigation.
- D. Provides a basis for developing subsequent prototypes.

Answer: A

Explanation:

Scenario analysis is an investigation technique used to explore and evaluate potential future scenarios or situations. It helps stakeholders understand how different factors might impact a business area or process.

Key Characteristics of Scenario Analysis:

Broad View: Scenario analysis provides a comprehensive understanding of the business area by considering multiple possible outcomes.

Prototyping Basis: The insights gained from scenario analysis can inform the development of prototypes.

Tacit Knowledge Identification: By exploring real-world scenarios, it helps uncover implicit knowledge embedded in business practices.

Testing Scripts: Scenario analysis is not directly involved in preparing test scripts, which are typically created during the testing phase.

Evaluation of Each Option:

A . Provides a broad view of the business area under investigation:

Scenario analysis evaluates multiple possibilities, offering a broad perspective.

Conclusion: This is true .

B . Provides a basis for developing subsequent prototypes:

Insights from scenario analysis can guide prototype development.

Conclusion: This is true .

C . Helps identify tacit knowledge used in business practice:

Exploring scenarios uncovers hidden knowledge and practices.

Conclusion: This is true .

D . Helps prepare the scripts that will be used to test the delivered solution:

Preparing test scripts is part of testing activities, not scenario analysis.

Conclusion: This is false .

NEW QUESTION # 78

The Internal Rate of Return has been calculated for an option in a Business Case.

Which ONE of the following statements is true?

- A. The DCF Rate is Zero.
- B. The DCF Rate is not known.
- C. The Net Present Value is not known.
- D. The Net Present Value is Zero

Answer: D

NEW QUESTION # 79

A company is reviewing its critical success factors and key performance indicators So far. it has key performance indicators for the following The time to deliver orders for products Consumer satisfaction with products Wastage in product production The qualifications of production employees Which area of Kaplan and Norton's balanced business scorecard has NOT been

considered?

- A. Learning and growth
- B. Customer
- **C. Financial**
- D. Internal business process

Answer: C

NEW QUESTION # 80

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