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Scrum Alliance Certified ScrumMaster Exam Sample Questions (Q12-Q17):

NEW QUESTION # 12

Who collaborates on understanding the work of the Sprint?

- A. The Product Owner and the Developers
- **B. The Scrum Team**
- C. The Developers
- D. The Scrum Master and the Developers

Answer: B

Explanation:

The entire Scrum Team collaborates on understanding the work of the Sprint during Sprint Planning. This includes the Product Owner, Developers, and Scrum Master. Each role has a contribution:

- * Product Owner: Explains the Product Backlog items, priorities, and their value.
- * Developers: Collaborate to create a plan for delivering the selected Product Backlog items and achieving the Sprint Goal.
- * Scrum Master: Facilitates the discussion to ensure alignment and understanding but does not directly plan the work.

According to the 2020 Scrum Guide:

- * "Sprint Planning initiates the Sprint by laying out the work to be performed for the Sprint. This resulting plan is created by the

collaborative work of the entire Scrum Team." Why the other options are incorrect:

- * B. The Scrum Master and the Developers: This excludes the Product Owner, who is essential for providing clarity and prioritization of Product Backlog items.
- * C. The Product Owner and the Developers: While they collaborate during Sprint Planning, the Scrum Master also plays an important role in facilitating the discussion.
- * D. The Developers: The Developers alone cannot decide on the Sprint Goal or select work without input from the Product Owner.

NEW QUESTION # 13

Software built and delivered in pieces is known as

- A. A release process.
- **B. An incremental process.**
- C. A lifecycle process.
- D. An iterative process.

Answer: B

Explanation:

Incremental process refers to building and delivering software in small, usable pieces (Increments). In Scrum, each Increment is a usable part of the product that adds value and meets the Definition of Done.

According to the 2020 Scrum Guide:

- * The Increment is a concrete step toward the Product Goal.
- * Increments allow for frequent inspection and adaptation while ensuring transparency of progress.

Why the other options are incorrect:

- * A. An iterative process: While Scrum is iterative, "iterative" describes repeated cycles of planning and improving, whereas "incremental" refers to delivering usable pieces of the product.
- * C. A lifecycle process: This is a generic term for any process involving software development and does not specifically describe building in pieces.
- * D. A release process: A release process focuses on deploying software, not the incremental building of usable Increments.

NEW QUESTION # 14

How does the Scrum Master help ensure the Scrum Team is working effectively?

- **A. Coach the Scrum Team in self-management and cross-functionality**
- B. Report all user stories in management meetings
- C. Plan Scrum implementations within the organization
- D. Facilitate Scrum events

Answer: A

Explanation:

The Scrum Master ensures that the Scrum Team is working effectively by coaching the team in self-management and cross-functionality. This enables the team to take ownership of their work, collaborate effectively, and achieve their goals.

According to the 2020 Scrum Guide, the Scrum Master serves the Scrum Team in the following ways:

- * Coaching team members to improve their practices and self-management skills.
- * Helping the team become cross-functional so they can deliver complete, Done Increments without relying on external dependencies.
- * Removing impediments to their progress and facilitating productive Scrum events.

Why the other options are incorrect:

- * A. Plan Scrum implementations within the organization: While the Scrum Master supports Scrum adoption across the organization, this is not directly related to the Scrum Team's effectiveness.
- * B. Facilitate Scrum events: Facilitating events is part of the Scrum Master's responsibilities, but the larger goal is to enable the team's effectiveness through coaching and guidance.
- * C. Report all user stories in management meetings: Scrum does not involve reporting to management in this way, as the focus is on delivering value rather than detailed reporting.

NEW QUESTION # 15

Who should the Scrum Master work with to determine if artifacts are completely transparent?

- A. End users
- B. Management team
- **C. Scrum Team and other involved parties**
- D. Project Manager

Answer: C

Explanation:

The Scrum Master works with the Scrum Team and other involved parties (such as stakeholders) to ensure that artifacts are transparent. Transparency is one of the three pillars of empiricism in Scrum and is critical for effective inspection and adaptation. If artifacts (e.g., Product Backlog, Sprint Backlog, Increment) are not transparent, it can hinder decision-making and progress. According to the 2020 Scrum Guide, the Scrum Master is responsible for ensuring that everyone involved understands:

- * The purpose of the artifacts (e.g., Product Backlog, Sprint Backlog, Increment).
- * The Definition of Done, to ensure shared understanding of what constitutes a completed work item.

Why the other options are incorrect:

- * A. End users: While feedback from end users is important, they are not directly responsible for ensuring transparency of artifacts.
- * C. Management team: Management is not directly involved in artifact transparency, as this is primarily a collaboration between the Scrum Team and relevant stakeholders.
- * D. Project Manager: There is no role of "Project Manager" in Scrum.

NEW QUESTION # 16

Which one is true for Sprint Planning?

- A. Demo of the previous increment is done
- B. The Product Backlog is refined
- C. Customers will share the feedback
- **D. The work to be performed in the Sprint is planned**

Answer: D

Explanation:

During Sprint Planning, the Scrum Team plans the work to be performed in the upcoming Sprint. The event is time-boxed and is attended by the entire Scrum Team. The main outcomes of Sprint Planning are:

- * A Sprint Goal that defines the purpose of the Sprint.
- * Selected Product Backlog items that are forecasted to be delivered during the Sprint.
- * A plan for how the work will be completed, which is created by the Developers.

Why the other options are incorrect:

- * B. Demo of the previous increment is done: Demonstrations and feedback occur during the Sprint Review, not Sprint Planning.
- * C. Customers will share the feedback: Feedback from customers is gathered during the Sprint Review, not Sprint Planning.
- * D. The Product Backlog is refined: Product Backlog refinement is an ongoing activity, not a specific focus of Sprint Planning.

NEW QUESTION # 17

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