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Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q19-Q24):

NEW QUESTION # 19

During the Sprint, what Scrum Value must the team demonstrate to achieve the goal?

- A. Completion
- B. Alignment
- C. Agreement
- D. Commitment

Answer: D

Explanation:

The Scrum Team must demonstrate Commitment to achieve the Sprint Goal. Commitment is one of the five Scrum Values, and it reflects the team's dedication to the Sprint Goal, the work planned in the Sprint Backlog, and to collaborating effectively. Without commitment, the team cannot focus on delivering the Increment or achieving the Sprint Goal.

According to the 2020 Scrum Guide, the Scrum Values are:

- * Commitment: Dedication to the team's goals and delivering value.
- * Focus: Concentrating on the Sprint Goal and avoiding distractions.
- * Openness: Being transparent about challenges and progress.
- * Respect: Valuing each team member and their contributions.
- * Courage: Facing challenges and making tough decisions.

Why the other options are incorrect:

- * A. Completion: This is not a Scrum Value. Commitment drives completion, but "completion" itself is not a value.
- * C. Agreement: While agreement is important, Scrum does not define it as a core value.
- * D. Alignment: While alignment is critical to achieving goals, it is not one of the five Scrum Values.

NEW QUESTION # 20

When the goal, scope and product domain are not understood by the Scrum Team, the Scrum Master should

- A. Cancel the Sprint and schedule a new Planning meeting.
- B. Do nothing because this is the responsibility of the Product Owner.
- C. Direct the Developers to stop working until the Product Owner improves the acceptance criteria.
- **D. Facilitate a discussion between the Stakeholders, Product Owner and Developers.**

Answer: D

Explanation:

When the Scrum Team does not understand the goal, scope, or product domain, the Scrum Master should facilitate a discussion between the Stakeholders, Product Owner, and Developers. This ensures clarity and shared understanding, enabling the team to move forward effectively.

According to the 2020 Scrum Guide, the Scrum Master serves the team by:

- * Facilitating stakeholder collaboration as needed.
- * Ensuring that the Product Backlog is understood by the Scrum Team.
- * Removing any barriers that hinder the team's ability to achieve the Sprint Goal.

Why the other options are incorrect:

- * A. Direct the Developers to stop working until the Product Owner improves the acceptance criteria: Stopping work is not productive, and collaboration with the Product Owner and stakeholders is the proper approach to resolving misunderstandings.
- * B. Cancel the Sprint and schedule a new Planning meeting: Cancelling the Sprint should be an absolute last resort and is typically done only when the Sprint Goal becomes unachievable.
- * C. Do nothing because this is the responsibility of the Product Owner: While the Product Owner owns the Product Backlog, the Scrum Master is responsible for facilitating collaboration and resolving impediments.

NEW QUESTION # 21

What is an activity of the Product Owner?

- A. Managing the Developers
- B. Experimenting with Sprint duration
- **C. Maximizing the value of the Scrum Team's work**
- D. Ensuring the Charter is understood

Answer: C

Explanation:

The primary activity of the Product Owner is maximizing the value of the Scrum Team's work. This involves managing the Product Backlog, ensuring that the most valuable work is prioritized, and collaborating with stakeholders to define clear goals and objectives for the Scrum Team.

According to the 2020 Scrum Guide, the Product Owner:

- * Ensures that the Scrum Team is working on the most valuable work by continuously prioritizing and refining the Product Backlog.
- * Collaborates closely with stakeholders to understand their needs and expectations.
- * Focuses on delivering value while enabling the Scrum Team to achieve their Sprint Goals.

Why the other options are incorrect:

- * A. Ensuring the Charter is understood: A project charter is not part of the Scrum framework. This option is unrelated to Scrum.
- * B. Experimenting with Sprint duration: Sprint duration is decided by the Scrum Team and is fixed throughout the Scrum implementation. It is not the Product Owner's responsibility to experiment with this.
- * D. Managing the Developers: Scrum does not involve "managing" Developers; they are self-organizing and responsible for how

they complete their work.

NEW QUESTION # 22

How often are Sprint Reviews conducted or held?

- A. Once at the beginning of the Sprint
- B. One in the middle and one at the end of every Sprint
- C. Daily
- **D. Once at the end of every Sprint**

Answer: D

Explanation:

The Sprint Review is held once at the end of every Sprint. It is a time-boxed event where the Scrum Team and stakeholders collaborate to inspect the Increment, review progress toward the Product Goal, and adapt the Product Backlog as needed.

According to the 2020 Scrum Guide:

* The purpose of the Sprint Review is to discuss what was completed during the Sprint and what could be done next to optimize value delivery.

* It occurs once at the end of every Sprint, ensuring transparency and stakeholder involvement.

Why the other options are incorrect:

* B. One in the middle and one at the end of every Sprint: The Sprint Review is not conducted multiple times within a Sprint.

* C. Once at the beginning of the Sprint: The Sprint Review is held at the end of the Sprint, not the beginning.

* D. Daily: The Sprint Review is not a daily event. The Daily Scrum occurs daily.

NEW QUESTION # 23

Whose responsibility is it to lead and coach the organization in its Scrum adoption?

- A. Customer
- B. Product Owner
- **C. Scrum Master**
- D. Developers

Answer: C

Explanation:

The Scrum Master is responsible for leading and coaching the organization in its Scrum adoption. They play a critical role in helping the organization understand and implement Scrum practices, fostering an environment of empiricism and continuous improvement.

According to the 2020 Scrum Guide, the Scrum Master serves the organization by:

* Leading, training, and coaching the organization in Scrum adoption.

* Helping employees and stakeholders understand and enact an empirical approach to work.

* Removing barriers between stakeholders and Scrum Teams.

Why the other options are incorrect:

* A. Customer: Customers provide requirements and feedback but do not lead or coach the organization in Scrum adoption.

* B. Product Owner: The Product Owner manages the Product Backlog and focuses on delivering value but is not responsible for organizational Scrum adoption.

* C. Developers: Developers are responsible for delivering the Increment and are not accountable for coaching the organization.

NEW QUESTION # 24

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