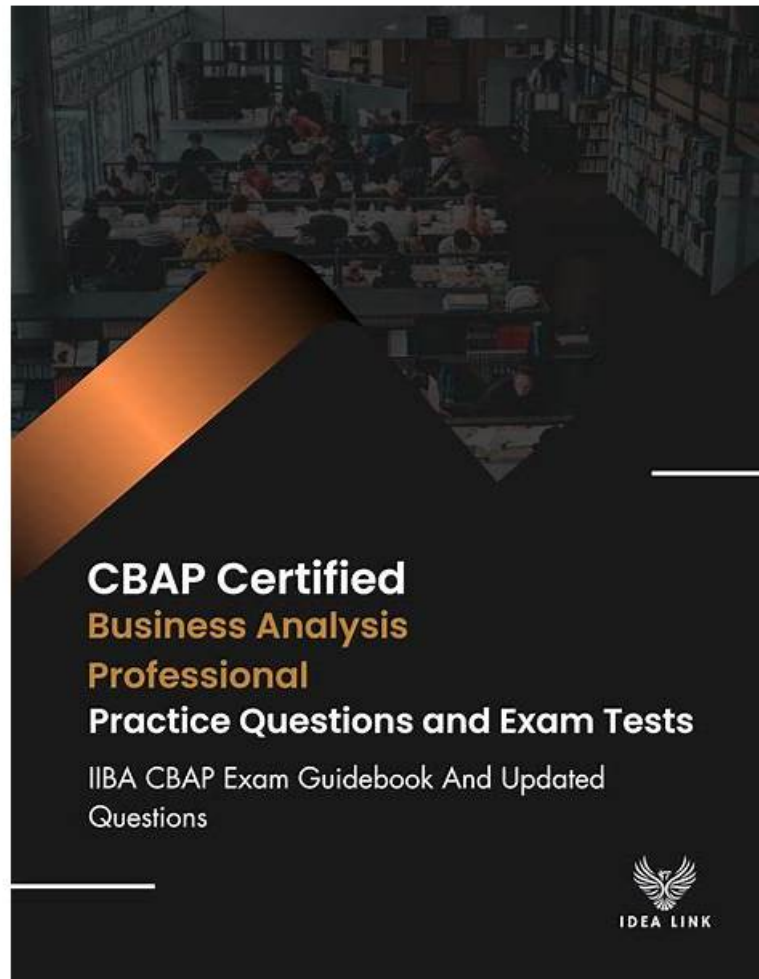


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IIBA Cetified business analysis professional (CBAP) appliaction Sample Questions (Q341-Q346):

NEW QUESTION # 341

The requirements elicitation process requires that the business analyst and team prepare for the requirements elicitation activities. There are three specific inputs that the business analyst will need in preparing for the requirements elicitation. Which of the following is NOT one of the three inputs the business analyst will use as he prepares for requirements elicitation?

- A. Solution scope
- B. Stakeholder list
- C. Business need
- **D. Change request**

Answer: D

NEW QUESTION # 342

A business analyst (BA) is preparing for observation. A passive approach has been selected for establishing performance metrics. What should be identic for the next step?

- A. Dependencies
- B. Participants
- C. Communication channels
- **D. Performance measures**

Answer: D

Explanation:

The next step for the BA after selecting a passive approach for establishing performance metrics is to identify the performance measures. Performance measures are the indicators that are used to evaluate the effectiveness and efficiency of a process, a solution, or an outcome. They can be quantitative or qualitative, and they can be based on various criteria, such as time, cost, quality, customer satisfaction, or compliance. The BA should identify the performance measures that are relevant, measurable, achievable, and aligned with the objectives and requirements of the project. The BA should also define the baseline and target values for each performance measure, as well as the data sources and collection methods. References:

* CBAP / CCBA Certified Business Analysis Study Guide, 2nd Edition, Chapter 7: Solution Evaluation, Section 7.1: Measure Solution Performance, p. 307-308

* A Guide to the Business Analysis Body of Knowledge(BABOKGuide), Version 3, Chapter 7: Solution Evaluation, Section 7.1: Measure Solution Performance, p. 267-268

NEW QUESTION # 343

You are the business analyst for your organization. You want to use a requirements elicitation technique to produce a broad set of options for an identified problem. You want the stakeholders to help you identify options, factors that affect the solution, any possible delays in the solution implementation, and ideas for creating a solution.

Which of the following requirements elicitation activities would best satisfy these requirements?

- A. Data flow diagrams
- B. Business rules analysis
- C. Benchmarking
- **D. Brainstorming**

Answer: D

NEW QUESTION # 344

A business analyst (BA) has completed requirements elicitation and modeling on a project to implement a new case management system. During analysis of the requirements, the BA notices that one of the requirements appears to be in conflict with the company's case management policies. What should the BA do?

- A. Create a requirement to indicate the change to the current policies and update the information in the models
- **B. Modify the requirements to adhere to the existing policies and note the change in the models**
- C. Identify the policies as a potential constraint and review with management
- D. Request modification to the policies and identify the changes as an assumption and a dependency

Answer: B

NEW QUESTION # 345

It's often impossible or difficult to prove that the implementation of a solution will change the current state of an organization to the desired future state. The business analyst must document the characteristics and risk of the implementation of a solution in case the belief that the solution will achieve the desired results will prove invalid.

What is the belief that the solution will create the desired effect for the organization called?

- A. Project
- **B. Assumption**
- C. Risk
- D. Model

Answer: B

Explanation:

Explanation

NEW QUESTION # 346

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